



OCT 31 2013

October 30, 2013

Mr. Cliff Guffey  
President  
American Postal Workers  
Union, AFL-CIO  
1300 L Street, N.W.  
Washington, DC 20005-4128

**Certified Mail Tracking Number:  
7013 1090 0002 4435 3514**

Dear Cliff:

As information, attached is a copy of the first Post Implementation Review for the Saginaw, Michigan Processing & Distribution Center (P&DC) Area Mail Processing (AMP).

In accordance with the Non-Disclosure Agreement dated February 11, 2013, the Postal Service is providing both redacted and unredacted copies of the PIR.

If you have any questions, please contact Rickey Dean at extension 7412.

Sincerely,

A handwritten signature in cursive script that reads "Patrick M. Devine".

Patrick M. Devine  
Manager  
Contract Administration (APWU)

Enclosures

## ----- PIR Data Entry

### 1. Losing Facility Information

Type of Distribution Consolidated: Originating  
Facility Name & Type: Saginaw P&DC  
Street Address: 1233 S Washington Ave  
City: Saginaw  
State: MI  
5D Facility ZIP Code: 48601  
District: Greater Michigan  
Area: Great Lakes  
Finance Number: 258272  
Current 3D ZIP Code(s): 486, 487  
Miles to Gaining Facility: 71.3 Miles  
EXFC office: Yes  
Plant Manager: Tom Zolinski (A)  
Senior Plant Manager: Brian Fisher  
District Manager: Lee Thompson

### 2. Gaining Facility Information

Facility Name & Type: Michigan Metroplex  
Street Address: 711 N Glenwood  
City: Pontiac  
State: MI  
5D Facility ZIP Code: 48340  
District: Detroit  
Area: Great Lakes  
Finance Number: 258231  
Current 3D ZIP Code(s): 480, 483  
EXFC office: Yes  
Plant Manager: N/A  
Senior Plant Manager: Efrain Alvarado  
District Manager: Charles E. Howe

### 3. Background Information

Approval Date: March 4, 2011  
Implementation Date: Apr-01-2012  
PIR Type: 1st PIR  
Date Range of Data: Apr-01-2012: Sep-30-2012  
Processing Days per Year: 310  
Bargaining Unit Hours per Year: 1,750  
EAS Hours per Year: 1,825  
Date of HQ memo, *DAR Factors/Cost of Borrowing/  
New Facility Start-up Costs Update*

December 23, 2009

Date & Time this workbook was last saved:

09-13-2013 09:16

### 4. Other Information

Area Vice President: Jakki Krage  
Vice President, Network Operations: David E. Williams  
Area AMP Coordinator: Nancy Schoenbeck  
NAI Contact: Jug S. Bedi / Sarah Grover

# Approval Signatures

Losing Facility Name and Type: Saginaw P&DC  
 Facility ZIP Code: 48801  
 Finance Number: 258272  
 Current SCF ZIP Code(s): 486, 487  
 Type of Distribution Consolidated: Originating  
 Gaining Facility Name and Type: Michigan Metroplex  
 Facility ZIP Code: 48340  
 Finance Number: 258231  
 Current SCF ZIP Code(s): 480, 483  
 Implementation Date: 04/01/12 PIR Type: 1st PIR  
 Date Range of Data: Apr-01-2012 to Sep-30-2012

ACKNOWLEDGEMENT OF ACCOUNTABILITY: I acknowledge that I am accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, procurement, or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers.

LOSING FACILITY:

Plant Manager:  
 Tom Zolinski (A)  
 Printed Name: \_\_\_\_\_ Signature: [Signature] Date: 7/10/13

Senior Plant Manager:  
 Brian Fisher  
 Printed Name: \_\_\_\_\_ Signature: [Signature] Date: 04/10/2013

District Manager:  
 Lee Thompson  
 Printed Name: \_\_\_\_\_ Signature: [Signature] Date: 07/09/2013

GAINING FACILITY:

Plant Manager:  
 N/A  
 Printed Name: \_\_\_\_\_ Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Senior Plant Manager:  
 Efran Alvarado  
 Printed Name: \_\_\_\_\_ Signature: [Signature] Date: 7/9/13

District Manager:  
 Charles E. Howe  
 Printed Name: \_\_\_\_\_ Signature: [Signature] Date: 7/10/13

AREA OFFICE:

Area Vice President:  
 Jaki Krage  
 Printed Name: \_\_\_\_\_ Signature: [Signature] Date: 07-17-13

HEADQUARTERS:

Vice President, Network Operations:  
 David E. Wilkins  
 Printed Name: \_\_\_\_\_ Signature: [Signature] Date: 9/13/13

Comments: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

# Executive Summary

PIR Type: 1st PIR

Last Saved: September 13, 2013

Date Range of Data:

Apr-01-2012 - Sep-30-2012

**Losing Facility Name and Type:** Saginaw P&DC  
**Street Address:** 1233 S Washington Ave  
**City:** Saginaw  
**State:** MI  
**Current SCF ZIP Code(s):** 486, 487  
**Type of Distribution Consolidated:** Originating

**Gaining Facility Name and Type:** Michigan Metroplex  
**Street Address:** 711 N Glenwood  
**City:** Pontiac  
**State:** MI  
**Current SCF ZIP Code(s):** 480, 483

## Summary of Worksheets

### Savings/Costs

	1st PIR vs Pre AMP	1st PIR vs Approved	
Function 1 Workhour Savings	<b>(\$9,160,172)</b>	<b>(\$10,213,722)</b>	from Workhour Costs - Combined
Non-Processing Craft Workhour Savings (less Maint/Trans)	<b>\$383,135</b>	<b>\$251,281</b>	from Other Curr vs Prop
PCES/EAS Workhour Savings	<b>\$545,443</b>	<b>\$372,625</b>	from Other Curr vs Prop
Transportation Savings	<b>\$2,587,006</b>	<b>\$3,245,240</b>	from Transportation HCR and Transportation PVS
Maintenance Savings	<b>(\$1,317,806)</b>	<b>(\$1,641,884)</b>	from Maintenance
Space Savings	<b>\$0</b>	<b>\$0</b>	from Space Evaluation and Other Costs
<b>Total Annual Savings</b>	<b>(\$6,962,394)</b>	<b>(\$7,986,460)</b>	
<b>Total One-Time Costs</b>	<b>\$0</b>	<b>\$57,500</b>	from Space Evaluation and Other Costs
<b>Total First Year Savings</b>	<b>(\$6,962,394)</b>	<b>(\$7,928,960)</b>	

### Staffing

Craft Position Loss	<b>(115)</b>	<b>(148)</b>	from Staffing-Craft
PCES/EAS Position Loss	<b>11</b>	<b>17</b>	from Staffing-PCES/EAS

### Service

	Losing Current Qtr	Gaining Current Qtr	
First-Class Mail Service Performance (EXFC O/N)	<b>95.97%</b>	<b>95.74%</b>	from Service Performance & CSM
First-Class Mail Service Performance (EXFC 2 Day)	<b>96.43%</b>	<b>96.86%</b>	from Service Performance & CSM
First-Class Mail Service Performance (EXFC 3 Day)	<b>93.03%</b>	<b>93.51%</b>	from Service Performance & CSM
Customer Experience Measurement Overall Satisfaction Residential at PFC level	<b>93.43%</b>		from Service Performance & CSM
Customer Experience Measurement Overall Satisfaction Small Business at PFC level	<b>88.23%</b>		from Service Performance & CSM

## Calculation References

<i>Combined Losing and Gaining Facility Data:</i>	Pre AMP	Proposed	1st PIR
Function 1 Workhour Costs	\$66,020,049	\$64,966,499	\$75,180,221
Non-Processing Craft Workhour Costs (less Maintenance & Transportation)	\$2,655,411	\$2,523,557	\$2,272,276
PCES/EAS Workhour Costs	\$7,805,241	\$7,632,423	\$7,259,798
Transportation Costs	\$46,163,012	\$46,821,247	\$43,576,006
Maintenance Costs	\$26,033,320	\$25,709,242	\$27,351,126
Space Savings	\$0	\$0	\$0
<b>Total Annual Cost</b>	<b>\$148,677,033</b>	<b>\$147,652,967</b>	<b>\$155,639,427</b>
<b>Total One-Time Costs</b>	<b>\$0</b>	<b>\$57,500</b>	<b>\$0</b>
<b>Total First Year</b>	<b>\$148,677,033</b>	<b>\$147,710,467</b>	<b>\$155,639,427</b>

### Staffing

Craft Position Total On-Rolls	1,311	1,278	1,426
PCES/EAS Position Total On-Rolls	86	92	75

	1st PIR vs Pre-AMP	1st PIR vs Proposed (Approved) AMP	Approved AMP
Function 1 Workhour Savings	(\$9,160,172)	(\$10,213,722)	\$1,053,550
Non-Processing Craft Workhour Savings (less Maint/Trans)	\$383,135	\$251,281	\$131,854
PCES/EAS Workhour Savings	\$545,443	\$372,625	\$172,818
Transportation Savings	\$2,587,006	\$3,245,240	(\$658,235)
Maintenance Savings	(\$1,317,806)	(\$1,641,884)	\$324,078
Space Savings	\$0	\$0	\$0
<b>Total Annual Savings</b>	<b>(\$6,962,394)</b>	<b>(\$7,986,460)</b>	<b>\$1,024,066</b>
<b>Total One-Time Costs</b>	<b>\$0</b>	<b>\$57,500</b>	<b>(\$57,500)</b>
<b>Total First Year Savings</b>	<b>(\$6,962,394)</b>	<b>(\$7,928,960)</b>	<b>\$966,566</b>

### Staffing

Craft Position Loss	(115)	(148)	33
PCES/EAS Position Loss	11	17	(6)

# Summary Narrative

Last Saved: September 13, 2013

Losing Facility Name and Type: Saginaw P&DC

Current SCF ZIP Code(s): 486, 487

Type of Distribution Consolidated: Originating

Gaining Facility Name and Type: Michigan Metroplex

Current SCF ZIP Code(s): 480, 483

## Background:

The Greater Michigan Performance Cluster, with assistance from the Great Lakes Area, has completed the first (6 month) Post Implementation Review (PIR) of the Saginaw, MI Area Mail Processing (AMP). This first PIR projects a full year savings and determines whether the Postal Service increased efficiency by consolidating originating mail processing operations from the Saginaw, MI P&DC to the Michigan Metroplex, MI P&DC. The AMP moved originating letters and flats for ZIP Codes 486 and 487 to the Michigan Metroplex, MI P&DC. The transfer of volumes to the Michigan Metroplex, MI P&DC was completed on April 7, 2012.

The Saginaw, MI P&DC is a leased facility located approximately 71 miles from the Michigan Metroplex, MI P&DC.

## Financial Summary:      1<sup>st</sup> PIR vs. Pre-AMP      1<sup>st</sup> PIR vs. Proposed

Total Annual Savings	(\$6,962,394)	(\$7,986,460)
Total First Year Savings	(\$6,962,394)	(\$7,928,960)

## Calculation References

### Combined Losing and Gaining Facility Data:

	<u>Pre AMP</u>	<u>Proposed</u>	<u>1st PIR</u>
Function 1 Workhour Costs	\$66,020,049	\$64,966,499	\$75,180,221
Non-Processing Craft Workhour Costs (less Maintenance & Transportation)	\$2,655,411	\$2,523,557	\$2,272,276
PCES/EAS Workhour Costs	\$7,805,241	\$7,632,423	\$7,259,798
Transportation Costs	\$46,163,012	\$46,821,247	\$43,576,006
Maintenance Costs	\$26,033,320	\$25,709,242	\$27,351,126
Space Savings	\$0	\$0	\$0
<b>Total Annual Cost</b>	<b>\$148,677,033</b>	<b>\$147,652,967</b>	<b>\$155,639,427</b>
<b>Total One-Time Costs</b>	<b>\$0</b>	<b>\$57,500</b>	<b>\$0</b>
<b>Total First Year</b>	<b>\$148,677,033</b>	<b>\$147,710,467</b>	<b>\$155,639,427</b>

Operational changes have occurred at the Michigan Metroplex during the period since the AMP study was completed and implemented. The most significant was the addition of 2 FSS (Flat Sequencing Systems) which support the Detroit district at a cost of over \$4.8 million. The Collective Bargaining Agreement which converted HCR contracts to PVS incurred unexpected costs to the facilities of over \$1.1 million. The PVS cost combined with overall cost increases in mail processing and maintenance for these and other operations outside the original scope of the AMP equate to \$6,484,192 in the final PIR. Hours and costs have been identified for delays in the Troy Care Center and Network Rationalization. The estimated impact of these delays total \$3.44 million. Combing this impact with the \$6.48 million in operational changes in the post AMP study, more than \$9.9 million in adjustments have been identified. Adjusting for the impacts at the site, the consolidation of Saginaw into Michigan Metroplex would realize a first year savings of \$1,995,232 compared to pre-AMP savings.

In addition to operational changes, two major programs were delayed and modified, which adversely impacted the ability to fully capture savings immediately; the Care Center and Network Rationalization.

- Customer Care Center (Call Center) – a HQ entity located in Troy, Michigan. The new Care Center in-sourced 400 positions to the USPS and was to have opened in the spring of 2012, per HQ notification in October 2011.
  - In anticipation of the Care Center opening, new positions were created and the placement of impacted Flint employees was delayed so that employees could fill Care Center in-sourced jobs.
  - Positions and job levels were initially identified as level 5, 6, and 7 in April 2012. Notification was received via HQ LR in the summer of 2012 that the levels of some of these jobs would be set at level 4. Given this change, we could not excess impacted clerks into a portion of the new jobs nor were existing clerks interested in voluntarily moving to lower level positions.
  - September 10, 2012 was the last day to assign resources to the Call Center, due to the level change, less than 20 career employees took the new positions.

- Michigan Metroplex was ramping up for full Network Rationalization including bid complement changes when the decision was made to implement Network Rationalization in phases rather than elimination of overnight service standard in May 2012. Metroplex's bids had been created based on the assumption the Jackson and Toledo AMP's into the Metroplex would have been implemented in May 2012. Therefore, when the decision was made for a phased implementation, Metroplex was left with too many employees without the anticipated AMP workload. The Jackson AMP consolidated in February 2013. The Toledo and Saginaw AMP's are scheduled for July 2013.

The below table depicts the facility as it is today as well as identifying the adjustments for the first PIR to the original AMP study. Qtr 1-3 FY13 savings taken from the FY13 Financial Performance Report (FPR) compared to SPLY for the Michigan Metroplex is \$8,656,626 which is well above the annual proposed savings in the approved AMP of \$966,566.

AMP STUDY PROPOSED SAVINGS	1 <sup>st</sup> PIR vs. AMP STUDY	1 <sup>st</sup> PIR vs. Adjusted with Operational costs to AMP Study	1 <sup>st</sup> PIR vs. Adjusted with Operational Costs, Care Ctr & Network Delays to Study	YTD TOE TO SPLY
\$966,566	(\$7,928,960)	(\$1,444,768)	\$1,995,232	\$8,656,620

\*FPR savings includes total savings realized in FY2013 after PIR period of the AMP consolidations of Flint in January 2011 and Saginaw in April in 2011.

The consolidation shifted an average daily volume of 119,090 (base period) from the Saginaw P&DC to the Michigan Metroplex P&DC. The Detroit District experienced upgrades in all classes of mail, and Greater Michigan also improved 2 and 3 days scores. Initial declines were identified in overnight scores to Saginaw which necessitated realignment of transportation and personnel schedules to protect service.

Additional factors such as delays in the implementation of the Customer Care Center (Call Center), Network Optimization, and Field Maintenance Operations combined with the PVS conversion and FSS implementation drove the failure to realize the projected AMP savings. While events such as declining volume and Area and local transportation initiatives combined to reduce transportation cost, the non-AMP related maintenance costs and staffing considerations translated to a loss in the PIR.

**Customer Service Considerations:**

The Michigan Metroplex, MI P&DC service performance increased to pre-AMP levels in all three service standard categories: overnight, 2-day and 3-day.

The Saginaw, MI P&DC service performance increased for 2 and 3-day compared to pre-AMP levels. To address the drop in overnight scores for the Saginaw P&DC, the Michigan Metroplex instituted process and dispatch changes as well as changes in transportation and scheduling. The office re-enforced emphasis on dispatch discipline of all mail volumes, not only the 486-487 SCF.

**Transportation Considerations:**

The first PIR shows a transportation savings of \$2,587,006 compared to pre-AMP levels. Savings were identified from multiple HCR (Highway Contract Routes) at the gaining facility, Michigan Metroplex. For example, HCR's 480AG, 480AQ and 480L7 combined to save over \$311,000. The majority of the savings however came from non-AMP related initiatives in the STC, NDC and long haul cross country trips with the elimination of HCRs 303SE, 010HJ, 60811 and 46028.

**Staffing Impacts:**

Complement data for the first PIR shows a net craft increase of 115 and an EAS reduction of 11. Several factors contributed to the less than expected loss of craft employees in the AMP consolidation:

- Employee impacts from FSS were 45 FTE in F1 and 7 FTE in F3B.
- PVS in-sourcing increased schedules from 32 to 60 for a yearly cost of \$1.18 million, half of the cost is considered in the PIR.
- Customer Care Center (Call Center) – a HQ entity located in Troy, Michigan. The new Care Center in-sourced 400 positions to the USPS and was to have opened in the spring of 2012, per HQ notification in October 2011.
  - In anticipation of the Care Center opening, new positions were created and the placement of impacted Flint employees was delayed so that employees could fill Care Center in-sourced jobs.
  - Positions and job levels were initially identified as level 5, 6, and 7 in April 2012. Notification was received via HQ LR in the summer of 2012 that the levels of some of these jobs would be set at level 4. Given this change, we could not excess impacted clerks into a portion of the new jobs nor were existing clerks interested in voluntarily moving to lower level positions.
  - September 10, 2012 was the last day to assign resources to the Call Center, due to the level change, less than 20 career employees took the new positions.

- Michigan Metroplex was ramping up for full Network Rationalization including bid complement changes when the decision was made to implement Network Rationalization in phases rather than elimination of overnight service standard in May 2012. Metroplex's bids had been created based on the assumption the Jackson and Toledo AMP's into the Metroplex would have been implemented in May 2012. Therefore, when the decision was made for a phased implementation, Metroplex was left with too many employees without the anticipated AMP workload. The Jackson AMP consolidated in February 2013. The Toledo and Saginaw AMP's are scheduled for July 2013.
- The estimated impact of the Care Center delays, Care Center level changes, and Metroplex bids for overnight service standard elimination in May of 2012 was \$3.4 million.
  - Cost of PSE's held on rolls in anticipation of the Care Center opening; \$1.2 million.
  - Cost of employees retained due to expectation of Network Rationalization; \$2.2 million.

A concurrent AMP of Flint MI P&DF destinating mail volume into Michigan Metroplex was in progress with the final volumes consolidating into the building January 1, 2012.

The Staffing impacts and management-to-craft ratios are summarized below:

Management and Craft Staffing Impacts							
	Saginaw P&DC			Michigan Metroplex P&DC			Net Diff
	Total Pre-AMP On-Rolls	Total 1 <sup>st</sup> PIR	Diff	Total Approved AMP	Total 1 <sup>st</sup> PIR On-Roll	Diff	
Craft <sup>1</sup>	246	191	-55	1065	1235	170	115
Management	17	15	-2	69	60	-9	-11

<sup>1</sup> Craft = all

Mail Processing Management to Craft Ratio				
Management to Craft Ratios	Pre-AMP		1 <sup>st</sup> PIR	
	SDOs to Craft <sub>1</sub> (1:25 target)	MDOs+SDOs to Craft <sub>1</sub> (1:22 target)	SDOs to Craft <sub>1</sub> (1:25 target)	MDOs+SDOs to Craft <sub>1</sub> (1:22 target)
Saginaw MI P&DC	1:27	1:24	1:21	1:18
Michigan Metroplex MI P&DC	1:27	1:22	1:35	1:30

<sup>1</sup> Craft = F1 + F4 at Losing; F1 only at Gaining

**Maintenance Impacts:**

The Saginaw to Metroplex AMP identified maintenance savings associated with the absorption of the originating mail of \$324,078. The first PIR shows a cost of \$1,317,806.

The largest financial impacts were in LDC 37 and 39, Building Equipment and the Maintenance Stockroom Supplies categories. Both expense overages were primarily non-AMP related. At the Michigan Metroplex, the LDC 37 workhours include hours and overtime used by Field Maintenance Operations. In conjunction with Network Optimization, post offices and carrier annexes are being consolidated and postal equipment and supplies moved. As a result, Field Maintenance workhours have increased, affecting the Metroplex finance number's LDC 17 workhour total.

The Maintenance Stockroom Supply expenses were attributable to printer upgrades to allow for the capability to print 24-digit tray labels, fork/pallet jack battery replacements, and parts for the conversion of a SPBS to an APBS. Concurrent initiatives at the Michigan Metroplex, including the consolidation of the Flint destinating volumes and a transfer of sack volume from the Detroit NDC to the Michigan Metroplex P&DC, also contributed to the increase in maintenance workhours and costs.



**Space Impacts and One Time Facility Costs:**

Interior square footage vacated by the AFCS machines at the Saginaw, MI P&DC allowed for the transfer of all remaining DBCS machines from Saginaw's Wheeler Street Station to the P&DC. This transfer of equipment provides a centralized location for DPS processing. One time facility costs of \$57,500 were utilized to prepare the vacated space to house the relocated DBCS machines.

**Other Concurrent Initiatives:**

Prior to and during the six months of the PIR, the gaining site engaged in other concurrent initiatives including:

- Activation of 2 FSS at the Michigan Metroplex P&DC on January 3, 2011 and March 12, 2011; resulting in 91,520 hours and 52 FTE. The original AMP workbook data did not account for the FSS hours.
- Flint, MI to Michigan Metroplex Destinating AMP, January 1, 2012
- Transfer of 48399 sack volume from the Detroit NDC to the Michigan Metroplex P&DC at a cost of 7,311 hours and 4 FTE.
- Consolidation of the Detroit CFS into the Michigan Metroplex

**Conclusion:**

The first PIR for the consolidation of originating mail from the Saginaw MI P&DC to the Michigan Metroplex reflects an increase of 115 F1 FTE (full time equivalents) and a decrease of 11 EAS. The full savings potential was not realized because of the following factors:

1. Increase to base operations post AMP Study.
  - a. FSS
  - b. HCR in-sourced to PVS
2. Delay in Care Center implementation and change in level of Care Center employees.
3. Change in implementation plan for Network Rationalization.

The estimated impact of delays in the Care Center and Network Rationalization total \$3.44 million. Combing this impact with the \$6.48 million in operational changes in the post AMP study, more than \$9.92 million in adjustments have been identified. Once all costs and adjustments are incorporated the net difference in the 1<sup>st</sup> PIR to the original AMP study is a savings of \$1,308,280 and \$2,274,846 to the pre-AMP.

As was stated, FY13 YTD savings relative to FY12 for Michigan Metroplex is \$8.6M. The Care Center opening and Phase 1 completion of Network Rationalization has allowed us to capture AMP savings.

# Service Performance and Customer Satisfaction Measurement

Last Saved: September 13, 2013

PIR Type: 1st PIR  
Implementation Date: 04/01/12

Losing Facility: Saginaw P&DC  
District: Greater Michigan

		EXFC O/D		
	Fiscal Quarter	Overnight Percentage	2 Day Percentage	3 Day Percentage
<b>Before AMP</b>	Q3 2011	98.15%	93.98%	91.10%
	Q4 2011	96.75%	93.94%	92.52%
	Q1 2012	97.98%	94.27%	88.76%
	Q2 2012	95.26%	94.12%	89.39%
<b>After AMP</b>	Q3 2012	96.31%	96.08%	94.49%
	Q4 2012	95.97%	96.43%	93.03%

Gaining Facility: Michigan Metroplex  
District: Detroit

		EXFC O/D		
	Fiscal Quarter	Overnight Percentage	2 Day Percentage	3 Day Percentage
<b>Before AMP</b>	Q3 2011	96.47%	93.83%	92.38%
	Q4 2011	95.71%	94.26%	91.64%
	Q1 2012	96.31%	91.77%	89.63%
	Q2 2012	97.22%	94.89%	93.58%
<b>After AMP</b>	Q3 2012	97.25%	96.41%	94.86%
	Q4 2012	95.74%	96.86%	93.51%

(15) Notes: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

CEM Q3 2012		
Question #	Residential Top Two Box	Sm/Med Bus Top Two Box
Q1	93.43%	88.23%
Q4a	94.46%	92.14%
Q8a	92.46%	92.30%
Q12a	93.23%	89.38%
Q16a	58.95%	51.46%
Q19	88.52%	81.23%

Customer Satisfaction Measurement (CSM) became Customer Experience Measurement (CEM). Data reflects most recently completed quarter available in CEM.

Overall Satisfaction (Overall Experience)  
Satisfaction with Receiving (Experience with receiving)  
Satisfaction with Sending (Experience with sending)  
Satisfaction with most frequently visited PO (Experience with most frequently visited PO)  
Satisfaction with most recent contact with USPS (Experience with most recent contact with USPS)  
Likely to recommend the USPS











**Workhour Costs - Losing Facility**

Last Saved September 13, 2013

Losing Facility: Saginaw P&DC

PIR Type\*: 1st PIR

\*Date in PIR columns is annualized for First PIR.

Type of Distribution Consolidated: Originating

Date Range of Data: Apr-01-2012 to Sep-30-2012

1st PIR Workhour Rate by LDC			
Function 1		Function 4	
11	\$44.89	41	N/A
12	\$40.03	42	N/A
13	\$48.46	43	\$31.36
14	\$41.50	44	N/A
15	N/A	45	N/A
16	N/A	46	N/A
17	\$39.77	47	N/A
18	\$39.79	48	N/A

(1) Operation Numbers	ANNUALIZED (3)			ANNUALIZED (6)			ANNUALIZED (9)			ANNUALIZED (12)			ANNUALIZED (15)		
	Annual FHP Volume			Annual TPH or NATPH Volume			Annual Workhours			Annual Productivity			Annual Workhour Costs		
	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR
002	0	0	0	0	0	0	2,465	1,139	0	No Calc	No Calc	No Calc	\$101,355	\$46,826	\$0
009	0	0	0	617,881	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
010	0	0	0	719,452	0	0	2,870	0	598	289	No Calc	No Calc	\$109,796	\$0	\$23,790
012	0	0	0	2,389,223	0	0	1,070	0	0	2,233	No Calc	No Calc	\$43,982	\$0	\$0
014	0	0	0	0	0	0	1	0	0	No Calc	No Calc	No Calc	\$25	\$0	\$0
015	0	0	0	49,501,619	0	0	3,588	0	241	13,788	No Calc	No Calc	\$147,518	\$0	\$9,592
016	0	0	0	0	0	0	27	0	0	No Calc	No Calc	No Calc	\$1,090	\$0	\$0
017	0	0	0	0	0	0	1,260	0	553	No Calc	No Calc	No Calc	\$51,804	\$0	\$21,993
018	0	0	0	0	0	0	152	0	24	No Calc	No Calc	No Calc	\$6,229	\$0	\$939
020	0	0	0	0	0	0	277	66	0	No Calc	No Calc	No Calc	\$11,377	\$2,696	\$0
021	0	0	0	25,131,811	0	60	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
022	0	0	0	3,886,547	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
030	3,922,578	0	6	3,922,578	0	6	7,760	0	26	505	No Calc	No Calc	\$330,813	\$0	\$1,062
035	0	0	0	0	0	0	147	0	0	No Calc	No Calc	No Calc	\$6,036	\$0	\$0
040	0	0	0	1,148,298	0	38,072	257	0	1	4,472	No Calc	No Calc	\$10,947	\$0	\$50
043	0	0	0	0	0	0	1	0	0	No Calc	No Calc	No Calc	\$34	\$0	\$0
060	690,056	0	0	690,056	0	0	2,413	0	0	286	No Calc	No Calc	\$102,849	\$0	\$0
070	0	0	0	0	0	0	46	0	0	No Calc	No Calc	No Calc	\$1,952	\$0	\$0
109	0	0	0	0	0	0	2,138	1,069	266	No Calc	No Calc	No Calc	\$83,981	\$41,990	\$10,567
114	0	0	0	0	0	0	15	7	0	No Calc	No Calc	No Calc	\$621	\$305	\$0
120	0	0	0	0	0	0	45	0	0	No Calc	No Calc	No Calc	\$1,842	\$0	\$0
121	0	0	0	0	0	0	12	0	0	No Calc	No Calc	No Calc	\$493	\$0	\$0
124	0	0	0	0	0	0	1,808	0	9,717	No Calc	No Calc	No Calc	\$66,097	\$0	\$386,434
140	0	0	0	54,571,257	44,421,003	47,371,718	16,530	13,455	14,467	3,301	3,301	3,275	\$679,671	\$553,252	\$575,332
208	0	0	0	0	0	0	91	0	0	No Calc	No Calc	No Calc	\$3,758	\$0	\$0
214	0	0	0	0	0	0	1	0	0	No Calc	No Calc	No Calc	\$29	\$0	\$0
231	0	0	0	0	0	0	18,297	15,735	15,229	No Calc	No Calc	No Calc	\$752,330	\$647,004	\$605,669
271	33,571,991	0	0	33,571,991	0	0	3,734	0	522	8,990	No Calc	No Calc	\$187,926	\$0	\$23,449
281	12,206,614	0	0	12,206,614	0	0	1,715	0	0	7,117	No Calc	No Calc	\$86,311	\$0	\$0
282	0	0	0	0	0	0	408	0	0	No Calc	No Calc	No Calc	\$20,437	\$0	\$0
461	4,616,862	0	0	4,624,402	0	0	2,162	0	0	2,139	No Calc	No Calc	\$87,038	\$0	\$0
462	0	0	0	22,045	0	0	12	0	0	1,868	No Calc	No Calc	\$475	\$0	\$0
468	0	0	0	320,020	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
554	0	0	0	0	0	0	3,581	1,790	1,245	No Calc	No Calc	No Calc	\$140,652	\$70,328	\$49,550
560	0	0	0	0	0	0	7,820	6,248	1,242	No Calc	No Calc	No Calc	\$307,152	\$245,415	\$49,415
561	0	0	0	0	0	0	10	5	0	No Calc	No Calc	No Calc	\$408	\$204	\$0
562	0	0	0	0	0	0	559	486	0	No Calc	No Calc	No Calc	\$21,972	\$19,094	\$0
564	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$12	\$0	\$0
585	0	0	0	121,449	43,722	134,486	4,624	1,665	5,063	26	26	27	\$181,631	\$65,387	\$201,432
607	0	0	0	0	0	0	5,214	4,171	3,912	No Calc	No Calc	No Calc	\$204,809	\$163,847	\$155,661
612	0	0	0	0	0	0	1,113	1,024	1,150	No Calc	No Calc	No Calc	\$43,717	\$40,219	\$45,763
618	0	0	0	0	0	0	586	74	4	No Calc	No Calc	No Calc	\$27,369	\$3,448	\$213
619	0	0	0	1,877,259	1,359,136	1,640,010	10,254	7,424	8,390	183	183	195	\$478,587	\$346,497	\$406,599
630	0	0	0	0	0	0	100	0	432	No Calc	No Calc	No Calc	\$3,908	\$0	\$17,172
891	24,357,564	0	0	24,445,226	0	0	1,984	0	36	12,319	No Calc	No Calc	\$99,859	\$0	\$1,625
019	0	0	0	1,484,408	1,484,408	60,508	1,257	1,257	6	1,181	1,181	10,432	\$51,693	\$51,693	\$231
044	3,490,876	3,490,876	5,628,394	5,098,832	5,098,832	6,730,798	7,178	7,178	5,693	710	710	1,182	\$306,011	\$306,011	\$236,266
050	0	0	0	0	0	0	259	259	0	No Calc	No Calc	No Calc	\$11,024	\$11,024	\$0
074	3,140,689	3,140,689	3,809,614	3,140,689	3,140,689	3,809,614	8,021	8,021	5,343	392	392	713	\$341,931	\$341,931	\$221,724
083	0	0	0	3,031,113	3,031,113	0	1,217	1,217	0	2,491	2,491	No Calc	\$47,794	\$47,794	\$0
084	0	0	0	0	0	0	932	932	0	No Calc	No Calc	No Calc	\$38,338	\$38,338	\$0
089	0	0	0	0	0	0	453	453	0	No Calc	No Calc	No Calc	\$18,626	\$18,626	\$0
090	0	0	0	0	0	0	100	100	0	No Calc	No Calc	No Calc	\$4,276	\$4,276	\$0
091	2,817,649	2,817,649	0	2,817,649	2,817,649	0	435	435	0	6,483	6,483	No Calc	\$21,871	\$21,871	\$0
092	0	0	0	7,218,154	7,218,154	0	992	992	0	7,278	7,278	No Calc	\$49,912	\$49,912	\$0
093	2,795,989	2,795,989	0	2,795,989	2,795,989	0	427	427	0	6,550	6,550	No Calc	\$21,483	\$21,483	\$0
094	0	0	0	172,099	172,099	0	54	54	0	3,217	3,217	No Calc	\$2,692	\$2,692	\$0
095	0	0	0	243,763	243,763	0	30	30	0	8,072	8,072	No Calc	\$1,520	\$1,520	\$0
096	0	0	0	87,571	87,571	0	36	36	0	1,903	1,903	No Calc	\$1,787	\$1,787	\$0
097	5,016,186	5,016,186	0	7,442,539	7,442,539	0	960	960	0	7,753	7,753	No Calc	\$48,311	\$48,311	\$0
098	0	0	0	2,644,683	2,644,683	0	438	438	0	6,042	6,042	No Calc	\$22,027	\$22,027	\$0
099	0	0	0	2,683,036	2,683,036	0	483	483	0	5,558	5,558	No Calc	\$24,292	\$24,292	\$0



(1) Operation Numbers	(3) Annual FHP Volume			(5) Annual TPH or NATPH Volume			(8) Annual Workhours			(11) Annual Productivity			(15) Annual Workhour Costs		
	(4)			(7)			(10)			(12)			(16)		
	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR
100	1,020,111	1,020,111	944,764	1,020,111	1,020,111	944,764	87	87	268	11,699	11,699	3,528	\$3,717	\$3,717	\$11,114
110	0	0	0	0	0	2,685,456	2,278	2,278	3,363	No Calc	No Calc	799	\$93,686	\$93,686	\$133,745
111	0	0	0	0	0	0	8	8	0	No Calc	No Calc	No Calc	\$329	\$329	\$0
112	0	0	0	45,198,971	45,198,971	54,752,724	305	305	0	147,999	147,999	No Calc	\$12,557	\$12,557	\$0
117	0	0	0	1,990,203	1,990,203	0	1,773	1,773	0	1,123	1,123	No Calc	\$72,893	\$72,893	\$0
122	0	0	0	0	0	0	13	13	0	No Calc	No Calc	No Calc	\$526	\$526	\$0
123	0	0	0	0	0	0	2,807	2,807	0	No Calc	No Calc	No Calc	\$115,397	\$115,397	\$0
126	0	0	0	0	0	0	3	3	0	No Calc	No Calc	No Calc	\$132	\$132	\$0
130	952,863	952,863	1,684,500	952,863	952,863	1,684,500	302	302	2	3,157	3,157	1,052,813	\$12,866	\$12,866	\$66
134	0	0	0	0	0	0	6	6	0	No Calc	No Calc	No Calc	\$271	\$271	\$0
135	0	0	0	0	0	0	13	13	0	No Calc	No Calc	No Calc	\$588	\$588	\$0
136	0	0	0	708,900	708,900	263,394	5,437	5,437	3,317	130	130	79	\$253,741	\$253,741	\$160,732
137	0	0	0	2,148,593	2,148,593	1,838,156	6,778	6,778	4,169	317	317	441	\$316,343	\$316,343	\$202,039
138	1,968,316	1,968,316	2,201,950	2,011,593	2,011,593	2,193,030	7,520	7,520	6,553	267	267	335	\$350,989	\$350,989	\$317,578
139	1,995,785	1,995,785	1,913,988	2,036,481	2,036,481	1,949,752	8,069	8,069	8,741	252	252	223	\$376,603	\$376,603	\$423,569
168	796,824	796,824	1,462,334	849,773	849,773	1,533,950	5,202	5,202	3,094	163	163	496	\$221,748	\$221,748	\$128,388
169	0	0	0	0	0	0	282	282	67	No Calc	No Calc	No Calc	\$12,009	\$12,009	\$2,797
178	359,090	359,090	602,118	359,090	359,090	602,118	5	5	10	73,284	73,284	59,031	\$209	\$209	\$423
180	0	0	0	67,000,120	67,000,120	88,100,882	4,328	4,328	4,122	15,481	15,481	21,372	\$177,949	\$177,949	\$163,939
185	0	0	0	6,380,543	6,380,543	24,714,942	565	565	14	11,289	11,289	1,790,938	\$23,240	\$23,240	\$549
186	0	0	0	0	0	0	12	12	0	No Calc	No Calc	No Calc	\$506	\$506	\$0
209	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$16	\$16	\$0
210	0	0	0	80,930	80,930	80,720	28,005	28,005	14,071	3	3	6	\$1,151,492	\$1,151,492	\$559,583
211	0	0	0	0	0	0	267	267	0	No Calc	No Calc	No Calc	\$10,995	\$10,995	\$0
225	0	0	0	0	0	0	2,580	2,580	4,376	No Calc	No Calc	No Calc	\$106,096	\$106,096	\$174,040
229	0	0	0	0	0	0	7,996	7,996	8,748	No Calc	No Calc	No Calc	\$328,781	\$328,781	\$347,697
230	0	0	0	0	0	0	4,893	4,893	4,972	No Calc	No Calc	No Calc	\$201,189	\$201,189	\$197,751
232	0	0	0	80,342	80,342	89,682	3,805	3,805	2,405	21	21	37	\$149,454	\$149,454	\$95,703
233	0	0	0	46,687	46,687	49,932	4,326	4,326	6,404	11	11	8	\$169,918	\$169,918	\$254,785
234	0	0	0	0	0	0	18	18	98	No Calc	No Calc	No Calc	\$711	\$711	\$3,907
274	499	499	0	499	499	0	558	558	0	1	1	No Calc	\$28,071	\$28,071	\$0
284	0	0	0	3,005	3,005	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
320	0	0	0	0	0	0	9	9	1,004	No Calc	No Calc	No Calc	\$396	\$396	\$41,651
321	739,752	739,752	1,067,432	739,752	739,752	1,067,432	8,323	8,323	6,271	89	89	170	\$354,797	\$354,797	\$260,262
322	0	0	0	1,426,175	1,426,175	1,364,172	2,743	2,743	22	520	520	62,577	\$116,938	\$116,938	\$905
324	173,660	173,660	225,688	173,660	173,660	225,688	674	674	597	258	258	378	\$28,724	\$28,724	\$24,793
340	0	0	0	0	0	0	6,988	6,988	10,206	No Calc	No Calc	No Calc	\$274,461	\$274,461	\$406,062
464	12,915,641	12,915,641	15,902,304	12,961,476	12,961,476	16,292,986	5,770	5,770	8,509	2,247	2,247	1,915	\$232,293	\$232,293	\$340,583
466	33,968,398	33,968,398	16,966,406	35,961,804	35,961,804	30,471,048	7,639	7,639	4,787	4,707	4,707	6,365	\$307,570	\$307,570	\$191,618
549	0	0	0	0	0	0	728	728	1,499	No Calc	No Calc	No Calc	\$28,610	\$28,610	\$59,648
620	0	0	0	0	0	0	1,250	1,250	721	No Calc	No Calc	No Calc	\$49,086	\$49,086	\$28,678
776	0	0	0	223,210	223,210	0	92	92	0	2,416	2,416	No Calc	\$3,442	\$3,442	\$0
893	2,362,867	2,362,867	3,055,296	2,362,959	2,362,959	3,055,306	383	383	416	6,166	6,166	7,337	\$19,284	\$19,284	\$18,691
894	98,257,135	98,257,135	63,602,008	98,744,047	98,744,047	63,710,890	23,859	23,859	15,583	4,139	4,139	4,089	\$1,200,680	\$1,200,680	\$699,455
896	3,395,415	3,395,415	5,374,002	3,423,893	3,423,893	5,396,952	33	33	151	102,820	102,820	35,789	\$1,676	\$1,676	\$6,769
918	109,076,662	109,076,662	129,890,038	223,523,134	223,523,134	197,069,092	30,926	30,926	30,921	7,228	7,228	6,373	\$1,556,322	\$1,556,322	\$1,387,957
919	0	0	0	210,977,736	210,977,736	188,926,010	4,356	4,356	5,871	48,434	48,434	32,161	\$219,213	\$219,213	\$263,522
930	0	0	0	0	0	0	2,487	2,487	2,298	No Calc	No Calc	No Calc	\$97,669	\$97,669	\$91,448
481			60			18			0				\$0	\$0	\$0
484			12,394,842			12,394,842			0				\$0	\$0	\$32,346
488			0			0			0			17,201	\$0	\$0	\$422
489			0			0			9				\$0	\$0	\$18
448			0			0			0				\$0	\$0	\$2,065
565			0			0			52				\$0	\$0	\$0
793			0			0			0				\$0	\$0	\$557
									14				\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0
													\$0	\$0	\$0







(1) Operation Numbers	(3) Annual FHP Volume			(6) Annual TPH or NATPH Volume			(9) Annual Workhours			(12) Annual Productivity			(15) Annual Workhour Costs		
	(2) Pre AMP	Proposed	(4) 1st PIR	(5) Pre AMP	Proposed	(7) 1st PIR	(8) Pre AMP	Proposed	(10) 1st PIR	(11) Pre AMP	Proposed	(13) 1st PIR	(14) Pre AMP	Proposed	(16) 1st PIR
									0		No Calc		\$0		\$0
									0		No Calc		\$0		\$0
									0		No Calc		\$0		\$0
									0		No Calc		\$0		\$0
									0		No Calc		\$0		\$0
									0		No Calc		\$0		\$0
									0		No Calc		\$0		\$0
Adj									0						0
Totals	364,614,072	285,246,407	266,745,744	979,992,783	806,048,915	761,243,710	322,514	272,130	238,607	3,039	2,962	3,190	\$14,104,654	\$11,944,262	\$10,080,580

Variances Annual FHP Volume			Variances Annual TPH or NATPH Volume			Variances Annual Workhours			Variances Annual Productivity			Variances Annual Workhour Costs		
Change Analysis	(17) 1st PIR vs Pre AMP	(18) 1st PIR vs Proposed	Change Analysis	(19) 1st PIR vs Pre AMP	(20) 1st PIR vs Proposed	Change Analysis	(21) 1st PIR vs Pre AMP	(22) 1st PIR vs Proposed	Change Analysis	(23) 1st PIR vs Pre AMP	(24) 1st PIR vs Proposed	Change Analysis	(25) 1st PIR vs Pre AMP	(26) 1st PIR vs Proposed
Units	(97,868,328)	(18,500,663)	Units	(218,749,073)	(44,805,205)	Units	(83,907)	(33,523)	Units	152	228	Units	(\$4,024,074)	(\$1,863,683)
Percent	-26.8%	-6.5%	Percent	-22.3%	-5.6%	Percent	-26.0%	-12.3%	Percent	5.0%	7.7%	Percent	-28.5%	-15.6%

(27) NOTES:

---



---



---



---

Workhour Costs - Gaining Facility

Last Saved: September 13, 2013

Gaining Facility: Michigan Metroplex

PIR Type\*: 1st PIR

\*Data in PIR columns is annualized for First PIR.

Type of Distribution Consolidated: Originating

Date Range of Data: Apr-01-2012 to Sep-30-2012

1st PIR Workhour Rate by LDC			
Function 1		Function 4	
11	\$42.86	41	N/A
12	\$38.97	42	N/A
13	\$44.58	43	N/A
14	\$43.49	44	N/A
15	N/A	45	N/A
16	N/A	46	N/A
17	\$37.63	47	N/A
18	\$37.78	48	N/A

(1) Operation Numbers	ANNUALIZED (2) Annual FHP Volume (3) (4)			ANNUALIZED (5) Annual TPH or NATPH Volume (6) (7)			ANNUALIZED (8) Annual Workhours (9) (10)			ANNUALIZED (11) Annual Productivity (12) (13)			ANNUALIZED (14) Annual Workhour Costs (15) (16)		
	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR
002	0	0	0	0	0	0	0	1,326	0	No Calc	No Calc	No Calc	\$0	\$55,792	\$0
468	0	0	0	2,562,077	3,179,958	2,964,412	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
010	0	0	0	984,462	1,703,914	0	15,620	18,291	9,570	63	93	No Calc	\$657,150	\$769,490	\$360,126
012	0	0	0	11,993,432	14,382,655	12,083,316	0	1,071	0	No Calc	13,435	No Calc	\$0	\$45,036	\$0
012dup	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
015	0	0	0	301,777,152	351,278,771	47,486	19,179	21,111	294	15,735	16,840	161	\$806,844	\$888,130	\$11,079
468dup	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
017	0	0	0	0	0	0	40,500	41,760	58,252	No Calc	No Calc	No Calc	\$1,703,854	\$1,756,858	\$2,192,101
018	0	0	0	0	0	0	14,706	14,857	17,333	No Calc	No Calc	No Calc	\$618,668	\$625,042	\$652,259
020	0	0	0	0	0	0	520	731	0	No Calc	No Calc	No Calc	\$21,885	\$30,767	\$0
021	0	0	0	203,359,047	228,490,858	90,240,932	322	322	0	630,766	708,719	No Calc	\$13,563	\$13,563	\$0
022	0	0	0	22,034,474	25,921,021	28,352,772	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
030	27,350,316	31,272,894	23,312,380	27,350,316	31,272,894	23,312,380	70,976	75,601	66,391	385	414	351	\$3,030,458	\$3,227,966	\$2,887,444
140	0	0	0	127,647,881	127,647,881	154,815,020	84,297	86,438	62,805	1,514	1,477	2,465	\$3,546,413	\$3,636,480	\$2,363,460
040	0	0	0	3,056,905	4,205,203	2,605,392	6,645	6,902	9,683	460	609	269	\$283,731	\$294,696	\$421,137
030dup	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
060	4,443,804	5,133,860	7,003,078	4,443,804	5,133,860	7,003,078	6,003	6,817	1,004	740	753	6,975	\$256,302	\$291,069	\$43,665
060dup	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
109	0	0	0	0	0	0	941	2,010	0	No Calc	No Calc	No Calc	\$36,249	\$77,413	\$0
114	0	0	0	0	0	0	408	408	6,434	No Calc	No Calc	No Calc	\$17,181	\$17,181	\$242,136
120	0	0	0	0	0	0	1,152	1,197	1,611	No Calc	No Calc	No Calc	\$48,461	\$50,345	\$60,632
121	0	0	0	0	0	0	1,840	1,852	0	No Calc	No Calc	No Calc	\$77,397	\$77,901	\$0
618	0	0	0	2,315,623	2,315,623	2,522,284	24,851	26,971	39,028	93	86	65	\$1,025,988	\$1,113,513	\$1,739,853
140dup	0	0	0	0	10,150,254	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
208	0	0	0	0	0	0	0	91	0	No Calc	No Calc	No Calc	\$0	\$3,845	\$0
214	0	0	0	0	0	0	6,430	6,431	0	No Calc	No Calc	No Calc	\$270,529	\$270,558	\$0
231	0	0	0	0	0	0	29,060	30,466	24,782	No Calc	No Calc	No Calc	\$1,222,570	\$1,281,720	\$932,583
271	211,432,883	245,004,874	0	211,848,317	245,420,308	0	25,236	27,695	223	8,395	8,862	No Calc	\$1,066,851	\$1,170,827	\$9,572
281	59,754,104	71,960,718	0	60,348,734	72,555,348	0	11,287	12,305	0	5,347	5,896	No Calc	\$477,169	\$520,210	\$0
282	0	0	0	0	0	0	1,554	1,561	0	No Calc	No Calc	No Calc	\$65,709	\$65,973	\$0
461	22,483,954	27,102,816	31,062,648	22,560,236	27,184,638	31,062,648	7,216	8,243	2,370	3,127	3,298	13,109	\$330,972	\$378,109	\$92,341
462	0	0	0	1,871,439	1,893,484	2,282,508	168	173	939	11,126	10,939	2,430	\$7,715	\$7,715	\$36,600
468dup	0	0	0	0	320,020	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
554	0	0	0	0	0	0	1,124	2,914	5,567	No Calc	No Calc	No Calc	\$43,272	\$112,214	\$210,323
560	0	0	0	0	0	0	5,875	7,446	10,367	No Calc	No Calc	No Calc	\$226,202	\$286,725	\$391,682
561	0	0	0	0	0	0	0	5	0	No Calc	No Calc	No Calc	\$0	\$201	\$0
562	0	0	0	0	0	0	0	84	0	No Calc	No Calc	No Calc	\$420	\$3,241	\$0
564	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$12	\$0
585	0	0	0	133,235	210,962	211,290	1,708	4,668	10,619	78	45	20	\$65,778	\$179,734	\$401,234
607	0	0	0	0	0	0	5,509	6,552	9,984	No Calc	No Calc	No Calc	\$212,117	\$252,273	\$377,226
612	0	0	0	0	0	0	2,419	2,508	1,547	No Calc	No Calc	No Calc	\$93,132	\$96,561	\$58,443
618dup	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
619	0	0	0	6,983,001	7,501,124	8,704,226	115,870	118,700	114,383	60	63	76	\$4,783,732	\$4,900,575	\$5,099,166
630	0	0	0	0	0	0	1,135	1,235	244	No Calc	No Calc	No Calc	\$43,711	\$47,542	\$9,219
891	138,378,700	162,737,264	277,806,512	138,428,708	162,873,934	278,644,772	12,750	14,518	17,322	10,857	11,219	16,087	\$539,019	\$613,770	\$742,206
019	0	0	0	0	0	0	157,758	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$971
044	18,220,421	18,220,421	13,609,966	20,998,393	20,998,393	15,977,558	28,319	28,319	8,931	742	742	1,789	\$1,209,131	\$1,209,131	\$388,440
050	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
074	11,126,380	11,126,380	11,934,104	12,166,067	12,166,067	13,572,542	14,663	14,663	11,627	830	830	1,167	\$626,059	\$626,059	\$505,658
083	0	0	0	2,697,496	2,697,496	0	2,095	2,095	0	1,287	1,287	No Calc	\$80,680	\$80,680	\$0
084	0	0	0	0	0	0	695	695	0	No Calc	No Calc	No Calc	\$29,239	\$29,239	\$0
089	0	0	0	0	0	0	89	89	0	No Calc	No Calc	No Calc	\$3,727	\$3,727	\$0
090	0	0	0	0	0	0	142	142	0	No Calc	No Calc	No Calc	\$6,042	\$6,042	\$0
091	4,348,047	4,348,047	0	4,348,047	4,348,047	0	360	360	0	12,095	12,095	No Calc	\$15,198	\$15,198	\$0
092	0	0	0	7,764,825	7,764,825	0	961	961	0	8,081	8,081	No Calc	\$40,623	\$40,623	\$0
093	4,849,255	4,849,255	0	4,849,255	4,849,255	0	500	500	0	9,702	9,702	No Calc	\$21,129	\$21,129	\$0
094	0	0	0	314,100	314,100	0	18	18	0	17,258	17,258	No Calc	\$769	\$769	\$0
095	0	0	0	263,196	263,196	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
096	0	0	0	177,905	177,905	0	3	3	0	68,425	68,425	No Calc	\$110	\$110	\$0
097	3,203,396	3,203,396	0	7,033,393	7,033,393	0	612	612	0	11,491	11,491	No Calc	\$25,877	\$25,877	\$0
098	0	0	0	4,443,575	4,443,575	0	408	408	0	10,894	10,894	No Calc	\$17,244	\$17,244	\$0
099	0	0	0	4,121,321	4,121,321	0	1,224	1,224	0	3,368	3,368	No Calc	\$51,733	\$51,733	\$0
100	0	0	0	0	0	0	0	0	44	No Calc	No Calc	No Calc	\$0	\$0	\$1,896
110	0	0	0	0	0	0	214	214	215	No Calc	No Calc	No Calc	\$8,999	\$8,999	\$8,106



(1) Operation Numbers	(2) Annual FHP Volume			(3) Annual TPH or NATPH Volume			(4) Annual Workhours			(5) Annual Productivity			(6) Annual Workhour Costs		
	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR
111	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
112	0	0	0	182,792,067	182,792,067	0	14,574	14,574	0	12,542	No Calc	No Calc	\$613,149	\$613,149	\$0
117	0	0	0	0	0	0	149	149	0	No Calc	No Calc	No Calc	\$6,264	\$6,264	\$0
122	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
123	0	0	0	0	0	0	11	11	0	No Calc	No Calc	No Calc	\$446	\$446	\$0
126	0	0	0	0	0	0	5,181	5,181	39,727	No Calc	No Calc	No Calc	\$217,953	\$217,953	\$1,494,993
130	0	0	2,124	285,385	285,385	115,384	573	573	923	498	498	125	\$24,444	\$24,444	\$40,134
134	0	0	0	2,638,748	2,638,748	0	6,940	6,940	0	380	380	No Calc	\$286,525	\$286,525	\$0
135	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
136	0	0	0	10,512,596	10,512,596	0	52,535	52,535	4,624	200	200	No Calc	\$2,168,925	\$2,168,925	\$206,155
137	0	0	0	1,880,125	1,880,125	0	17,496	17,496	224	107	107	No Calc	\$722,325	\$722,325	\$9,986
138	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
139	0	0	0	27,469	27,469	0	15	15	116	1,894	1,894	No Calc	\$599	\$599	\$5,162
168	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
169	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
178	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
180	0	0	0	55,167,995	55,167,995	84,137,748	2,586	2,586	3,932	21,333	21,333	21,397	\$108,794	\$108,794	\$147,975
185	0	0	0	0	0	0	0	3	3	0	0	No Calc	\$126	\$126	\$0
186	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
209	0	0	0	0	0	0	2,278	2,278	14,756	No Calc	No Calc	No Calc	\$95,853	\$95,853	\$555,305
210	0	0	0	138,949	138,949	232,720	78,822	78,822	90,639	2	2	3	\$3,316,074	\$3,316,074	\$3,410,895
211	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
225	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
229	0	0	0	0	0	0	48,133	48,133	59,224	No Calc	No Calc	No Calc	\$2,024,984	\$2,024,984	\$2,228,679
230	0	0	0	0	0	0	23,581	23,581	22,813	No Calc	No Calc	No Calc	\$992,071	\$992,071	\$858,479
232	0	0	0	72,727	72,727	123,376	265	265	135	274	274	915	\$10,208	\$10,208	\$5,093
233	0	0	0	80,681	80,681	49,912	1,691	1,691	2,150	48	48	23	\$65,128	\$65,128	\$81,234
234	0	0	0	3,026	3,026	1,848	840	840	1,109	4	4	2	\$32,329	\$32,329	\$41,917
274	33,875	33,875	0	33,876	33,876	0	25	25	0	1,383	1,383	No Calc	\$1,036	\$1,036	\$0
284	6,785,678	6,785,678	0	8,630,264	8,630,264	0	2,304	2,304	0	3,745	3,745	No Calc	\$97,416	\$97,416	\$0
320	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
321	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
322	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
324	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
340	0	0	0	0	0	0	231	231	21	No Calc	No Calc	No Calc	\$8,875	\$8,875	\$793
464	23,994,014	23,994,014	28,431,594	25,507,519	25,507,519	33,637,030	13,444	13,444	10,185	1,897	1,897	3,303	\$616,671	\$616,671	\$396,886
466	50,694,571	50,694,571	28,644,688	72,657,691	72,657,691	55,300,026	43,986	43,986	19,750	1,652	1,652	2,800	\$2,017,605	\$2,017,605	\$769,558
549	0	0	0	0	0	0	610	610	2,837	No Calc	No Calc	No Calc	\$23,492	\$23,492	\$107,198
620	0	0	0	0	0	0	487	487	14,676	No Calc	No Calc	No Calc	\$54,512	\$54,512	\$554,512
776	0	0	0	3,207,147	3,207,147	0	2,111	2,111	0	1,519	1,519	No Calc	\$94,839	\$94,839	\$0
893	356,222,355	356,222,355	371,238,570	356,508,254	356,508,254	371,712,902	78,555	78,555	144,211	4,538	4,538	2,578	\$3,320,967	\$3,320,967	\$6,179,236
894	70,377,877	70,377,877	182,460,722	90,823,005	90,823,005	206,893,138	11,986	11,986	11,585	7,577	7,577	17,858	\$506,728	\$506,728	\$496,409
896	3,717,890	3,717,890	11,192,084	7,302,647	7,302,647	13,648,672	141	141	515	51,792	51,792	26,523	\$5,961	\$5,961	\$22,050
918	428,494,362	428,494,362	661,683,642	947,933,178	947,933,178	1,095,522,176	164,891	164,891	201,960	5,749	5,749	5,424	\$6,970,860	\$6,970,860	\$8,653,681
919	0	0	0	887,348,542	887,348,542	1,039,235,580	18,074	18,074	12,057	49,096	49,096	86,194	\$764,073	\$764,073	\$516,625
930	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
003	0	0	0	0	0	0	1,174	1,174	0	No Calc	No Calc	No Calc	\$49,407	\$49,407	\$0
009	0	0	0	864	864	0	0	0	0	No Calc	No Calc	No Calc	\$0	\$0	\$0
035	0	0	0	17,159	17,159	0	89	89	64	192	192	No Calc	\$3,761	\$3,761	\$2,408
053	0	0	0	0	0	0	5	5	0	No Calc	No Calc	No Calc	\$226	\$0	\$0
066	0	0	0	7,145,766	7,145,766	0	180	180	0	39,633	39,633	No Calc	\$7,585	\$7,585	\$0
067	0	0	0	6,492,259	6,492,259	0	37	37	3	175,942	175,942	No Calc	\$1,552	\$1,552	\$120
115	0	0	0	0	0	0	12	12	0	No Calc	No Calc	No Calc	\$522	\$522	\$0
124	0	0	0	0	0	0	8,413	8,413	164,461	No Calc	No Calc	No Calc	\$353,924	\$353,924	\$6,188,926
125	0	0	0	1,661	1,661	0	0	0	0	No Calc	No Calc	No Calc	\$69,866	\$69,866	\$0
127	0	0	0	0	0	0	10,143	10,143	0	No Calc	No Calc	No Calc	\$426,719	\$426,719	\$0
189	0	0	0	0	0	0	13	13	0	No Calc	No Calc	No Calc	\$534	\$0	\$0
213	0	0	0	0	0	0	9	9	0	No Calc	No Calc	No Calc	\$387	\$387	\$0
215	0	0	0	0	0	0	94	0	0	No Calc	No Calc	No Calc	\$3,955	\$0	\$0
235	0	0	0	154,879	154,879	251,810	1,857	1,857	10,780	83	83	23	\$78,141	\$78,141	\$405,667
261	25,672,990	25,672,990	0	28,263,893	28,263,893	0	1,340	1,340	0	21,097	21,097	No Calc	\$56,637	\$56,637	\$0
291	0	0	0	0	0	0	16	16	0	No Calc	No Calc	No Calc	\$689	\$689	\$0
292	1,624,723	1,624,723	0	1,648,051	1,648,051	0	78	78	0	21,238	21,238	No Calc	\$3,281	\$3,281	\$0
293	0	0	0	0	0	0	3	3	0	No Calc	No Calc	No Calc	\$118	\$118	\$0
294	1,038,677	1,038,677	0	1,045,344	1,045,344	0	9	9	0	112,403	112,403	No Calc	\$393	\$393	\$0
331	0	0	0	0	0	0	0	0	0	No Calc	No Calc	No Calc	\$5	\$0	\$0
334	0	0	0	0	0	0	9	0	0	No Calc	No Calc	No Calc	\$408	\$0	\$0
336	0	0	0	0	0	0	5	0	0	No Calc	No Calc	No Calc	\$229	\$0	\$0
429	0	0	0	371,310	371,310	531,694	11,094	0	16,391	33	No Calc	32	\$458,033	\$0	\$730,708
491	475,818	475,818	0	485,399	485,399	0	74	74	0	6,586	6,586	No Calc	\$3,116	\$3,116	\$0
494	18,582,695	18,582,695	0	18,710,361	18,710,361	0	11,065	11,065	0	1,691	1,691	No Calc	\$467,788	\$467,788	\$0
501	0	0	0	0	0	0	1	1	0	No Calc	No Calc	No Calc	\$25	\$25	\$0
565	0	0	0	0	0	0	22	0	0	No Calc	No Calc	No Calc	\$839	\$839	\$0
588	0	0	0	0	0	0	3,844	3,844	0	No Calc	No Calc	No Calc	\$148,010	\$148,010	\$0
677	0	0	0	0	0	0	5,225	0	0	No Calc	No Calc	No Calc	\$201,170	\$201,170	\$0
793	0	0	0	7,944	7,944	15,586	3,072	0	3,631	3	3	4	\$118,292	\$118,292	\$137,198
814	14,754	14,754	0	14,754	14,754	0	96	96	0	154	154	No Calc	\$4,399	\$4,399	\$0
892	0	0	0	73,502,712	73,502,712	22,434,256	13,612	13,612	13,895	5,400	5,400	1,615	\$575,439	\$575,439	\$595,390
961	8,110,486	8,110,486	0	8,649,363	8,649,363	0	222	0	0	39,049	39,049	No Calc	\$9,364	\$9,364	\$0
966	363,872	363,872	0	869,970	869,970	0	178	178	0	4,901	4,901	No Calc	\$7,504	\$7,504	\$0
381	0	0	15,953,498	0	0	16,345,218	0	0	751	No Calc	No Calc	21,753	\$0	\$0	\$32,196
384	0	0	54,394,234	0	0	59,685,268	0	0	6,186	No Calc	No Calc	9,648	\$0	\$0	\$265,061

(1) Operation Numbers	(3) Annual FHP Volume		(4) 1st PIR	(6) Annual TPH or NATPH Volume		(7) 1st PIR	(9) Annual Workhours		(10) 1st PIR	(12) Annual Productivity		(13) 1st PIR	(15) Annual Workhour Costs		(16) 1st PIR
	(2) Pre AMP	Proposed		(5) Pre AMP	Proposed		(8) Pre AMP	Proposed		(11) Pre AMP	Proposed		(14) Pre AMP	Proposed	
385			133,332			137,052		0	0		No Calc	No Calc		\$0	
481			58,444,404			59,409,436		0	7,376		No Calc	8,054		\$0	\$316,051
482			0			0		0	0		No Calc	No Calc		\$0	\$0
484			27,639,936			29,086,236		0	1,952		No Calc	14,602		\$0	\$85,354
488			0			412,094		0	643		No Calc	641		\$0	\$27,534
489			0			5,739,736		0	0		No Calc	No Calc		\$0	\$0
897			0			0		0	8		No Calc	No Calc		\$0	\$343
141			0			0		0	208		No Calc	No Calc		\$0	\$8,106
142			0			0		0	77		No Calc	No Calc		\$0	\$3,001
144			12,324,264			14,037,570		0	995		No Calc	14,105		\$0	\$38,782
146			13,887,140			14,789,250		0	1,797		No Calc	8,229		\$0	\$70,035
538			84,117,842			76,128,118		0	47,024		No Calc	1,619		\$0	\$1,832,489
436			0			6,851,496		0	58,472		No Calc	117		\$0	\$2,606,672
437			0			7,745,084		0	19,207		No Calc	403		\$0	\$856,254
200			0			0		0	48		No Calc	No Calc		\$0	\$2,088
487			0			594,596		0	0		No Calc	No Calc		\$0	\$0
004			0			360,449,468		0	18,875		No Calc	19,097		\$0	\$710,287
007			0			314,160		0	0		No Calc	No Calc		\$0	\$0
530			0			81,772,834		0	84,035		No Calc	973		\$0	\$3,162,354
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0
								0			No Calc			\$0	\$0



(1) Operation Numbers	(3) Annual FHP Volume			(6) Annual TPH or NATPH Volume			(9) Annual Workhours			(12) Annual Productivity			(15) Annual Workhour Costs			
	(2) Pre AMP	(4) Proposed	(5) 1st PIR	(7) Pre AMP	(8) Proposed	(9) 1st PIR	(10) Pre AMP	(11) Proposed	(12) 1st PIR	(13) Pre AMP	(14) Proposed	(15) 1st PIR	(16) Pre AMP	(17) Proposed	(18) 1st PIR	
								0			No Calc		\$0		\$0	
								0			No Calc		\$0		\$0	
Adj								0							\$0	
Totals	1,501,796,897	1,581,164,562	1,915,276,762	4,019,808,335	4,193,752,203	4,331,901,848	1,231,781	1,250,214	1,606,685		3,263	3,354	2,696	\$51,915,396	\$53,022,237	\$65,099,642

Variances Annual FHP Volume			Variances Annual TPH or NATPH Volume			Variances Annual Workhours			Variances Annual Productivity			Variances Annual Workhour Costs		
Change Analysis	(17) 1st PIR vs Pre AMP	(18) 1st PIR vs Proposed	Change Analysis	(19) 1st PIR vs Pre AMP	(20) 1st PIR vs Proposed	Change Analysis	(21) 1st PIR vs Pre AMP	(22) 1st PIR vs Proposed	Change Analysis	(23) 1st PIR vs Pre AMP	(24) 1st PIR vs Proposed	Change Analysis	(25) 1st PIR vs Pre AMP	(26) 1st PIR vs Proposed
Units	413,479,865	334,112,200	Units	312,093,513	138,149,645	Units	374,904	356,470	Units	(567)	(658)	Units	\$13,184,246	\$12,077,405
Percent	27.5%	21.1%	Percent	7.6%	3.3%	Percent	30.4%	28.5%	Percent	-17.4%	-19.6%	Percent	25.4%	22.8%

(27) NOTES: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_



### Other Workhour Move Analysis

Losing Facility: Saginaw P&DC

Gaining Facility: Michigan Metroplex

Date Range of Data: 04/01/12 to

09/30/12

#### 1st PIR Other Losing Craft Workhours

#### Losing Facility

	Annual Workhours			Annual Workhour Cost (\$)				
	Current MODS Operation Number	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR
39	616	385	244	70	\$42.39	\$16,266	\$10,329	\$2,951
39	624	160	154	0	\$42.39	\$6,769	\$6,512	\$0
03	673	8,787	7,038	0	\$0.00	\$418,355	\$335,102	\$0
38	747	29,105	28,866	26,814	\$42.10	\$1,245,243	\$1,235,032	\$1,128,968
36	750	40,750	36,557	32,122	\$50.06	\$1,943,077	\$1,743,135	\$1,607,936
89	515	36	36	14	\$37.13	\$1,307	\$1,307	\$527
02	582	1,475	1,475	1,647	\$46.28	\$76,698	\$76,698	\$76,233
82	665	1,738	1,738	1,810	\$44.55	\$75,976	\$75,976	\$80,640
83	666	563	563	0	\$0.00	\$20,767	\$20,767	\$0
08	668	3,518	3,518	6,870	\$53.22	\$159,100	\$159,100	\$365,605
31	679	1,747	1,747	1,730	\$52.89	\$87,594	\$87,594	\$91,507
39	745	6,598	6,598	6,213	\$42.39	\$279,114	\$279,114	\$263,397
38	749	1,455	1,455	0	\$42.10	\$62,269	\$62,269	\$0
37	753	16,746	16,746	15,237	\$43.69	\$730,681	\$730,681	\$665,687

#### 1st PIR PIR Other Gaining Craft Workhours

#### Gaining Facility

	Annual Workhours			Annual Workhour Cost (\$)				
	Current MODS Operation Number	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR
39	616	288	288	1,348	\$43.05	\$12,165	\$12,165	\$58,048
39	624	1,256	1,256	1,312	\$43.05	\$53,027	\$53,027	\$56,472
03	673	1,775	1,775	0	\$52.31	\$90,497	\$90,497	\$0
38	747	133,494	133,494	115,001	\$45.60	\$5,788,971	\$5,788,971	\$5,243,514
36	750	186,057	186,057	209,850	\$49.48	\$8,758,982	\$8,758,982	\$10,383,427
89	515	183	183	57	\$37.14	\$6,570	\$6,570	\$2,117
02	582	5,379	5,379	5,774	\$39.67	\$227,859	\$227,859	\$229,022
82	665	1,770	1,770	1,742	\$38.45	\$64,492	\$64,492	\$66,974
83	666	1,798	1,798	1,728	\$46.15	\$69,655	\$69,655	\$79,765
08	668	0	0	0	\$0.00	\$0	\$0	\$0
31	679	0	0	0	\$40.14	\$0	\$0	\$0
39	745	19,561	19,561	20,676	\$43.05	\$825,627	\$825,627	\$890,093
38	749	0	0	0	\$45.60	\$0	\$0	\$0
37	753	0	0	47,119	\$47.90	\$0	\$0	\$2,256,964
03	581	19,159	19,159	15,730	\$52.31	\$976,922	\$976,922	\$822,795
31	617	52	52	32	\$40.14	\$2,035	\$2,035	\$1,276
37	754	37,297	37,297	0	\$47.90	\$1,694,265	\$1,694,265	\$0
31	763	12	12	2	\$40.14	\$470	\$470	\$88
31	764	3,419	3,419	3,605	\$40.14	\$133,791	\$133,791	\$144,697
34	766	43,488	43,488	45,833	\$41.88	\$1,850,806	\$1,850,806	\$1,919,576
65	566			12	\$33.57			\$403

Totals	113,062	106,735	92,528	\$5,123,216	\$4,823,615	\$4,283,451	

Totals	454,987	454,987	469,821	\$20,556,134	\$20,556,134	\$22,155,232	





Workhours for Losing LDCs Common to & Shared between Supv & Craft								
Losing Facility								
Current MODS Operation Number	Annual Workhours			Annual Workhour Cost (\$)				
	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR	
781	4,453	3,117	4,067	\$28.40	\$162,005	\$113,403	\$115,499	
783	696	456	202	\$24.81	\$26,731	\$17,509	\$5,003	
780	1	1	0	\$0.00	\$22	\$22	\$0	
Totals	5,150	3,574	4,269		\$188,758	\$130,934	\$120,502	

Workhours for Gaining LDCs Common to & Shared between Supv & Craft								
Gaining Facility								
Current MODS Operation Number	Annual Workhours			Annual Workhour Cost (\$)				
	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR	
781	8,519	8,519	9,620	\$29.66	\$304,536	\$304,536	\$285,368	
783	17,662	17,662	12,292	\$35.74	\$663,205	\$663,205	\$439,283	
780	0	0	0	\$0.00	\$0	\$0	\$0	
788	4	4	16	\$37.89	\$147	\$147	\$614	
789	1	1	4,103	\$35.74	\$34	\$34	\$146,626	
Totals	26,186	26,186	26,032		\$967,922	\$967,922	\$871,891	

Distribution to Other PIR Worksheet Tabs

Distribution to Other Losing PIR Worksheet Tabs								
Losing Facility								
Transportation - PVS [Subset for Trans-PVS Tab]								
LDC	Annual Workhours			Annual Workhour Cost (\$)				
	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR	
31	1,747	1,747	1,730	\$52.89	\$87,594	\$87,594	\$91,507	
32	0	0	0	\$0.00	\$0	\$0	\$0	
33	0	0	0	\$0.00	\$0	\$0	\$0	
34	0	0	0	\$0.00	\$0	\$0	\$0	
93	0	0	0	\$24.81	\$0	\$0	\$0	
Totals	1,747	1,747	1,730		\$87,594	\$87,594	\$91,507	

Distribution to Other Gaining PIR Worksheet Tabs								
Gaining Facility								
Transportation - PVS [Subset for Trans-PVS Tab]								
LDC	Annual Workhours			Annual Workhour Cost (\$)				
	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR	
31	3,483	3,483	3,639	\$40.14	\$136,296	\$136,296	\$146,062	
32	0	0	0	\$0.00	\$0	\$0	\$0	
33	0	0	0	\$0.00	\$0	\$0	\$0	
34	43,488	43,488	45,833	\$41.88	\$1,850,806	\$1,850,806	\$1,919,576	
93	1	1	4,103	\$35.74	\$34	\$34	\$146,626	
Totals	46,971	46,971	53,575		\$1,987,136	\$1,987,136	\$2,212,264	

Ops 617, 679, 764 (31)	1,747	1,747	1,730	87,594	87,594	\$91,507
Ops 765, 766 (34)	0	0	0	0	0	\$0

Ops 617, 679, 764 (31)	3,471	3,471	3,637	\$135,826	\$135,826	\$145,973
Ops 765, 766 (34)	43,488	43,488	45,833	1,850,806	1,850,806	\$1,919,576

Maintenance - Losing								
LDC	Annual Workhours			Annual Workhour Cost (\$)				
	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR	
36	40,750	36,557	32,122	\$50.06	\$1,943,077	\$1,743,135	\$1,607,936	
37	16,746	16,746	15,237	\$43.69	\$730,681	\$730,681	\$665,687	
38	30,560	30,322	26,814	\$42.10	\$1,307,511	\$1,297,300	\$1,128,968	
39	7,142	6,996	6,283	\$42.39	\$302,149	\$295,955	\$266,348	
93	696	456	202	\$24.81	\$26,731	\$17,509	\$5,003	
Totals	95,895	91,076	80,858		\$4,310,151	\$4,084,580	\$3,673,942	

Maintenance - Gaining								
LDC	Annual Workhours			Annual Workhour Cost (\$)				
	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR	
36	186,057	186,057	209,850	\$49.48	\$8,758,982	\$8,758,982	\$10,383,427	
37	37,297	37,297	47,119	\$47.90	\$1,694,265	\$1,694,265	\$2,256,964	
38	133,494	133,494	115,001	\$45.60	\$5,788,971	\$5,788,971	\$5,243,514	
39	21,105	21,105	23,336	\$43.05	\$890,819	\$890,819	\$1,004,613	
93	17,662	17,662	12,292	\$35.74	\$663,205	\$663,205	\$439,283	
Totals	395,615	395,615	407,599		\$17,796,242	\$17,796,242	\$19,327,802	

Supervisor Summary - Losing							
Annual Workhours				Annual Workhour Cost (\$)			
LDC	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR
01	42	42	0	\$0.00	\$1,911	\$1,911	\$0
10	19,832	16,336	11,792	\$54.70	\$980,193	\$807,375	\$645,007
20	0	0	0	\$0.00	\$0	\$0	\$0
30	0	0	0	\$0.00	\$0	\$0	\$0
35	7,236	7,236	4,704	\$53.67	\$379,166	\$379,166	\$252,480
40	0	0	0	\$0.00	\$0	\$0	\$0
50	0	0	0	\$0.00	\$0	\$0	\$0
60	0	0	0	\$0.00	\$0	\$0	\$0
70	0	0	0	\$0.00	\$0	\$0	\$0
80	2,032	2,032	1,746	\$78.32	\$149,157	\$149,157	\$136,749
81	0	0	0	\$0.00	\$0	\$0	\$0
88	0	0	0	\$0.00	\$0	\$0	\$0
<b>Totals</b>	<b>29,142</b>	<b>25,645</b>	<b>18,242</b>		<b>\$1,510,427</b>	<b>\$1,337,609</b>	<b>\$1,034,236</b>

Supervisory - Gaining							
Annual Workhours				Annual Workhour Cost (\$)			
LDC	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR
01	1,500	1,500	3,428	\$54.88	\$115,132	\$115,132	\$188,129
10	69,461	69,461	80,878	\$50.74	\$3,494,355	\$3,494,355	\$4,104,086
20	0	0	0	\$0.00	\$0	\$0	\$0
30	6,862	6,862	8,575	\$50.18	\$323,806	\$323,806	\$430,264
35	42,244	42,244	34,958	\$55.89	\$2,196,716	\$2,196,716	\$1,953,905
40	0	0	0	\$0.00	\$0	\$0	\$0
50	0	0	0	\$0.00	\$0	\$0	\$0
60	0	0	0	\$0.00	\$0	\$0	\$0
70	0	0	0	\$0.00	\$0	\$0	\$0
80	1,912	1,912	1,826	-\$247.19	\$164,806	\$164,806	-\$451,269
81	0	0	0	\$0.00	\$0	\$0	\$0
88	337	337	9	\$47.49	\$0	\$0	\$446
<b>Totals</b>	<b>122,315</b>	<b>122,315</b>	<b>129,674</b>		<b>\$6,294,814</b>	<b>\$6,294,814</b>	<b>\$6,225,562</b>

	Pre AMP Combined		Proposed - Combined		1st PIR - Combined		Special Adjustments		1st PIR to Proposed - Change				1st PIR to Pre-AMP - Change			
	Workhours	Dollars	Workhours	Dollars	Workhours	Dollars	Workhours	Dollars	WKhrs Change	Percent Change	Dollars Change	Percent Change	WKhrs Change	Percent Change	Dollars Change	Percent Change
"Other Craft" Ops(less Ops going to Trans-PVS & Maintenance) Tabs	46,191	\$2,188,667	44,443	\$2,105,414	35,386	\$1,724,169	0	\$0	-9,057	-20.38%	-\$381,246	-18.11%	-10,805	-23.39%	-\$464,498	-21.22%
Transportation Ops (going to Trans-PVS tabs)	48,706	\$2,074,228	48,706	\$2,074,228	51,200	\$2,157,057	0	\$0	2,494	5.12%	\$82,831	3.99%	2,494	5.12%	\$82,831	3.99%
Maintenance Ops (going to Maintenance tabs)	491,510	\$22,106,393	486,691	\$21,880,823	488,257	\$23,001,744	0	\$0	1,566	0.32%	\$1,120,921	5.12%	-3,252	-0.66%	\$895,351	4.05%
<b>Supervisory Ops</b>	151,457	\$7,805,241	147,960	\$7,632,423	147,916	\$7,259,798	0	\$0	-44	-0.03%	-\$372,625	-4.88%	-3,540	-2.34%	-\$545,443	-6.99%
<b>Supervisor/Craft Joing Ops</b>	12,978	\$466,744	11,642	\$418,142	17,807	\$548,107	0	\$0	6,165	52.95%	\$129,964	31.08%	4,829	37.21%	\$81,363	17.43%
<b>Total</b>	750,841	\$34,641,271	739,442	\$34,111,028	740,566	\$34,690,874	0	\$0	1,124	0.15%	\$579,846	1.70%	-10,275	-1.37%	\$49,604	0.14%
									1,124	0.15%	579,846	1.70%	-10,275	-1.37%	49,604	0.14%

Adjustments at the Losing Facility		
Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
<b>Total Adj</b>	<b>0</b>	<b>\$0</b>

Adjustments at the Gaining Facility		
Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
<b>Total Adj</b>	<b>0</b>	<b>\$0</b>

Summary by Facility				
	Losing Facility Summary		Gaining Facility Summary	
	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
<b>Before</b>	147,354	\$6,822,401	603,488	\$27,818,870
<b>After</b>	135,954	\$6,292,158	603,488	\$27,818,870
<b>Adj</b>	0	\$0	0	\$0
<b>PIR</b>	115,039	\$5,438,189	625,527	\$29,252,686
<b>After</b>	135,954	\$6,292,158	603,488	\$27,818,870
<b>Change</b>	(11,399)	(\$530,242)	0	\$0
<b>% Diff</b>	-7.7%	-7.8%	0.0%	0.0%

Combined Summary		
	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
<b>Before</b>	750,841	\$34,641,271
<b>After</b>	739,442	\$34,111,028
<b>Adj</b>	0	\$0
<b>PIR</b>	740,566	\$34,690,874
<b>After</b>	739,442	\$34,111,028
<b>Change</b>	(11,399)	(\$530,242)
<b>% Diff</b>	-1.5%	-1.5%



# Staffing - Craft

Last Saved: September 13, 2013

PIR Type: 1st PIR

Data Extraction Date: 10/12/12

**Losing Facility: Saginaw P&DC**

**Finance #: 258272**

Craft Positions	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Casual/PSE On-Rolls		Part Time On-Rolls		Full Time On-Rolls		Total On-Rolls		
	Pre AMP	1st PIR	Pre AMP	1st PIR	Pre AMP	1st PIR	Pre AMP	Proposed	1st PIR
Function 1 - Clerk	0	16	1	0	137	96	138	117	112
Function 4 - Clerk	0	0	0	0	0	0		0	0
Function 1 - Mail Handler	0	7	3	2	50	24	53	44	33
Function 4 - Mail Handler	0	0	0	0	0	0		0	0
Function 3A - Vehicle Service	0	0	0	0	0	0		0	0
Function 3B - Maintenance	0	3	1	1	52	37	53	50	41
Functions 67-69 - Lmtd/Rehab/WC			0	0	0	3		0	3
Other Functions	0	0	0	0	2	2	2	2	2
<b>Total</b>	0	26	5	3	241	162	246	213	191

Variances Total On-Rolls		
Change Analysis	(10) 1st PIR vs Pre AMP	(11) 1st PIR vs Proposed
Positions	(55)	(22)
Percent	-22%	-10.3%

**Gaining Facility: Michigan Metroplex**

**Finance #: 258231**

Craft Positions	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)
	Casual/PSE On-Rolls		Part Time On-Rolls		Full Time On-Rolls		Total On-Rolls		
	Pre AMP	1st PIR	Pre AMP	1st PIR	Pre AMP	1st PIR	Pre AMP	Proposed	1st PIR
Function 1 - Clerk	29	121	22	0	505	510	556	556	631
Function 1 - Mail Handler	0	45	18	0	213	256	231	231	301
Function 3A - Vehicle Service	0	18	5	0	21	27	26	26	45
Function 3B - Maintenance	0	0	0	0	240	245	240	240	245
Functions 67-69 - Lmtd/Rehab/WC			0	0	6	9	6	6	9
Other Functions	0	0	0	0	6	4	6	6	4
<b>Total</b>	29	184	45	0	991	1,051	1,065	1,065	1,235

Variances Total On-Rolls		
Change Analysis	(21) 1st PIR vs Pre AMP	(22) 1st PIR vs Proposed
Positions	170	170
Percent	16.0%	16.0%

**Total Craft Position Loss:**

(23) 1st PIR vs Pre AMP	(24) 1st PIR vs Proposed
<b>(115)</b>	<b>(148)</b>

(Above numbers are carried forward to the Executive Summary)

rev 4/5/10

# Staffing - PCES/EAS

Last Saved: September 13, 2013

PIR Type: 1st PIR

Losing Facility: <u>Saginaw P&amp;DC</u>		Finance # <u>258272</u>					
Data Extraction Date: <u>10/12/2012</u>							
Line	PCES/EAS Positions		Authorized Staffing		On-Rolls		
	(1) Position Title	(2) Level	(3) Pre AMP	(4) 1st PIR	(5) Pre AMP	(6) Proposed	(7) 1st PIR
1	MGR PROCESSING/DISTRIBUTION	EAS-24	1	0	1	1	1
2	MGR MAINTENANCE	EAS-21	1	0	1	1	1
3	MGR DISTRIBUTION OPERATIONS	EAS-20	1	0	1	1	1
4	OPERATIONS SUPPORT SPECIALIST	EAS-18	1	0	1	1	1
5	OPERATIONS SUPPORT SPECIALIST	EAS-17	3	0	1	2	1
6	SUPV DISTRIBUTION OPERATIONS	EAS-17	8	0	7	6	7
7	SUPV MAINTENANCE OPERATIONS	EAS-17	3	0	3	3	1
8	NETWORKS SPECIALIST	EAS-16	1	0	1	1	1
9	SECRETARY (FLD)	EAS-12	1	0	1	1	0
10	ADMINISTRATIVE ASSISTANT (FLD)	EAS-12		0			1
11				0			0
12				0			0
13				0			0
14				0			0
15				0			0
16				0			0
17				0			0
18				0			0
19				0			0
20				0			0
21				0			0
22				0			0
23				0			0
24				0			0
25				0			0
26				0			0
27				0			0
28				0			0
29				0			0
30				0			0
31				0			0
32				0			0
33				0			0
34				0			0
35				0			0
36				0			0
37				0			0
38				0			0
39				0			0
40				0			0
41				0			0
42				0			0
43				0			0
44				0			0
45				0			0
46				0			0
47				0			0
48				0			0
49				0			0
50				0			0
51				0			0
52				0			0
53				0			0
54				0			0
55				0			0
56				0			0
57				0			0
58				0			0
59				0			0
60				0			0
<b>Totals</b>			<b>20</b>	<b>0</b>	<b>17</b>	<b>17</b>	<b>15</b>

  

Variances Total On-Rolls		
	(15)	(16)
Change Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed
Positions	(2)	(2)
Percent	-11.8%	-11.8%



Line	PCES/EAS Positions		Authorized Staffing		On-Rolls		
	(19) Position Title	(20) Level	(21) Pre AMP	(22) 1st PIR	(23) Pre AMP	(24) Proposed	(25) 1st PIR
1	SR PLANT MANAGER (2)	PCES-01	1	1	1	1	1
2	MGR IN-PLANT SUPPORT	EAS-25	1	1	1	1	1
3	MGR DISTRIBUTION OPERATIONS	EAS-24	1	1	1	1	0
4	MGR MAINTENANCE	EAS-24	1	0	1	1	0
5	MGR DISTRIBUTION OPERATIONS	EAS-22	1	1	1	1	1
6	OPERATIONS INDUSTRIAL ENGINEER (FIE	EAS-22	1	0	1	1	0
7	MGR MAINTENANCE OPERATIONS	EAS-21	3	3	3	3	3
8	OPERATIONS INDUSTRIAL ENGINEER (FIE	EAS-21	3	0	3	3	0
9	MGR DISTRIBUTION OPERATIONS	EAS-20	1	1	1	1	1
10	MGR TRANSPORTATION/NETWORKS	EAS-20	1	1	1	1	1
11	OPERATIONS SUPPORT SPECIALIST	EAS-20	1	1	1	1	0
12	MAINTENANCE ENGINEERING SPECIALIST	EAS-19	1	1	1	1	1
13	MGR DISTRIBUTION OPERATIONS	EAS-19	3	3	3	3	2
14	MGR MAINTENANCE OPERATIONS SUPPT	EAS-19	1	1	1	1	1
15	MGR FIELD MAINTENANCE OPERATIONS	EAS-18	1	0	0	1	0
16	OPERATIONS SUPPORT SPECIALIST	EAS-18	2	2	2	2	1
17	OPERATIONS SUPPORT SPECIALIST	EAS-17	4	4	3	4	4
18	SUPV DISTRIBUTION OPERATIONS	EAS-17	30	39	29	30	27
19	SUPV MAINTENANCE OPERATIONS	EAS-17	13	11	11	13	6
20	SUPV MAINTENANCE OPERATIONS SUPPORT	EAS-17	1	0	1	1	0
21	SUPV TRANSPORTATION OPERATIONS	EAS-17	3	3	1	2	3
22	NETWORKS SPECIALIST	EAS-16	1	1	1	1	1
23	SECRETARY (FLD)	EAS-12	1	0	1	1	0
24	MGR MAINTENANCE (LEAD)	EAS-24		1			1
25	OPERATIONS INDUSTRIAL ENGINEER (FI	EAS-22		1			1
26	OPERATIONS INDUSTRIAL ENGINEER (FI	EAS-21		3			1
27	MGR MAINT ENGINEERING SUPPORT	EAS-20		1			1
28	MGR FIELD MAINT OPRNS (LEAD)	EAS-19		1			1
29	ADMINISTRATIVE ASSISTANT (FLD)	EAS-12		1			1
30				0			0
31				0			0
32				0			0
33				0			0
34				0			0
35				0			0
36				0			0
37				0			0
38				0			0
39				0			0
40				0			0
41				0			0
42				0			0
43				0			0
44				0			0
45				0			0
46				0			0
47				0			0
48				0			0
49				0			0
50				0			0
51				0			0
52				0			0
53				0			0
54				0			0
55				0			0
56				0			0
57				0			0
58				0			0
59				0			0
60				0			0
	<b>Totals</b>		<b>76</b>	<b>83</b>	<b>69</b>	<b>75</b>	<b>60</b>

Variances Total On-Rolls		
Change Analysis	(33)	(34)
	1st PIR vs Pre AMP	1st PIR vs Proposed
Positions	(9)	(15)
Percent	-13.0%	-20.0%

<b>Total PCES/EAS Position Loss</b>	(37)	(38)
	<b>11</b>	<b>17</b>

(Above numbers are carried forward to the Executive Summary)

**Transportation - PVS**  
Last Saved: September 13, 2013

PIR Type: 1st PIR

Date Range of Data: Apr-01-2012 -- to -- Sep-30-2012

**Losing Facility:** Saginaw P&DC  
**Finance Number:** 258272

**Gaining Facility:** Michigan Metroplex  
**Finance Number:** 258231

	(1) Pre AMP	(2) Proposed	(3) 1st PIR	(4) Variance 1st PIR vs Pre AMP	(5) Variance 1st PIR vs Proposed
<b>PVS Owned Equipment</b>					
Seven Ton Trucks	0	0			
Eleven Ton Trucks	0	0			
Single Axle Tractors	0	0			
Tandem Axle Tractors	0	0			
Spotters	0	0			
<b>PVS Transportation</b>					
Number of Schedules	0	0			
Total Annual Mileage	0	0			
<b>Total Mileage Costs</b>	\$0	\$0		\$0	\$0
<b>PVS Leases</b>					
Total Vehicles Leased	0	0	0		
<b>Total Lease Costs</b>	\$0	\$0	\$0	\$0	\$0
<b>PVS Workhour Costs</b>					
LDC 31 (617, 679, 764)	\$87,594	\$87,594	\$91,507	\$3,914	\$3,914
LDC 34 (765, 766)	\$0	\$0	\$0		
<b>Total Workhour Costs</b>	\$87,594	\$87,594	\$91,507	\$3,914	\$3,914

(11) Total 1st PIR vs Pre AMP Transportation-PVS Savings: \$584,187  
(This number added to the Executive Summary)

	(6) Pre AMP	(7) Proposed	(8) PIR	(9) Variance 1st PIR vs Pre AMP	(10) Variance 1st PIR vs Proposed
<b>PVS Owned Equipment</b>					
Seven Ton Trucks	0	0	2	2	2
Eleven Ton Trucks	0	0	5	5	5
Single Axle Tractors	0	0	6	6	6
Tandem Axle Tractors	0	0	2	2	2
Spotters	0	0	2	2	2
<b>PVS Transportation</b>					
Number of Schedules	32	32	60	28	28
Total Annual Mileage	386,884	386,884	976,720	589,836	589,836
<b>Total Mileage Costs</b>	5	\$5	\$501,361	\$501,356	\$501,356
<b>PVS Leases</b>					
Total Vehicles Leased	0	0	22	22	22
<b>Total Lease Costs</b>	\$0	\$0	\$0	\$0	\$0
<b>PVS Workhour Costs</b>					
LDC 31 (617, 679, 764)	\$135,826	\$135,826	\$145,973	\$10,147	\$10,147
LDC 34 (765, 766)	\$1,850,806	\$1,850,806	\$1,919,576	\$68,770	\$68,770
<b>Total Workhour Costs</b>	\$1,986,633	\$1,986,633	\$2,065,550	\$78,917	\$78,917

(12) Total 1st PIR vs Proposed Transportation-PVS Savings: \$584,187  
(This number added to the Executive Summary)

(13) Notes: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

## Transportation - HCR

Last Saved: September 13, 2013

Lossing Facility: Saginaw P&DC

PIR Type: 1st PIR

Type of Distribution Consolidated: Originating

Data of HCR Data File: 10/01/12

CT for Outbound Dock: \_\_\_\_\_

(1) Route #	(2) Pre AMP Annual Mileage	(3) Proposed Annual Mileage	(4) 1st PIR Annual Mileage	(5) Pre AMP Annual Cost	(6) Proposed Annual Cost	(7) 1st PIR Annual Cost	(8) Pre AMP Annual Cost/Mile	(9) Proposed Annual Cost/Mile	(10) 1st PIR Annual Cost/Mile
487CT	167,115	86,754	85,526	\$224,859	\$132,950	\$123,735	\$1.35	\$1.53	\$1.45
486X1	0	264,407	0	\$0	\$502,374	\$0	\$0.00	\$1.90	#DIV/0!
48765	122,288	140,774	118,494	\$178,876	\$201,859	\$177,567	\$1.46	\$1.43	\$1.50
48634	156,690	192,556	292,157	\$255,411	\$305,105	\$496,357	\$1.63	\$1.58	\$1.70
48713	139,112	188,888	139,112	\$310,743	\$405,252	\$338,885	\$2.23	\$2.15	\$2.44
486L1	32,192	31,639	30,872	\$47,647	\$46,952	\$50,067	\$1.48	\$1.48	\$1.62
497A1	492,986	491,746	423,268	\$804,558	\$802,838	\$842,050	\$1.63	\$1.63	\$1.99
486L0	799,530	858,487	625,093	\$1,324,128	\$1,407,123	\$1,281,833	\$1.66	\$1.64	\$2.05
48192	806,193	806,193	806,193	\$1,340,104	\$1,340,104	\$1,493,779	\$1.66	\$1.66	\$1.85
0	0	0	0	\$0		\$0			\$0.00
486Y0	221,241	221,241	221,241	\$325,771	\$325,771	\$363,862	\$1.47	\$1.47	\$1.64
486L2	31,283	31,283	31,283	\$97,837	\$97,839	\$103,985	\$3.13	\$3.13	\$3.32
48630	191,499	191,499	191,499	\$319,033	\$319,033	\$362,872	\$1.67	\$1.67	\$1.89
48612	232,272	232,272	232,272	\$475,267	\$475,266	\$535,272	\$2.05	\$2.05	\$2.30
48631	47,504	47,504	47,504	\$99,497	\$99,497	\$113,683	\$2.09	\$2.09	\$2.39
48633	29,479	29,479	29,479	\$77,683	\$77,684	\$89,802	\$2.64	\$2.64	\$3.05
48635	102,980	102,980	87,758	\$169,107	\$169,107	\$158,340	\$1.64	\$1.64	\$1.80
48636	35,804	35,804	35,804	\$65,019	\$65,018	\$73,770	\$1.82	\$1.82	\$2.06
48688	173,000	173,000	173,000	\$228,821	\$228,821	\$263,109	\$1.32	\$1.32	\$1.52
486AA	54,354	54,354	51,839	\$427,201	\$427,203	\$440,527	\$7.86	\$7.86	\$8.50
48733	142,975	142,975	169,790	\$300,340	\$300,341	\$314,389	\$2.10	\$2.10	\$1.85
48734	262,928	262,928	237,453	\$429,256	\$429,257	\$432,965	\$1.63	\$1.63	\$1.82
48768	70,749	70,749	0	\$118,372	\$118,372	\$0	\$1.67	\$1.67	\$0.00
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!

0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0	\$0				#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
0	0	0		\$0					#DIV/0!
<b>Totals</b>	4,312,173	4,657,512	4,029,637	\$7,619,530	\$8,277,765	\$8,056,849			

Variances Total Annual Costs		
	(11)	(12)
Change Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed
Dollars	\$437,319	(\$220,916)
Percent	0.0%	0.0%

## Transportation - HCR

Last Saved: September 13, 2013

Gaining Facility: Michigan Metroplex

PIR Type: Originating

Type of Distribution Consolidated: Originating

CET for Inbound Dock: \_\_\_\_\_

CET for OGP: \_\_\_\_\_

Date of HCR Data File: 10/01/12

CET for Cancellations: \_\_\_\_\_

CT for Outbound Dock: \_\_\_\_\_

(1) Route #	(2) Pre AMP Annual Mileage	(3) Proposed Annual Mileage	(4) 1st PIR Annual Mileage	(5) Pre AMP Annual Cost	(6) Proposed Annual Cost	(7) 1st PIR Annual Cost	(8) Pre AMP Annual Cost/Mile	(9) Proposed Annual Cost/Mile	(10) 1st PIR Annual Cost/Mile
48010	231,492	231,492	240,146	\$551,653	\$551,653	\$610,174	\$2.38	\$2.38	\$2.54
48012	447,527	447,527	447,954	\$1,232,959	\$1,232,959	\$1,378,896	\$2.76	\$2.76	\$3.08
48018A	462,427	462,427	450,890	\$1,324,196	\$1,324,196	\$1,429,569	\$2.86	\$2.86	\$3.17
48018B	10,308	10,308	-	\$55,480	\$55,480	\$0	\$5.38	\$5.38	#DIV/0!
48030	230,273	230,273	230,273	\$520,348	\$520,348	\$558,483	\$2.26	\$2.26	\$2.43
48035	548,163	548,163	535,104	\$1,099,141	\$1,099,141	\$1,231,896	\$2.01	\$2.01	\$2.30
			-						
48039	395,064	395,064	374,276	\$815,533	\$815,533	\$898,511	\$2.06	\$2.06	\$2.40
48065A	22,730	22,730	24,633	\$106,636	\$106,636	\$119,613	\$4.69	\$4.69	\$4.86
48065B	25,296	25,296	25,279	\$98,290	\$98,290	\$102,469	\$3.89	\$3.89	\$4.05
48066	78,222	78,222	78,222	\$148,697	\$148,697	\$162,024	\$1.90	\$1.90	\$2.07
48067	52,723	52,723	52,723	\$125,557	\$125,557	\$142,095	\$2.38	\$2.38	\$2.70
48071	19,563	19,563	19,563	\$35,103	\$35,103	\$37,112	\$1.79	\$1.79	\$1.90
48072A	15,439	15,439	15,439	\$27,648	\$27,648	\$28,733	\$1.79	\$1.79	\$1.86
48072B	10,155	10,155	10,155	\$23,914	\$23,914	\$25,019	\$2.35	\$2.35	\$2.46
480A5	33,759	33,759	33,759	\$70,694	\$70,694	\$75,782	\$2.09	\$2.09	\$2.24
480A6	133,230	133,230	105,287	\$206,723	\$206,723	\$223,452	\$1.55	\$1.55	\$2.12
480A8	16,154	16,154	16,154	\$65,689	\$65,689	\$68,320	\$4.07	\$4.07	\$4.23
480AG	44,740	44,740	-	\$59,597	\$59,597	\$0	\$1.33	\$1.33	#DIV/0!
480AQ	26,254	26,254	-	\$75,707	\$75,707	\$0	\$2.88	\$2.88	#DIV/0!
480BK	157,259	157,259	192,866	\$583,757	\$583,757	\$426,083	\$3.71	\$3.71	\$2.21
480L1	44,461	44,461	36,672	\$179,750	\$179,750	\$177,872	\$4.04	\$4.04	\$4.85
480L6	247,285	247,285	247,285	\$457,382	\$457,382	\$493,331	\$1.85	\$1.85	\$1.99
480L7A	41,733	41,733	-	\$118,394	\$118,394	\$0	\$2.84	\$2.84	#DIV/0!
480L7B	18,548	18,548	-	\$58,230	\$58,230	\$0	\$3.14	\$3.14	#DIV/0!
480L9	192,037	192,037	486,004	\$328,856	\$328,856	\$853,792	\$1.71	\$1.71	\$1.76
480M0	64,827	64,827	64,827	\$88,778	\$88,778	\$116,378	\$1.37	\$1.37	\$1.80
480M1	34,944	34,944	24,519	\$108,476	\$108,476	\$74,534	\$3.10	\$3.10	\$3.04
480M3	52,742	52,742	62,190	\$77,427	\$77,427	\$100,243	\$1.47	\$1.47	\$1.61
480M4	28,216	28,216	28,216	\$85,334	\$85,334	\$93,294	\$3.02	\$3.02	\$3.31
480M5	63,251	63,251	63,251	\$152,977	\$152,977	\$167,240	\$2.42	\$2.42	\$2.64



480MR	69,191	69,191	31,422	\$125,379	\$125,379	\$86,636	\$1.81	\$1.81	\$2.76
			-			\$0			
15112	1,828,421	1,828,421	1,978,719	\$3,026,984	\$3,026,984	\$3,570,819	\$1.66	\$1.66	\$1.80
150Y0 A	757,340	757,340	606,187	\$1,317,164	\$1,317,164	\$1,258,137	\$1.74	\$1.74	\$2.08
150Y0 B	130,873	130,873	130,873	\$377,493	\$377,493	\$439,196	\$2.88	\$2.88	\$3.36
010HJ	739,251	739,251	-	\$1,436,042	\$1,436,042	\$0	\$1.94	\$1.94	#DIV/0!
010KE	591,417	591,417	591,417	\$897,475	\$897,475	\$897,475	\$1.52	\$1.52	\$1.52
171L0	541,517	541,517	577,921	\$803,461	\$803,461	\$986,529	\$1.48	\$1.48	\$1.71
207FE	1,438,092	1,438,092	1,540,189	\$2,475,987	\$2,475,987	\$3,130,504	\$1.72	\$1.72	\$2.03
303SE	1,350,506	1,350,506	-	\$1,978,063	\$1,978,063	\$0	\$1.46	\$1.46	#DIV/0!
381Z0	506,666	506,666	506,666	\$684,580	\$684,580	\$789,964	\$1.35	\$1.35	\$1.56
46028	744,238	744,238	-	\$1,291,104	\$1,291,104	\$0	\$1.73	\$1.73	#DIV/0!
48090	202,769	202,769	199,030	\$467,528	\$467,528	\$508,382	\$2.31	\$2.31	\$2.55
480L0	214,954	214,954	-	\$303,733	\$303,733	\$0	\$1.41	\$1.41	#DIV/0!
48119	250,593	250,593	223,854	\$365,991	\$365,991	\$388,894	\$1.46	\$1.46	\$1.74
48130	1,076,243	1,076,243	1,231,114	\$2,409,560	\$2,409,560	\$2,994,890	\$2.24	\$2.24	\$2.43
48162	579,701	579,701	649,631	\$1,165,528	\$1,165,528	\$1,446,501	\$2.01	\$2.01	\$2.23
481L1	764,251	764,251	-	\$1,137,079	\$1,137,079	\$0	\$1.49	\$1.49	#DIV/0!
481L3	182,625	182,625	182,625	\$314,759	\$314,759	\$350,759	\$1.72	\$1.72	\$1.92
481L4	185,440	185,440	-	\$358,793	\$358,793	\$0	\$1.93	\$1.93	#DIV/0!
48431	407,845	407,845	402,852	\$710,438	\$710,438	\$733,749	\$1.74	\$1.74	\$1.82
48438	117,454	117,454	117,209	\$183,167	\$183,167	\$165,332	\$1.56	\$1.56	\$1.41
484L4	112,695	112,695	112,695	\$141,507	\$141,507	\$158,964	\$1.26	\$1.26	\$1.41
607N0	1,459,446	1,459,446	1,293,864	\$2,640,392	\$2,640,392	\$2,587,950	\$1.81	\$1.81	\$2.00
60811	255,675	255,675	-	\$513,498	\$513,498	\$0	\$2.01	\$2.01	#DIV/0!
640M1	478,292	478,292	467,668	\$692,142	\$692,142	\$742,493	\$1.45	\$1.45	\$1.59
680P0	480,470	480,470	479,764	\$697,132	\$697,132	\$787,114	\$1.45	\$1.45	\$1.64
751AE	778,627	778,627	778,852	\$1,071,345	\$1,071,345	\$1,241,536	\$1.38	\$1.38	\$1.59
<b>Totals</b>	19,993,409	19,993,409	15,968,239	\$36,469,251	\$36,469,251	\$32,860,739			

Variances Total Annual Costs			Summary HCR Losing & Gaining		
Change Analysis	(11)	(12)	Losing	(13)	(14)
	1st PIR vs Pre AMP	1st PIR vs Proposed		1st PIR vs Pre AMP	1st PIR vs Proposed
Dollars	(\$3,608,512)	(\$3,608,512)	Gaining	\$437,319	(\$220,916)
Percent	-9.9%	-9.9%		(\$3,608,512)	(\$3,608,512)

**(13) Total 1st PIR vs Pre AMP Transportation-HCR Savings:**  
 (from losing and gaining facilities)

(\$3,171,193)

NOTES: Increase in mileage for HCR rte 010KE is not due to this  
 to this AMP.

**(14) Total 1st PIR vs Proposed Transportation-HCR Savings:**  
 (from losing and gaining facilities)

(\$3,829,428)

Total Transportation		
	(15)	(16)
	1st PIR vs Pre AMP	1st PIR vs Proposed
HCR	(\$3,171,193)	(\$3,829,428)
PVS	\$584,187	\$584,187

**(15) Total 1st PIR vs Pre AMP Transportation (PVS & HCR):**  
 (This number carried forward to the *Executive Summary*)

(\$2,587,006)

**(16) Total 1st PIR vs Proposed Transportation (PVS & HCR):**  
 (This number carried forward to the *Executive Summary*)

(\$3,245,240)

# MPE Inventory

Last Saved: September 13, 2013

Data Extraction Date: \_\_\_\_\_

PIR Type: 1st PIR

Date Range of Data: Apr-01-2012 -- to -- Sep-30-2012

Losing Facility: Saginaw P&DC

Gaining Facility: Michigan Metroplex

Equipment	(1) Pre AMP	(2) Proposed	(3) 1st PIR
AFCS	2	0	0
AFSM-ALL	1	1	0
APPS	0	0	0
CIOSS	1	1	1
CSBCS	0	0	0
DBCS	12	12	11
DBCS-OSS	0	0	0
DIOSS	0	0	0
FSS	0	0	0
SBPS	1	1	1
UFSM	0	0	0
FC / MICRO MARK	1	0	0
ROBOT GANTRY	0	0	0
HSTS / HSUS	0	0	0
LCTS / LCUS	1	1	1
LIPS	0	0	0
MLOCR-ISS	0	0	0
MPBCS-OSS	0	0	0
TABBER	1	1	1
POWERED INDUSTRIAL VEHICLE	7	7	
LCREM			1
	<b>27</b>	<b>24</b>	<b>16</b>

Equipment	(4) Pre AMP	(5) Proposed	(6) 1st PIR	(7) Proposed Relocation Costs	(8) 1st PIR Relocation Costs	(9) Variance in Costs
AFCS	17	13	17	\$0	\$0	\$0
AFSM-ALL	3	3	4	\$0	\$0	\$0
APPS	0	0	0	\$0	\$0	\$0
CIOSS	2	2	1	\$0	\$0	\$0
CSBCS	0	0	0	\$0	\$0	\$0
DBCS	48	37	57	\$0	\$0	\$0
DBCS-OSS	0	11	0	\$0	\$0	\$0
DIOSS	6	6	7	\$0	\$0	\$0
FSS	0	2	2	\$0	\$0	\$0
SBPS	2	2	2	\$0	\$0	\$0
UFSM	0	0	0	\$0	\$0	\$0
FC / MICRO MARK	4	4	4	\$0	\$0	\$0
ROBOT GANTRY	0	0	0	\$0	\$0	\$0
HSTS / HSUS	0	0	0	\$0	\$0	\$0
LCTS / LCUS	9	9	9	\$0	\$0	\$0
LIPS	0	0	0	\$0	\$0	\$0
MLOCR-ISS	0	0	0	\$0	\$0	\$0
MPBCS-OSS	0	0	0	\$0	\$0	\$0
TABBER	0	0	1	\$0	\$0	\$0
POWERED INDUSTRIAL VEHICLE	68	68	55	\$0	\$0	\$0
LCREM			1			
<b>Totals</b>	<b>159</b>	<b>157</b>	<b>160</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

(10) Notes: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Carried to  
 Space Evaluation and  
 Other Costs



# Maintenance

Last Saved: September 13, 2013

PIR Type\*: 1st PIR

Date Range of Data:

Apr-01-2012

Sep-30-2012

Losing Facility: Saginaw P&DC

Gaining Facility: Michigan Metroplex

Workhour Activity		(1) Pre AMP Costs	(2) Proposed Costs	(3) 1st PIR Costs	(4) Variance 1st PIR to Pre AMP	(5) Variance 1st PIR to Proposed
LDC 36	Mail Processing Equipment	\$ 1,943,077	\$ 1,743,135	\$ 1,607,936	\$ (335,142)	\$ (135,199)
LDC 37	Building Equipment	\$ 730,681	\$ 730,681	\$ 665,687	\$ (64,994)	\$ (64,994)
LDC 38	Building Services (Custodial Cleaning)	\$ 1,307,511	\$ 1,297,300	\$ 1,128,968	\$ (178,543)	\$ (168,332)
LDC 39	Maintenance Operations Support	\$ 302,149	\$ 295,955	\$ 266,348	\$ (35,802)	\$ (29,607)
LDC 93	Maintenance Training	\$ 26,731	\$ 17,509	\$ 5,003	\$ (21,728)	\$ (12,506)
<b>Workhour Cost Subtotal</b>		<b>\$ 4,310,151</b>	<b>\$ 4,084,580</b>	<b>\$ 3,673,942</b>	<b>\$ (636,209)</b>	<b>\$ (410,639)</b>
<b>Parts and Supplies</b>						
Total	Maintenance Stockroom and Supplies	\$ 681,226	\$ 582,718	\$ 542,284	\$ (138,942)	\$ (40,434)
Non-Add	BDS Testing Consumables Only	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Grand Total</b>		<b>\$ 4,991,377</b>	<b>\$ 4,667,298</b>	<b>\$ 4,216,226</b>	<b>\$ (775,151)</b>	<b>\$ (451,073)</b>

Workhour Activity		(6) Pre AMP Costs	(7) Proposed Costs	(8) 1st PIR Costs	(9) Variance 1st PIR to Pre AMP	(10) Variance 1st PIR to Pre Proposed
LDC 36	Mail Processing Equipment	\$ 8,758,982	\$ 8,758,982	\$ 10,383,427	\$ 1,624,445	\$ 1,624,445
LDC 37	Building Equipment	\$ 1,694,265	\$ 1,694,265	\$ 2,256,964	\$ 562,699	\$ 562,699
LDC 38	Building Services (Custodial Cleaning)	\$ 5,788,971	\$ 5,788,971	\$ 5,243,514	\$ (545,457)	\$ (545,457)
LDC 39	Maintenance Operations Support	\$ 890,819	\$ 890,819	\$ 1,004,613	\$ 113,795	\$ 113,795
LDC 93	Maintenance Training	\$ 663,205	\$ 663,205	\$ 439,283	\$ (223,922)	\$ (223,922)
<b>Workhour Cost Subtotal</b>		<b>\$ 17,796,242</b>	<b>\$ 17,796,242</b>	<b>\$ 19,327,802</b>	<b>\$ 1,531,560</b>	<b>\$ 1,531,560</b>
<b>Parts and Supplies</b>						
	Maintenance Stockroom and Supplies	\$ 3,245,701	\$ 3,245,701	\$ 3,807,098	\$ 561,397	\$ 561,397
Non-Add	BDS Testing Consumables Only	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Grand Total</b>		<b>\$ 21,041,943</b>	<b>\$ 21,041,943</b>	<b>\$ 23,134,900</b>	<b>\$ 2,092,957</b>	<b>\$ 2,092,957</b>

(11) 1st PIR vs Pre AMP - Maintenance Savings:

\$1,317,806

(These numbers carried forward to the Executive Summary)

(12) 1st PIR vs Proposed - Maintenance Savings:

\$1,641,884

(These numbers carried forward to the Executive Summary)

(13) Notes: concurrent AMPs of Flint destinating and processing of 48399 sack volumes from the Detroit NDC increased mail processing equipment

\*Data in PIR columns is annualized for First PIR.

rev 1/6/2008

# Distribution Changes

Last Saved: September 13, 2013

**Losing Facility :** Saginaw P&DC

**PIR Type:** 1st PIR

**Type of Distribution Consolidated:** Originating

**Date Range of Data:** Apr-01-2012 -- to -- Sep-30-2012

Place a "X" next to the DMM labeling list(s) revised as result of the approved AMP.

Identify the date of the *Postal Bulletin* that contained DMM labeling list revisions.

(1)

<u>    </u> DMM L001	<u>    </u> DMM L011
<u>    </u> DMM L002	<u>  <b>X</b>  </u> DMM L201
<u>    </u> DMM L003	<u>    </u> DMM L601
<u>    </u> DMM L004	<u>    </u> DMM L602
<u>    </u> DMM L005	<u>    </u> DMM L603
<u>    </u> DMM L006	<u>    </u> DMM L604
<u>    </u> DMM L007	<u>    </u> DMM L605
<u>    </u> DMM L008	<u>    </u> DMM L606
<u>    </u> DMM L009	<u>    </u> DMM L607
<u>    </u> DMM L010	<u>    </u> DMM L801

(2) PB 22329 January 26th, 2012

**Was the Service Standard Directory updated for the approved AMP?**

(3) Yes

**(4) Drop Shipments for Destination Entry Discounts**

**FAST Appointment Summary Report**

Month	Losing / Gaining Facility	NASS Code	Facility Name	Total Schd	No-Show		Late Arrival		Open		Closed		Unschd Count
					Count	%	Count	%	Count	%	Count	%	
Aug '12	<b>Losing Facility</b>	486	Saginaw	324	65	20.06%	103	31.79%	0	0.00%	259	79.94%	0
Sep '12	<b>Losing Facility</b>	486	Saginaw	322	78	24.22%	88	27.33%	0	0.00%	244	75.78%	0
Aug '12	<b>Gaining Facility</b>	480	Metroplex	701	121	17.26%	323	46.08%	0	0.00%	580	82.74%	32
Sep '12	<b>Gaining Facility</b>	480	Metroplex	661	127	19.21%	319	48.26%	0	0.00%	534	80.79%	19

(5) **Notes:** \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

## Customer Service Issues

Last Saved: September 13, 2013

**Losing Facility:** Saginaw P&DC

5-Digit ZIP Code: 48601

Data Extraction Date: 10/17/12

**1. Collection Points**

Number picked up before 1 p.m.  
 Number picked up between 1-5 p.m.  
 Number picked up after 5 p.m.  
 Total Number of Collection Points

3-Digit ZIP Code: 486				3-Digit ZIP Code: 487				3-Digit ZIP Code:				3-Digit ZIP Code:			
Pre AMP		PIR		Pre AMP		PIR		Pre AMP		PIR		Pre AMP		PIR	
Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.
23	95	26	93	31	119	34	121	0	0			0	0		
166	95	127	91	130	32	107	30	0	0			0	0		
6	3	35	3	0	0	21	3	0	0			0	0		
195	193	188	187	161	151	162	154	0	0	0	0	0	0	0	0

2. How many collection boxes are currently designated for "local delivery"?

3. How many "local delivery" boxes were removed as a result of AMP?

**4. Delivery Performance Report**

% Carriers returning before 5 p.m.

Pre AMP		1st PIR	
Quarter/FY	Percent	Quarter/FY	Percent
Q3 2011	90.3%	Q3 2012	90.1%
Q4 2011	87.6%	Q4 2012	82.9%
Q1 2012	89.2%	Q1 2012	
Q2 2012	90.1%	Q2 2012	

**5. Retail Unit Inside Losing Facility (Window Service Times)**

	Pre AMP		Proposed		1st PIR	
	Start	End	Start	End	Start	End
Monday	7:30	17:30	7:30	17:30	7:30	17:30
Tuesday	7:30	17:30	7:30	17:30	7:30	17:30
Wednesday	7:30	17:30	7:30	17:30	7:30	17:30
Thursday	7:30	17:30	7:30	17:30	7:30	17:30
Friday	7:30	17:30	7:30	17:30	7:30	17:30
Saturday	10:00	13:00	10:00	13:00	10:00	13:00

**6. Business (Bulk) Mail Acceptance Hours**

	Pre AMP		Proposed		1st PIR	
	Start	End	Start	End	Start	End
Monday	10:30	17:30	10:30	17:30	10:30	17:30
Tuesday	10:30	17:30	10:30	17:30	10:30	17:30
Wednesday	10:30	17:30	10:30	17:30	10:30	17:30
Thursday	10:30	17:30	10:30	17:30	10:30	17:30
Friday	10:30	17:30	10:30	17:30	10:30	17:30
Saturday	Closed	Closed	Closed	Closed	Closed	Closed

7. Can customers obtain a local postmark in accordance with applicable policies in the *Postal Operations Manual*?

8. Notes: \_\_\_\_\_

**Gaining Facility:** Michigan Metroplex

9. What postmark is printed on collection mail?

**Metroplex MI 480**  
Date

## Space Evaluation and Other Costs

Last Saved: September 13, 2013

Losing Facility: Saginaw P&DC

Date: \_\_\_\_\_

### Space Evaluation

**1. Affected Facility**

Facility Name: Saginaw P&DC  
 Street Address: 1233 S Washington Ave  
 City, State ZIP: Saginaw MI 48601

**2. One-Time Costs**

	Proposed	1st PIR	Difference 1st PIR vs Approved
Enter any one-time costs:	\$57,500	\$0	(\$57,500)
		(These numbers shown below under One-Time Costs section.)	

**3. Savings Information**

	Proposed	1st PIR	Difference 1st PIR vs Approved
Space Savings (\$):	\$0	\$0	\$0
		(These numbers carried forward to the Executive Summary)	

**4. Did you utilize the acquired space as planned? Explain.**

Yes. Moved all DBCS from Wheeler Street Station to P&DC

**5. Notes:**

Wheeler Street currently only has 2 APBS remaining in the facility

### One-Time Costs

	Proposed	1st PIR	Difference (1st PIR vs Approved)
Employee Relocation Costs	\$0	\$0	\$0
Mail Processing Equipment Relocation Costs <small>(from MPE Inventory)</small>	\$0	\$0	\$0
Facility Costs <small>(from above)</small>	\$57,500	\$0	(\$57,500)
<b>Total One-Time Costs</b>	<b>\$57,500</b>	<b>\$0</b>	<b>(\$57,500)</b>
		PIR costs carried forward to Executive Summary)	

### Remote Encoding Center Cost per 1000

Losing Facility: Saginaw P&DC

Gaining Facility: Michigan Metroplex

Pre-AMP: FY 2011

Range of Report

PIR: FY 2012 YTD

(1) Product	(2) Pre AMP Associated REC	(3) Pre AMP Cost per 1,000 Images	(4) 1st PIR Associated REC	(5) 1st PIR Cost per 1,000 Images
Letters	Salt Lake City	\$29.98	Salt Lake City	\$33.70
Flats	Salt Lake City	\$29.51	Salt Lake City	\$34.81
PARS COA	\$0.00	\$0.00	Salt Lake City	\$204.70
PARS Redirects	Salt Lake City	\$36.50	Salt Lake City	\$30.13
APPS	\$0.00	\$0.00	Salt Lake City	\$35.25

(6) Product	(7) Pre AMP Associated REC	(8) Pre AMP Cost per 1,000 Images	(9) 1st PIR Associated REC	(10) 1st PIR Cost per 1,000 Images
Letters	Salt Lake City	\$29.98	Salt Lake City	\$33.70
Flats	Salt Lake City	\$29.51	Salt Lake City	\$34.81
PARS COA	Salt Lake City	\$170.22	Salt Lake City	\$204.70
PARS Redirects	Salt Lake City	\$36.50	Salt Lake City	\$30.13
APPS	Salt Lake City	N/A	Salt Lake City	\$35.25

rev 1/9/2008