

080 17 2013

December 12, 2013

Mr. Mark Dimondstein President American Postal Workers Union, AFL-CIO 1300 L Street, NW Washington, DC 20005-4128 Certified Mail Tracking Number: 7013 1090 0002 4435 5136

Dear Mark:

As information, enclosed is a copy of the second and final Post Implementation Review for the Devils Lake, North Dakota Customer Service Mail Processing Center (CSMPC) Area Mail Processing (AMP).

In accordance with the Non-Disclosure Agreement dated February 11, 2013, the Postal Service is providing both redacted and unredacted copies of the PIR.

If you have any questions, please contact Rickey Dean at extension 7412.

Sincerely,

Patrick M. Devine

Manager

Contract Administration (APWU)

**Enclosures** 

# REDACTED

## Deta Entre

## 1. Losing Facility Information

Type of Distribution Consolidated: Orig & Dest

Facility Name & Type: Devils Lake CSMPC

Street Address: 502 3rd St NE

City: Devils Lake

State: ND

5D Facility ZIP Code: 58301

District: Dakotas

Area: Western

Finance Number: 372368

Current 3D ZIP Code(s): 583

Miles to Gaining Facility: 91

EXFC office: Yes

Plant Manager: Gary Brown Senior Plant Manager: Many Chavez

District Manager: Roy T. Reynolds

## Gaining Facility Information

Facility Name & Type: Grand Forks CSMPC

Street Address: 2501 28th Ave S

City: Grand Forks

State: ND

5D Facility ZIP Code: 58201

District: Dakotas

Area: Western

Finance Number: 373808

Current 3D ZIP Code(s): 567, 582

EXFC office: Yes

Plant Manager: Travis Larson

Senior Plant Manager: Marty Chavez

District Manager: Roy T. Reynolds

### 3. Background Information

Approval Date: February 23, 2012

Implementation Date: Jul-01-2012

PIR Type: Final PIR

Date Range of Data:

Oct-01-2012:

Sep-30-2013

Processing Days per Year: 310 Bargaining Unit Hours per Year: 1,745

EAS Hours per Year: 1,822

Date of HQ memo, DAR Factors/Cost of Borrowing/

New Facility Start-up Costs Update

June 16, 2011

Date & Time this workbook was last saved:

11-26-2013 13:09

### 4. Other Information

Area Vice President:

Drew Aliperto

Vice President, Network Operations:

David E. Williams

Area AMP Coordinator:

Steve Murray

NAI Contact: Todd Katkow

# Approval Signatures

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## **Executive Summary**

PIR Type: Final PIR

Last Saved: November 26, 2013

Date Range of Data:

Oct-01-2012 - Sep-30-2013

Losing Facility Name and Type: Devils Lake CSMPC

Street Address: 502 3rd St NE

City: Devils Lake

State: ND

Current SCF ZIP Code(s):

583

Type of Distribution Consolidated: Orig & Dest

Gaining Facility Name and Type: Grand Forks CSMPC

Street Address: 2501 28th Ave S

City: Grand Forks

State: ND

Current SCF ZIP Code(s): 567, 582

### Summary of Worksheets

## Savings/Costs

	Final PIR vs Pre AMP	Final PIR vs Approved	
Function 1 Workhour Savings	\$238,426	\$117,365	from Workhour Costs - Combined
Non-Processing Craft Workhour Savings (less Maint/Trans)	(\$582,585)	(\$601,207)	from Other Curr vs Prop
PCES/EAS Workhour Savings	(\$14,926)	(\$14,926)	from Other Curr vs Prop
Transportation Savings	\$52,281	(\$67,479)	from Transportation HCR and Transportation PVS
Maintenance Savings	\$15,523	\$134,821	from Maintenance
Space Savings	\$0	\$0	from Space Evaluation and Other Costs
Total Annual Savings	(\$291,281)	(\$431,427)	
Total One-Time Costs	(\$119,575)	\$152,228	from Space Evaluation and Other Costs
Total First Year Savings	(\$410,855)	(\$279,198)	
Staffing			
Craft Position Loss	1	0	from Staffing-Craft
PCES/EAS Position Loss	0	0	from Staffing-PCES/EAS
Service	Losing Current Qtr	Gaining Current Qtr	ALVARIA HABATA A AMARIA (MARIA A MARIA
First-Class Mail Service Performance (EXFC O/N)	99.67%	98.19%	from Service Performance & CSM
First-Class Mail Service Performance (EXFC 2 Day)	93.99%	96.57%	from Service Performance & CSM
First-Class Mail Service Performance (EXFC 3 Day)	93.21%	93.53%	from Service Performance & CSM
Customer Experience Measurement Overall Satisfaction Residential at PFC level	90.02	2%	from Service Performance & CSM
Customer Experience Measurement Overall Satisfaction Small Business at PFC level	81.2	1%	from Service Performance & CSM

nbined Losing and Gaining Facility Data:	Pre AMP	Proposed	Final PIR
Function 1 Workhour Costs	\$2,958,448	\$2,837,386	\$2,720,021
Non-Processing Craft Workhour Costs (less Maintenance & Transportation)	\$6,250,426	\$6,231,805	\$6,833,011
PCES/EAS Workhour Costs	\$840,620	\$840,620	\$855,546
Transportation Costs	\$405,239	\$285,479	\$352,958
Maintenance Costs	\$1,082,740	\$1,202,037	\$1,067,217
Space Savings	\$0	\$0	\$0
Total Annual Cost	\$11,537,473	\$11,397,327	\$11,828,754
Total One-Time Costs	\$0	\$271,803	\$119,575
Total First Year Costs	\$11,537,473	\$11,669,130	\$11,948,328
Staffing			
Craft Position Total On-Rolls	129	128	128
PCES/EAS Position Total On-Rolls	8	8	8
	Final PIR vs Pre-AMP	Final PIR vs Proposed (Approved) AMP	Approved AMP
Function 1 Workhour Savings	\$238,426	\$117,365	\$121,061
Non-Processing Craft Workhour Savings (less Maint/Trans)	(\$582,585)	(\$601,207)	\$18,622
PCES/EAS Workhour Savings	(\$14,926)	(\$14,926)	\$0
Transportation Savings	\$52,281	(\$67,479)	\$119,760
Maintenance Savings	\$15, <b>52</b> 3	\$134,821	(\$119,297)
Space Savings	\$0	\$0	\$0
Total Annual Savings	(\$291,281)	(\$431,427)	\$140,146
	(\$119,575)	\$152,228	(\$271,803)
Total One-Time Costs			
Total One-Time Costs  Total First Year Savings	(\$410,855)	(\$279,198)	(\$131,657)
Total First Year Savings	(\$410,855)	(\$279,198)	(\$131,657)
	(\$410,855)	(\$279,198) 0	(\$131,657) 1

## **Summary Narrative**

Last Saved: November 26, 2013

Losing Facility Name and Type: Devils Lake CSMPC

Current SCF ZIP Code(s): 583

Type of Distribution Consolidated: Orig & Dest

Gaining Facility Name and Type: Grand Forks CSMPC

Current SCF ZIP Code(s): 567, 582

#### Background

The Dakotas Performance Cluster, with the assistance from the Western Area Office, has completed an Area Mail Processing (AMP) Final One-Year Post Implementation Review (PIR) to measure the success of consolidation of mail processing operations from Devils Lake ND CSMPC to the Grand Forks ND CSMPC. The AMP was approved on February 18th, 2012.

The approved AMP transferred the processing of all originating and destinating volumes for the 583 ZIP Code service areas to Grand Forks ND P&DF from Devils Lake ND CSMPC. The transfer of volumes was completed on July 1, 2012.

The Devils Lake CSMPC was a USPS-owned facility located 91 miles from the USPS-owned Grand Forks P&DF. There have been no changes to local mail collection box pick-up times due to AMP. Additionally, there been no changes to retail or BMEU operations as a result of the AMP implementation and Mailers are able to deposit their mail through the Devils Lake Post Office BMEU as done before the AMP was implemented. A local Devils Lake postmark is still available.

#### Financial Summary

Financial savings identified during this Final One-Year PIR study for this consolidation of originating and destinating operations are:

Total Annual Savings	(\$ 291,281)
Total One Time Costs	(\$ 119,575)
Total First Year Savings	(\$ 410,855)

Combined Losing and Gaining Facility Data:	Pre AMP	Proposed	Final PIR
Function 1 Workhour Costs	\$2,958,448	\$2,837,386	\$2,720,021
Non-Processing Craft Workhour Costs (less Maintenance & Transportation)	\$6,250,426	\$6,231,805	\$6,833,011
PCES/EAS Workhour Costs	\$840,620	\$840,620	\$855,546
Transportation Costs	\$405,239	\$285,479	\$352,958
Maintenance Costs	\$1,082,740	\$1,202,037	\$1,067,217
Space Savings	\$0_	\$0_	\$0
Total Annual Cost	\$11,537,473	\$11,397,327	\$11,828,754
Total One-Time Costs	\$0	\$271,803	\$119,575
Total First Year Costs	\$11,537,473	\$11,669,130	\$11,948,328

The 12-month PIR annualized cost (Final PIR vs. Pre-AMP) identifies that this AMP is not meeting the expectations of the approved AMP. The Final PIR period includes the following impact of the following concurrent initiative that occurred after completion of the AMP package and not reflected in the Pre-AMP or PIR periods for the gaining site Grand Forks:

• The Delivery Unit Optimization (DUO) of East Grand Forks MN 56721 Delivery to the Grand Forks CSMPC in August 2011. These relocated non-Plant Delivery operations accounted for costs of \$455,221 at the gaining site for the initiative not related to the AMP.

Adjusting for the above concurrent initiative at the gaining site not included in the approved AMP, the PIR First Year Savings for the Devils Lake AMP is \$44,366, exceeding the expected costs of \$131,657.

#### **Customer Service Considerations**

National Distribution and Labeling List changes were submitted as appropriate for lists L002, L005 & L201, and published in PB 22339 on July 14, 2012.

The Devils Lake 583 CSMPC EXFC First Class Mail Service performance from TTMS is:

	Fiscal Quarter	Overnight Percentage	2 Day Percentage	3 Day Percentage
	Q1 2012	89.64%	98.86%	84.93%
Defers AMD	Q2 2012	95.69%	92.21%	71.57%
Before AMP	Q3 2012	92.44%	93.19%	94.85%
	Q4 2012	96.54%	97.12%	92.03%
	Q1 2013	88.59%	86.13%	87.77%
A 44 A BAD	Q2 2013	94.39%	91.96%	86.48%
After AMP	Q3 2013	95.97%	95.31%	88.04%
	Q4 2013	99.67%	93.99%	93.21%

The Grand Forks P&DF EXFC First Class Service performance from TTMS is:

	Fiscal Quarter	Overnight	2 Day	3 Day
	riscai Quarter	Percentage	Percentage	Percentage
	Q1 2012	93.87%	95.57%	84.77%
Defers AMD	Q2 2012	95.70%	94.92%	83.73%
Before AMP	Q3 2012	95.06%	92.82%	93.41%
	Q4 2012	97.73%	95.98%	90.90%
	Q1 2013	94.83%	91.16%	87.12%
A EL A BAD	Q2 2013	97.16%	94.53%	86.69%
After AMP	Q3 2013	98.26%	96.94%	91.61%
	Q4 2013	98.19%	96.57%	93.53%

External First-Class Measurement (EXFC) indicates no degradation to service due to the AMP.

There have been no changes to local mail collection box pick-up times due to the AMP. Additionally, there have been no changes to retail or BMEU operations as a result of the AMP implementation and Mailers are able to deposit mail through the Devils Lake Main Office BMEU as done prior to the AMP implementation. A local Devils Lake ND postmark is available from the office's retail operation.

### Staffing Impacts

The approved Devils Lake AMP proposal identified a net reduction of one craft position with Devils Lake reducing three clerk positions and Grand Forks adding two clerk positions. There was no proposed change to EAS staffing in the approved AMP at either office.

The final PIR data reflects that complement changes have occurred as proposed with Devils Lake reducing three clerks and Grand Forks adding two clerks with the EAS positions remaining unchanged in both offices as projected.

### Management and Craft Staffing Impacts

		Devils L	ake ND			Grand F	orks ND		
	Pre-AMP	AMP	PIR	Difference	Pre-AMP	AMP	PIR		Net Diff
	On-Rolls	Proposed	On-Rolls	to Pre-AMP	On-Rolls	Proposed	On-Rolls	to Pre-AMP	
Craft 1	18	15	15	(3)	111	113	113	2	(1)
Management	2	2	2	-	6	6	6	-	-
Total	20	17	17	(3)	117	119	119	2	(1)

Craft = Career + Non-career

The staffing impacts on management-to-craft ratios are summarized in the table below:

	Mail Process	ing Management to C	aft Ratio	
	P70	e-AMP		PIK
Management to Craft Ratios	SDOs to Craft <sub>1</sub> (1:25 target)	MDOs+SDOs to Craft <sub>1</sub> (1:22 target)	SDOs to Craft <sub>1</sub> (1:25 target)	MDOs+SDOs to Craft (1:22 target)
Devils Lake ND	N/A	N/A	N/A	N/A
Grand Forks ND	1:27	1 : 27	1:30	1:30

<sup>1</sup> Craft = Career + Non-career

All affected employees that were reassigned to other Postal facilities were subject to processes outlined in the National Labor Agreements. Pursuant to the Worker Adjustment and Retraining Notification Act (WARN), the USPS is complying with the National Labor Agreements in reassigning employees.

#### **Transportation Changes**

All transportation supporting both Devils Lake and Grand Forks is exclusively HCR with no PVS service. The approved Devils Lake AMP projected annual transportation savings of \$119,760 with the Final PIR data identifying an annual savings of \$52,281 due to increases in the cost per mile from Pre-AMP.

Due to rapid expansion of energy development drilling activity in Western North Dakota, all large trucks command premium prices due to demand exceeding supply. Any new or expiring transportation contracts resulted in contract awards that are far higher than Area Transportation projections. While mileage reductions on the impacted routes were greater than projected, the cost per mile increases reduced the savings projected by \$77,288 if the projected cost per mile increase had been met.

Specific changes to HCR transportation identified in the original AMP include:

- HCR 58711 was eliminated as planned at a savings of \$54,089 per year.
- Mileage of HCR 58334 was projected to be reduced from 123,783 to 74,330 for an annual savings of \$43,811. Actual mileage was reduced to 74,420, but the HCR was upgraded from a 20 foot straight truck to a 48 foot semi-trailer. The increased cost per mile resulted in an increase of \$19,583 on the contract.
- Mileage of HCR 58030 was projected to be reduced from 180,084 to 159,982 for an annual savings of \$21,860. Actual mileage was reduced to 151,945 however the increased cost per mile of the contract resulted in a PIR savings of only \$17,775.

These additional changes were necessary to ensure operating plan performance for timely processing of all originating and destinating volumes.

#### **Equipment Relocation and Maintenance Impacts**

The two CSBCS machines were removed from Devils Lake as proposed and Grand Forks was deployed an AFCS in November 2012. The AFCS/VFS relocation cost of \$35,978 by Material Handling Engineering and BDS charge of \$15,788 from Northrop both exceeded the June 16, 2011 New Facility Start-up Costs for relocation identified in the package. Facility site prep performed by the WFSO required to support the additional equipment was \$67,809, for a Total One-Time Costs of \$119,575 for the AMP.

The approved AMP projected an increase in maintenance costs of \$119,297 with the Final PIR identifying a savings of \$15,523 from the Pre-AMP period. Grand Forks identifies an increase in Parts & Supplies of \$55,063 in the PIR due to costs attributable to the deployment of the AFCS/VFS to the site. At the time that Grand Forks was installing the AFCS, the Sioux Falls P&DC was upgrading from AFCS to AFCS-200 and the District decided to transfer their entire stock of legacy AFCS parts to Grand Forks, which was a virgin site. This caused Grand Forks Mail Processing Equipment line to be \$15,788 over projected cost. Additionally, the District decided to "overhaul" the AFCS redeployed as it had been idle at the previous site for some time prior to its relocation to Grand Forks resulting in an increase of \$56,769 for Supplies-Issued from Inventory category over Pre-AMP.

#### **Space Impacts**

The Devils Lake CSMPC also serves as the Main Post Office (MPO) for Devils Lake ND. The operations layout was reconfigured to optimize mail flow and hub operations. The AMP projected no one-time costs and no one-time costs were incurred.

#### Summary:

The full AMP of originating and destinating mail volumes from Devils Lake ND CSMPC to Grand Forks was implemented on July 1st, 2012, with an AFCS added to Grand Forks in November 2012.

The Final PIR identifies a first year cost of \$410,855; however the financial results are impacted by the DUO of the East Grand Forks delivery operations to Grand Fork that occurred after approval of the AMP. Adjusting the financials for this concurrent initiative, the AMP of Devils Lake operations to Grand Forks has identified an First Year Savings of \$44,366, exceeding the expected costs of \$131,657.

## Service Performance and Customer Satisfaction Measurement

Last Saved: November 26, 2013

PIR Type:

Final PIR

Implementation Date:

07/01/12

Losing Facility: Devits Lake CSMPC

District: Dakotas

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galactics Professional Control of the Control of th	Fiscal Quarter	Overnight Percentage	2 Day Percentage	3 Day Percentage
	Q1 2012	89.64%	98.86%	84.93%
Before AMP	Q2 2012	95.69%	92.21%	71.57%
	Q3 2012	92.44%	93.19%	94.85%
	Q4 2012	96.54%	97.12%	92.03%
	Q1 2013	88.59%	86.13%	87.77%
After AMP	Q2 2013	94.39%	91.96%	86.48%
	Q3 2013	95.97%	95.31%	88.04%
	Q4 2013	99.67%	93,99%	93,21%
	August 100 miles			

Gaining Facility: Grand Forks CSMPC
District: Dakotas

			EXEC OI	
	Fiscal Quarter	Overnight Percentage	2 Day Percentage	3 Day Percentage
	Q1 2012	93.87%	95.57%	84.77%
D-C AMD	Q2 2012	95.70%	94.92%	83.73%
Before AMP	Q3 2012	95.06%	92.82%	93.41%
And Andrews	Q4 2012	97.73%	95.98%	90.90%
	Q1 2013	94.83%	91.16%	87.12%
A CLUM A RED	Q2 2013	97.16%	94.53%	86.69%
After AMP	Q3 2013	98.26%	96.94%	91.61%
	Q4 2013	98.19%	96.57%	93.53%
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(15) Notes:

C	EM Q4 201	3	Customer Satisfaction Measurement (CSM) became Customer Experience Measurement 2010. Data reflects most recently completed quarter available in CEM.
Question #	Residential Top Two Box	Sm/Med Bus Top Two Box	
Q1	90.02%	81.21%	Overall Satisfaction (Overall Experience)
Q4a	91.44%	85.10%	Satisfaction with Receiving (Experience with receiving)
Q8a	93.55%	82.17%	Satisfaction with Sending (Experience with sending)
Q12a	90.16%	85.60%	Satisfaction with most frequently visited PO (Experience with most frequently visited PO)
Q16a	44.74%	61.29%	Satisfaction with most recent contact with USPS (Experience with most recent contact with
Q19	83.02%	74.52%	Likely to recommend the USPS

### **Combined Facilities**

Orig & Dest

Type of Distribution Consolidated:

Workhour Costs - Combined Facilities Last Saved: November 26, 2013

	Final Pl	R Workhour Rat	e by LDC
Г	Function 1		Func
	L-N/A /G\$31.94	41	1,444
	LEMANTER	42	L\$36.5

L\$36.8 / G-N/A L\$42.66 / G-N/A

PIR Type\*: Final PIR
\*Data in PIR columns is annualized for First PIR.

Date Range of Data: Oct-01-2012 Sep-30-2013

(1)	(4) Annual FHP Volume		(5) (6) (7) Annual TPH or NATPH Volume			(8) (9) (10)			(11)	(12)	(13)	(14) (15) (16)			
Operation						Annual Workhours						Annual Workhour Costs			
Numbers 037 / 060	Pre AMP Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	
B / 074												\$171,627 \$92,448	\$158,688 \$114,795	\$53,375	
C / 321												\$169,605	\$114,795 \$189,637	\$103,771 \$548,419	
076 / 060dup												\$53,087	\$0	\$12,132	
241 / 044 253 / 894												\$219,241	\$45,559	\$100,868	
905 / 918												\$17,177 \$533,381	\$7,296 \$242,615	\$5,200 \$515,625	
B/919												\$0	\$219,507	\$2,814	
906 / 896 079 / 079												\$24,002	\$13,594	\$13,758	
637 / 637												\$17,319 \$4,964	\$0 \$0	\$25,521 \$5,228	
769 / 769												\$85,558	\$122,474	\$93,704	
/ 002												\$161	\$161	\$57,589	
/010												\$0 \$1,190	\$0 \$1,190	\$0 \$307	
/ 013												\$47,549	\$47,549	\$0	
/ 017 / 018												\$34,556	\$34,556	\$0	
/ 021												\$141,337 \$15,069	\$141,337 \$15,069	\$176,995 \$0	
/ 030												\$55,997	\$54,317	\$39,392	
/ 044dup / 060dup												\$0	\$0	\$0	
/ 070												\$0 \$143	\$0 \$138	\$0 \$201	
/ 074dup												\$0	\$0	\$0	
/100												\$0 \$19,602	\$0 \$19,602	\$17	
/120												\$77,291	\$77,291	\$204 \$2,717	
/ 130 / 160												\$13	\$13	\$10,235	
/ 168												\$32,744 \$2,732	\$31,762	\$13,078	
/ 169												\$5,954	\$2,650 \$5,775	\$3,478 \$0	
/ 175 / 178												\$81,773	\$79,319	\$53,655	
/ 179												\$20,211 \$2	\$19,605	\$9,899 \$45,334	
/ 180												\$107,738	\$2 \$107,738	\$65,311	
/ 200												\$89,676	\$86,986	\$53,956	
/210												\$31,258 \$94,436	\$31,258 \$94,436	\$36,877 \$25,916	
/212												\$267,740	\$267,740	\$75,941	
/ 231												\$138,713	\$138,713	\$167,206	
/ 233												\$21,013 \$26,924	\$21,013 \$26,924	\$0 \$0	
/ 271												\$100	\$113	\$795	
/ 281 / 282												\$3,882	\$6,769	\$0	
/ 321dup												\$2,357 \$0	\$0 \$0	\$0 \$0	
/ 481												\$108,766	\$108,781	\$94,280	
/ 585												\$45,395 \$72,750	\$45,395	\$0	
/ 607												\$72,750 \$844	\$72,750 \$844	\$80,156 \$22	
/ 612 / 630												538	\$38	\$0	
/649												\$3,169 \$18,799	\$3,169 \$0	\$495 \$20,979	
/ 891												\$97	\$154	\$358	
/ 894dup / 896dup												\$0	\$0	\$0	
/ 918dup												\$0 \$0	\$0 \$0	\$0 \$0	
/ 919dup												\$0	\$0 \$0	\$0	
/ 272												\$0		\$71,322	
/ 015												\$0 \$0		\$108,883 \$0	
/ 066												\$0		\$0	
/ 067 / 560												\$0		\$0	
/ 170												\$0 \$0		\$24,002 \$0	
/ 234												\$0		\$7	
												50		\$0	
												\$0 \$0		\$0 \$0	
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(1)	(2) (3) (4)	(5) (6) (7)	(3) (9) (10)	(11) (12) (13) Annual Productivity	(14) (15) Annual Workhour Costs	(16)
Operation	Annual FHP Volume Pre AMP Proposed Final PIR	Annual TPH or NATPH Volume Pre AMP Proposed Final PR	Annual Workhours Pre-AMP Proposed Final PIR	Prie AMP Proposed Final PIR	The state of the s	Final PIR
Numbers	Proposed Priesrin	P.Cam.	Filal Pix	Free Free Free Free Free Free Free Free	45-kgs-0000000000000000000000	
					\$0 \$0	\$0 \$0
					\$0	50
					\$0 \$0	\$0 \$0
					\$61	\$0
					\$6 \$6	\$0 \$0
					50	\$0
					\$6 \$6	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$
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1 1	(2)	Annual FHP Volume	(4)	(4)	nnual TPH or NATPH Vo	Hurre	(6)	Annual Workhours	110)	1100	Annual Productivity	1139	[14]	Annual Workhour Cos	(16) s
Operation Numbers	Pro AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PH	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final Pift
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Ad: / Ad:													\$0		\$0
Adj / Adj Totals	104,520,756	104,520,766	127,428,361	305,381,440	305,881,440	327,047,397	74,572	72,037	83,383	4,102	4,246	3,922	\$2,958,448	\$180,072 \$2,837,386	\$2.750 P.14
100813	The state of the s	10-1-120,100	121,420,301	100,001,000	303,881,440	321,1141,397	14.512	12,037	83,383	JL*.14	4,240	3,922	1 34,936,448	32,631,385	\$2,720,021
	Varia	inces Annual FHP Volum		Varian	ices Annual TPH or NAT	PH Volume	i (****************************	Variances Annual Workho	1	1	ariances Annual Producti	vitu	1	ariances Annual Workhou	Costs
	Change	(17)	(18)	Change	(19)	(20)	Change	(21)	(22)	Change	(23)	(24)	Change	(25)	(26)
	Analysis Fi		nal PIR vs Proposed	Analysis	Final PIR vs Pre AMP	Final PIR vs Proposed	Analysis	Final PIR vs Pre AMP	Final PIR vs Proposed	Analysis		Final PIR vs Proposed	Analysis	Final PIR vs Pre AMP	Final PIR vs Proposed
	Units	22,907,595	22,907,595	Units	21,165,957	21,165,957	Units	8,811	11,347	Units	(186)	(324)	Units	(\$238,426)	(\$117,365
	Percent	21.9%	21.9%	Percent	6.9%	6.9%	Percent	11.8%	15.8%	Percent	-4.4%	-7.6%	Percent	-8,1%	4.1%

^

## Workhour Costs - Losing Facility Last Saved: November 26, 2013

Type of Distribution Consolidated:	: Orig & Dest	

Losing Facility: Devils Lake CSMPC

- [	Function 1	orkhour Rate by	function 4
1	644	41	NL/A
2	NA.	42	\$36.56
a į	lua.	41	\$36.99
4	11.7	44	\$36.80
5	10.0	48	\$42.66
3		46	6.73
7		47	N/A
8	34/4	48	\$69.26

PIR Type\*: Final PIR
\*Data in PIR columns is annualized for First PIR.

Date Range of Data: Oct-01-2012 Sep-30-2013

(1)	(2) (3) Annual FHF Volume	(4)	(5) (6)	1 0	(8)	(9)	(10)	(11) (12)	(13)	(14)	(15)	(16)
Operation	ACCUPATION OF THE PROPERTY OF		Annual TPH or NATPH \			Annual Workhours		Annual Productivity			Annual Workhour Co	
Numbers	Pre AMP Proposed	Final PIR	Pre AMP Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP Proposed	Final PIR	Pre AMP	Proposed	Final PIR
037										\$92,244	\$0	
B								Name of the state		\$0		\$0
076										\$53,087	\$0	\$0 \$12,132
241										\$172,272	\$0 \$0	\$67,760
253										\$2,609	\$0	\$0
905 B										\$83,849	\$0	
906										\$0	\$0	\$0
079										\$4,552 \$17,319	\$0 \$0	\$0 \$25,521
637										\$4,964	\$0	
769								ž		\$39,022	\$39,022	\$46,923
<b> </b>										\$0 \$0		\$0
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(1)	(2) (3) (4) Annual FHP Volume	(5) (6) Annual TPH of NATPH Volu	(7) me	(9) nnual Workhours	(10)	(11) (12) Annual Productivity	(13)	(14)	(15) Annual Workhour Co	(16) sts
Operation Numbers	Pre AMP Proposed Final P	R Pre AMP Proposed	Final PIR Pr	A CONTRACTOR OF THE STATE OF TH	Final PIR	Pre AMP Proposed	Final PIR	Pre AMP	Proposed	Final PIR
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(1)	(2) (3) Annual FHP Volume	(4)	(5) (6) (7) Annual TPH or NATPH Volume	(8) (9) Annual Workhours	(10)	(11) (12) (13) Annual Productivity	{14}	(15) Annual Workhour Co	(16) sts
Operation Numbers	Pre AMP Proposed	Final PIR	Pre AMP Proposed Final PIR	Pre AMP Proposed	Final PIR	Pre AMP Proposed Final PIR	Pre AMP	Proposed	Final PIR
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(1)	(2)	(3) Annual FHP Volume	(4)	(5) (6) Annual TPH or NATPH Vol	(7) lume	(8)	(9) Annual Workhours	(10)	(11)	(12) Annual Productivity	(13)	(14)	(15) Annual Workhour Cos	(16) sts
Operation Numbers	Pre AMP	Proposed	Final PIR	Pre AMP Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR
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(1)	(2)	(3)	(4)	(5)	(8)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
		Annual FHP Volume	e	,	rmual TPH or NATPH V	olume		Annual Workhours			Annual Productivit	y		Annual Workhour Co	sts
peration umbers	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PiR	Pre AMP	Proposed	Final PIR
							100						\$0 \$0		\$0
										i			\$0 \$0		\$0
Adj														89,068	
Totals	. 0	_ G	. 0	34,546,877	4,319,475	2,156,352	11,445	3,204	4,473	3,019	1,348	482	\$469,918	\$128,030	\$155,146
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	Var	riances Annual FHP V	olume	Variar	ces Annual TPH or NAT	PH Volume	V	ariances Annual Work	hours	1	/ariances Annual Produ	ctivity	Var	iances Annual Workho	ur Costs
	Change	(17)	(18)	Change	(19)	(20)	Change	(21)	(22)	Change	(23)	(24)	Change	(25)	{26}
	Analysis	Final PIR vs Pre AMP	Final PIR vs Propesed	Analysis	Final PIR vs Pre AMP	Final PIR vs Proposed	Analysis	Final PIR vs Pre AMP	Final PIR vs Proposed	Analysis	Final PIR vs Pre AMP	Final PIR vs Proposed	Analysis	Final PIR vs Pre AMP	Final PIR vx Proposed
	Units	0	D	Units	(32,390,525)	(2,163,123)	Units	(6,972)	1,269	Units	(2,536)	(866)	Units	(\$304,773)	\$37,115
	Percent	#DIV/0!	#DIV/0!	Percent	-93.8%	-50,1%	Percent	-60.9%	39.5%	Percent	-84.0%	-54.2%	Percent	-64.9%	29.0%
	(27) NOTES:			· ·			The state of the s	***************************************					***************************************	***************************************	

#### Workhour Costs - Gaining Facility

Last Savad: November 26, 2013

Gaining Facility: Grand Forks CSMPC

Type of Distribution Consolidated:	Orig & Dest	

	Function 1	{ F	unction 4
11	\$31.94	41	140
12	K/A	42	\$39.51
13	Ser Da	43	\$31.43
14	\$28,69	44	\$35.14
15	li A	45	\$45.43
15	MA	44	197
17	\$38.43	47	Net
18	\$36.67	48	\$40.41

PIR Type\*: Final PIR
Total in PIR columns is annualized for First PIR.

Date Range of Data: 0ct-01-2012 Sep-30-2013

(1) (2)	(3) Annual FHP Volume	(4)	(5) Annu	(6) al TPH or NATPH V	(7) Slume	(8)	(9) Annual Workhours	(10)	(11)	(12) Annual Productivity	(13)	(14)	(15) Annual Workhour Cost	(16)
Operation Numbers Pre AMP	Proposed	Final Piff	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR
060	ton motor of							***************************************				\$79,383	\$158,688	\$45,793
074									Ĭ			\$92,448	\$114,795	\$103,771
321 260dup												\$169,605	\$189,637	\$548,419
044												\$46,968	\$0 \$45,559	\$4 \$33,10
894			200									\$14,568	\$7,296	\$5,20
918									Ĭ			\$449,532	\$242,615	\$515,62
919 896												\$0	\$219,507	\$2,81
079									i i			\$19,450 \$0	\$13,594 \$0	\$13,75 \$
637									ě			\$0	\$0	\$
769						ĝ.			1			546,536	\$83,452	\$46,78
002 009			8									\$161 \$0	\$161 \$0	\$57,58 \$
010												\$1,190	\$1,190	\$30
013			e capta			S November 1						\$47,549	\$47,549	5
017									\$0.00 m			\$34,556	\$34,556	
018						8			8			\$141,337 \$15,069	\$141,337 \$15,069	\$176,99 \$
030						*			į			\$15,069 \$55,997	\$54,317	\$39,39
44dup												\$0	\$0	\$
60dup												\$0	50	
070 74dup			1									\$143 \$0	\$138 \$0	\$20 \$
100						i i						\$0	\$0	\$1
110			N 100 100 100 100 100 100 100 100 100 10						1			\$19,602	\$19,602	\$20
120												\$77,291	\$77,291	\$2,71
130			*			•						\$13 \$32,744	\$13 \$31,762	\$10,23 \$13,07
168						i			2			\$2,732	\$2,650	\$3,47
169									1500			\$5,954	\$5,775	3
175 178			1			-			0344			\$81,773 \$20,211	\$79,319 \$19,605	\$53,65 \$9,89
179									ž.			320,211 \$2	\$19,603	\$45,33
180			200						i			\$107,738	\$107,738	\$65,3
200						1000			8			\$89,678	\$86,986	\$53,95
208 210			1						1			\$31,258 \$94,436	\$31,258 \$94,436	\$36,8 \$25,9
212			ii			N B						\$267,740	\$267,740	\$75,9
231			i de						į			\$138,713	\$138,713	\$167,20
232												\$21,013	\$21,013	
233 271						8						\$26,924 \$100	\$26,924 \$113	\$79
281												\$3,882	\$6,759	\$
282			100									\$2,357	\$0	
21dup 481			4.									\$0 \$108,786	\$0 \$108,781	\$94,28
564												\$45,395	\$45,395	394,20
585												\$72,750	\$72,750	\$80,15
607									1			\$844	\$844	\$2
612 630												\$38 \$3,169	\$38 \$3,169	\$45
649									į.			\$18,799	\$3,169	\$20,97
891												\$97	\$154	\$35
4dup												\$0 \$0	\$0 \$0	
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(1)	(2) (3) (4) Annual FHP Volume	(5) (6) (7) Annual TPH or NATPH Volume	(8) (9) (10) Annual Workhours	(11) (12) (13) Annual Productivity	(14) (15) (16) Annual Workhour Costs
Operation	Pre AMP Proposed Final PIR	Pre AMP Proposed Final PIR	Pre AMP Proposed Final PIR	Pre AMP Proposed Final PIR	Pre AMP Proposed Final PIR
Numbers 560		,		le de la constant de	\$0 \$24,002
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234					\$0 \$7 \$0 \$0
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(1)	(3) Annual FHP Volume	(4)	(5) Annu	(6) al TPH of NATPH Volum	(7) ne	(8)	(9) Annual Workhours	(10)	(11)	(12) Annual Productivity	(13)	(14)	(15) Annual Workhour Cos	(16) ts
Operation Numbers	Pre AMP Proposed	Finai PiR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR
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October   Posterior   Posterio	(1) (2) (3) (4) Annual FHP Volume	(5) (6) (7) Annual TPH or NATPH Volume	(8) (9) (10) Annual Workhours	(11) (12) (13)  Annual Productivity	(14) (15) (16) Annual Workhour Costs
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			Committee and the same and the	1 200 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$0 \$0
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100   100			92 2000	53 456	\$0 \$0
1997   1997				TOTAL OCCUPATION OF THE PROPERTY OF THE PROPER	\$0 \$0
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10				TO 100000	\$0 \$0
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	Annual FHP Volume	Annual TPH or NATPH Volume	Annual Workhours	Annual Productivity	Annual Workhour Costs
Operation Numbers	Pre AMP Proposed Final PIR				
1401110010					\$0 \$0

133	12)	[3)		Charles and the control of the contr		***************************************	(8)			(11)			(14)		
L.,		Annual FHP Volume	)	Ал	nual TPH or NATPH V	olume		Annual Workhour	,		Annual Productivit	У		Annual Workhour Co	sts
on ers	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Finei PIR	Pre AMP	Proposed	Final PIR	Pre AMP	Proposed	Final PIR
				ž.									\$0		\$
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				Constitution of the second	************************************	1	4		_ 1	100000000000000000000000000000000000000					7
is .	104,520,766	104,520,766	127,428,361	271,334,563	301,561,965	324,891,045	63,127	68,833	78,910	4,298	4,381	4,117	\$2,488,529	\$2,709,356	\$2,554,8
is												4	\$2,488,529	\$2,709,356	\$2,554,87
is [		104,520,766 Irlances Annual FHP V			es Agnual TPH or NAT			ariances Annual Work			ariances Annual Produ	4		\$2,709,356 ances Annual Workho	3
is [												4			\$2,554,87 ur Costs (29)
is	Val	riances Annual FHP V	olume	Variano	es Annual TPH or NAT	PH Volume	V	ariances Annual Work	hours (22)	v	ariances Annual Produ	ectivity	Vari	ances Annual Workho	ur Costs
is	Va Change	riances Annual FHP V	olume (18)	Variano Change Analysis	es Agnual TPH or NAT	PH Volume (20)	V Change	ariances Annual Work	hours (22)	V Change	ariances Annual Produ	ectivity (24)	Vari Change	ances Annual Workho (25)	ur Costs (26)

## Other Workhour Move Analysis

Losing Facility: Devils Lake CSMPC

Gaining Facility:

Grand Forks CSMPC

Date Range of Data:

10/01/12

to

09/30/13

### No. 2007 P. 100 Co. 2004	Final PIR				nouro	
	Annual Workhours	Losin	g Facili		dehous Cook (A)	
Current	Annual Worknours			Annual Wo	rkhour Cost (\$	)
MODS Operation	Pre AMP Proposed	Final PIR	Hourly Dollar Cost	Pre AMP	Proposed	Final PIR
Number 065	CON-18930507777	100000000000000000000000000000000000000		\$282,998	\$198,099	\$347,11
747				\$1,074	\$0	\$1
355				\$180,938	\$180,938	\$168,51
421 569				\$371,525 (\$79)	\$371,525 (\$79)	\$366,66 \$
713				\$214,315	\$214,315	\$203,63
714				\$101,834	\$101,834	\$84,21
731				\$9,028	\$9,028	\$7,42
743 685				\$228	\$228	\$2,06 \$1,83
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	Fina	I PIR PIF			Craft Wo	orkhours	
			Gaini	ng Facil	ity	H	2,41,650
	Annual V	Vorkhours		T		orkhour Cost (\$)	
Corrent MODS Operation	Pre AMP	Proposed	Final PIR	Hourty Dollar Cost	Pre AMP	Proposed	Final PIR
Number 065					\$0	\$96.26E	
747					\$330,523	\$66,365 \$330,523	\$245,30
355					\$16,076	\$16,076	\$21,89
421					\$0	\$0	
569					\$0	\$0	
713					\$0	\$0	
714 731					\$0 \$32,203	\$0 \$32,203	\$28,32
743					\$23,795	\$23,795	\$29,62
354					\$4,984	\$4,984	\$3,02
515					\$1,473	\$1,473	9
544					\$23,508	\$23,508	\$22,82
550					\$84,427	\$84,427	\$94,24
558					\$140,428	\$140,428	\$14,84
568 579					\$286,114 \$37,609	\$286,114 \$37,609	\$303,52
608					\$11	\$11	\$6
613					\$19,765	\$19,765	\$5,6
621					\$4,750	\$4,750	\$6,6
638					\$1,151	\$1,151	\$6
647					\$75,911	\$75,911	\$76,49
709					\$255	\$255	61.007.0
719 720					\$2,931,630 \$1,230,538	\$2,931,630 \$1,230,538	\$1,037,95 \$436,54
729					\$57,847	\$57,847	\$2,218,72
730					\$21,928	\$21,928	\$997,8
733					\$8,844	\$8,844	\$9,83
742					\$16,125	\$16,125	\$131,5
750					\$426,031	\$426,031	\$395,0
753					\$57,406	\$57,406	\$87,94
756 622					\$44,837	\$44,837	\$74,24 \$19,4
591							\$43,5
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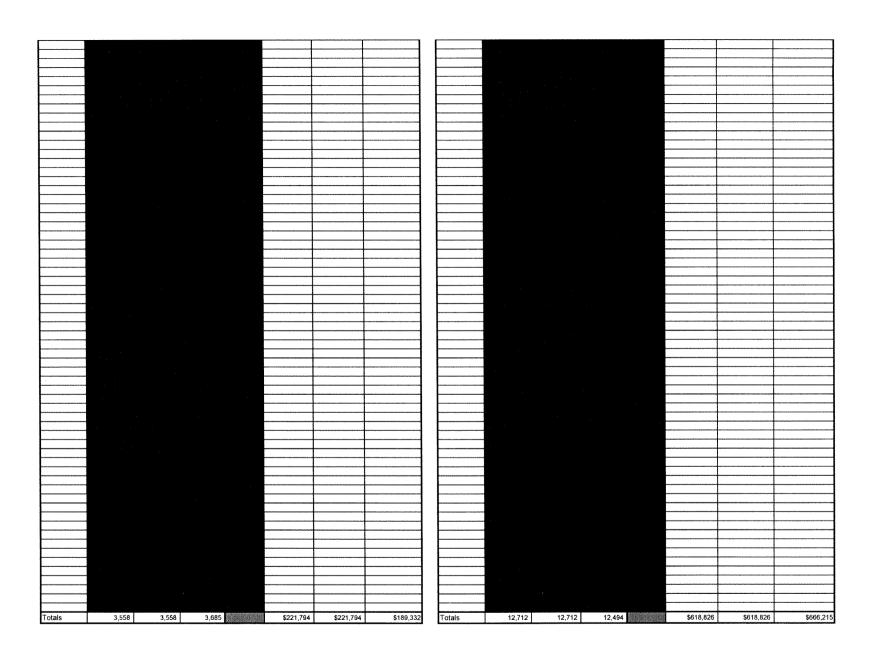
PIR Other Workhour Costs

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Totals	29,847	28,007	28,275		\$1,161,862	\$1,075,888	\$1,181,464

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Totals	133,774	135,584	141,180		\$5,878,170	\$5,944,538	\$8,305,778

4.20			Losin	g Facili	rkhours W		
	Annual W	orkhours			Annual Wo	orkhour Cost (\$	)
Current MODS Operation Number	Pre AMP	Proposed	Final PIR	Houriy Dollar Cost	Den AMD	Proposed	Final PIR
671			Philips Co.	1 1 TO 1	\$123,703	\$123,703	\$83,46
705					\$98,091	\$98,091	\$105,86
							~~~
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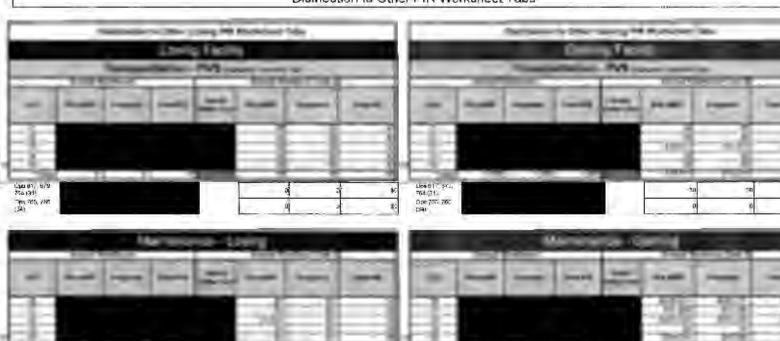
All Supervisory Workhours  Gaining Facility									
Gaining Facility  Annual Workhour Cost (\$)									
Current	Annuai v	VOTKHOUTS			Arinuai vv	orknour Cost (\$)			
MODS Operation Number	Pre AMP	Proposed	Final PIR	Hourly Dollar Cost	Pre AMP	Proposed	Final PIR		
671				alto municipal de la casa de la c	\$109,825	\$109,825	\$116,7		
705					\$262,868	\$262,868	\$187,5		
700 708					\$38,101 \$85,814	\$38,101 \$85,814	\$174,8		
928					\$95,365	\$95,365	\$102,2		
933					\$26,853	\$26,853	\$84,7		
730									
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100	X×	N E	Losing	Facil	ty				
7.7		farkhours -	7 - 1	Annyal Workhour Coet (S)					
Gertpell Bitsis Alperodinary Number 4	Pro AMP	Projected	ESIM PAR	Houry (Miler Cont	Pro ASPIP	Pergusar	%a) NR		
784					17,751	51,375	\$ 17.93		
78F					\$585.	\$535	30,55 \$3,30		
							360,00		
-						540			
5-0-E						-			
lotels		58	854	2000	54,336	\$1,561	528/6		

· Will	Ampual Work		ng Faci		arkhour cast (y	
Corsent Missis Operation Number		repoded - Final PIR	Healify Dullst Cant	Pro AMP	Propused	Fixe PIR
784				\$1,664	\$3,1/7	36,73
787				\$2 82%	\$2,826	\$24,00 \$6
780				30	3/3	
787 788				\$17 502 \$18 095	\$17,582 \$18,095	\$18,00 \$40,00
Totals	7,114	1351 2.98	V5.00	MC187	141,475	585,63

## Distribution to Other PIR Worksheet Tabs



		Super	visor Si	ımmary	- Losing	W. Phys.	(b) - )		
	-Antmat W	orkhaus		Aminal Workhaur Cost (\$)					
-100	Pr∈AMP:	74mparant	Ford PM	Halley Desarcost	Fiease	Proposite	2-m-2/fc		
0.5					\$70	30	- 54		
100					20	-30	3		
25- (					502,351	\$55,091	\$105.90		
30					20	50	3 3 3		
36					500	- 30	3		
4D					so so	52	. 50		
5.0					50	\$0.	3		
66					30	80			
10					50	30			
30					5123,708	\$123,703	383 48		
81					90 50	20 80	\$		
Tolsis	3,559	7.550	3,665	550000000	3221,75	\$227,794	£189,397		



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-	Pre AMP C	Combined Proposed -/		Proposed - Combined First PIR - Combined 5		Special b	Special Adrustments Final PR to Proposal			roposen - Cha	rige	Final PIR to Pro-ANT - Change			)¢:	
	WOODS.	- Deep	Verticen	Drew.	Vitedous	Down	- Wildress	72000	date though	Tringer (1 mg):	Timer Phosph	Domington.	Witte Florid	In est November	Arm25epi	mediting.
hthe Calif Operator Operatory in Transfer State National Action (1997)		58,247,045	Hat two	Section des	victor.	MATANTON		- 4	0.05	>0.015	asstrati	149/9	4.159	5014	Server	65.
Ethioporonion Gris in the million (%5 Mil)	- 0	- 30		93	- 36	1.00	1	3 0	1)	47972	8	F7500	- 0	#E1690		5,090
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Supervision Craft John Cipe	700	950 (05)	715	\$2,319	2785	774W1		9	-172	2/5/98	\$10.77	192,219	258	278 64%	8991545	101.04
- Intel	40.00	\$4,500.75	35.25	2/,3512/9	E 114 (4/10.1	\$2451.15	1	1 3	c 261	140%	25:2577	= 19N	625	6.85(4)	\$252,941	- 0/3
									4,25	-1/62%	\$2558	1000	=12	1000	- C27840	4.07

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(//deficient	92,900	51,30b 99.							
After	39 092	\$1,209.64							
29	700	\$40							
	3 622	\$1,999.001 \$1,299.640							
John Miles	1,0201	(887,349)							
200	9.0%	100							

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	Vrogested Anneal Workheurs	Proposed Annua Warthour Cost (5
1000 STORY 1000	147,556	\$6,537,183
AMET:	143,440	\$5,604,927
Adi	2,403	\$722.262
FIN.	155,886	\$7,057,510
A. A09 (CA)	157 850	36 727 91
Will Street See	-0.451	\$180,008
	-2162	24.000

C-10	bingd Soone	ere.
1	131,050.1	17,024,175
Affec	131,060	£7,5004,47B
bell	7,603	\$122.797
初期	195,430	\$E 457 (10)
30 A C (1 - 30)	183,072	18,026,761
Ole No.	148	@102,565 196

## **Staffing - Craft**

Last Saved: November 26, 2013

PIR Type: Final PIR Data Extraction Date: 04/03/13

Losing Facili	ity: <u>Devils Lal</u>	ce CSMPC	>			F	inance #:	372368	
	(1)	(2)	(3)	(4)	(5)	(6	(7)	(8)	(9)
	Casual/PS	E On-Rolls	Part Time	On-Rolls	Full Time	On-Rolls	T	Total On-Roll	s
Craft Positions	Pre AMP	Final PIR	Pre AMP	Final PIR	Pre AMP	Final PIR	Pre AMP	Proposed	Final PIR
Function 1 - Clerk	0	0	0	0	0	0		0	0
Function 4 - Clerk	0	0	0	0	10	8	- 10	7	8
Function 1 - Mail Handler	0	0	0	0	0	0		0	0
Function 4 - Mail Handler	0	0	0	0	0	0		0	0
Function 3A - Vehicle Service	0	0	0	0	0	0		0	0
Function 3B - Maintenance	0	0	0	0	0	0		0	0
Functions 67-69 - Lmtd/Rehab/WC			0	0	0	0		0	0
Other Functions	0	0	0	0	8	7	8	8	7
Total	0	0	0	0	18	15	18	15	15

Varia	Variances Total On-Rolls									
Change Analysis	(10) 1st PIR vs Pre AMP	(11) 1st PIR vs Proposed								
Positions	(3)	0								
Percent	-17%	0.0%								

## Gaining Facility: Grand Forks CSMPC

Gaining Facili	ty: Grand Fo	rks CSMP	<u>C</u>			F	inance #:	373808	
	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(20)	
	Casual/PS	E On-Rolls	Part Time	On-Rolls	Full Time	On-Rolls	Total On-Rolls		
Craft Positions	Pre AMP	Final PIR	Pre AMP	Final PIR	Pre AMP	Final PIR	Pre AMP	Proposed	Final PIR
Function 1 - Clerk	2	8	0	0	17	19	19	21	27
Function 1 - Mail Handler	0	0	0	0	8	3	- 8	8	3
Function 3A - Vehicle Service	0	0	0	0	0	0		0	0.
Function 3B - Maintenance	0	0	0	0	9	8	9	9	8
Functions 67-69 - Lmtd/Rehab/WC			0	0	0	0		0	0
Other Functions	0	8	2	1	73	66	75	75	75
Total	2	16	2	1	107	96	111	_ 113	113

	(23) Final PIR vs Pre AMP	(24) Final PIR vs Proposed	
Total Craft Position Loss:		0	
	(Above numbers are carried fo	prward to the Executive Summary	/)

Variances Total On-Rolls								
۸.	(21)	(22)						
Change Analysis	Final PIR vs	Final PIR v						
Allalysis	Pre AMP	Proposed						
Positions	2	0						
Percent	1.8%	0.0%						

rev 4/5/10

## Staffing - PCES/EAS

Last Saved: November 26, 2013

PIR Type: Final PIR

16		PCES/EAS Positions		Authorized	Staffing	On-Rolls		
STATE   STAT					l l			1
2 SIPV CUSTOMER SERVICES								
POSIMASTER								1
S	3				1			0
8								
8 9 9 0 0 0 0 0 0 10 10 10 10 10 10 10 10 10								
9   0   0   0   0   11   11   12   0   0   0   0   12   13   14   15   15   15   15   15   15   15								
10								
12								<del></del>
131 14 15 16 17 17 18 19 10 10 17 17 19 10 10 10 10 10 10 10 10 10 10 10 10 10								
14								
15   0   0   0   0   0   0   0   0   0								
171	15				0			0
18								<u> </u>
19			<b></b>					
21	19				0			0
22   0   0   0   0   0   0   0   0   0								
23   0   0   0   0   0   0   0   0   0								
25   0   0   0   0   0   0   0   0   0	23							
26	24							
27								
29 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	27							
30	28							
31								
33   0   0   0   0   0   0   0   0   0	31							
34   0   0   0   0   0   0   0   0   0	32				9			
35   0   0   0   0   0   0   0   0   0								
37	35							
38	36							
39								
41	39							
42	40							
43								
44				-				
46   0   0   0   0   0   0   0   0   0	44				0			
48								
O	48							
	49							
D								
O	52							
O	53							
Change   Final Pik vs   Final Pik								
O   O   O   O   O   O   O   O   O   O	56							
O   O   O   O   O   O   O   O   O   O	57				0			0
Totals   0   0   0   0   0   0   0   0   0								
Totals 2 2 2 2 2  Variances Total On-Rolls  (15) (16)  Change   Final PIR vs   Final PIR vs    Change   Final PIR vs    C	60							
(15) (16)  Change Final PIR vs Final PIR vs		Totals		2		2	2	
(15) (16)  Change Final PIR vs Final PIR vs							$\overline{}$	$< \Box$
(15) (16)  Change Final PIR vs Final PIR vs					1	Variano	es Total On-	Rolls
Change Final PIR vs Final PIR vs						Yandik		

Gaining Facility: Grand Forks CSMPC

Data Extraction Date: 4/3/2013

Finance # 373808

	PCES/EAS Positions	Author Staffi		On-Rolls			
.ine	(19) Position Title	(20) Level	(21) Pre AMP	(22) Final PIR	(23) Pre AMP	(24) Proposed	(25) Final Pil
	POSTMASTER	EAS-22	1	1	1	1	1
	MGR MAINTENANCE	EAS-17	1	0	1	1	1
	SUPV CUSTOMER SERVICES	EAS-17	3	3	3	3	3
-	SUPV DISTRIBUTION OPERATIONS	EAS-17	The Art of	1	1	1	1
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6				0			0
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8				0	2007		0
9			1.5	0			0
0			10.00	0			0
- 1	Totals	s I	. 6	5	6	6	6

		$\sim$						
Variances Total On-Rolls								
	(33)	(34)						
Change Analysis	Final PIR vs Pre AMP	Final PIR vs Proposed						
Positions	0	0						
Percent	0.0%	0.0%						

Total PCES/EAS	/273	(38)
Position Loss	_	0
	(About numbers are seried to	ouard to the Evenutive Summary

# Transportation - PVS Last Saved: November 26, 2013

Finance Number:			(0)			Finance Number:			///	T /0\	(40)
	(1) Pre AMP	(2) Proposed	(3) Final PIR	(4) Variance Final PIR vs Pre AMP	(5) Variance Final PIR vs Proposed		(6) Pre AMP	(7) Proposed	(8) PIR	(9) Variance Final PIR vs Pre AMP	(10) Variance Final PIR vs Proposed
/S Owned Equipment	name and the					PVS Owned Equipment	College, 1				
Seven Ton Trucks	0	0				Seven Ton Trucks	0	0			
Eleven Ton Trucks	0	0				Eleven Ton Trucks	0	0			
Single Axle Tractors	0	0				Single Axle Tractors	0	0			
Tandem Axle Tractors	0	0				Tandem Axle Tractors	0	. 0			
Spotters	0	0				Spotters	0	0			
/S Transportation						PVS Transportation				1	
Number of Schedules	- 0	0	~~~			Number of Schedules	0	0			
Total Annual Mileage	0	0				Total Annual Mileage	0	0			
Total Mileage Costs	\$0	\$0		\$0	\$0	Total Mileage Costs	0	\$0		\$0	\$0
	1,380						200				
/S Leases	11.00				· .	PVS Leases	1774				
Total Vehicles Leased	0	0	0			Total Vehicles Leased	0	0	0	1	
Total Lease Costs	\$0	\$0	\$0	\$0	\$0	Total Lease Costs	\$0	\$0	\$0	\$0	\$0
	Section 1						30. 20.00				
/S Workhour Costs	A SACRETON					PVS Workhour Costs					
LDC 31 (617, 679, 764)	\$0	\$0	\$0			LDC 31 (617, 679, 764)	\$0	\$0	\$0		
LDC 34 (765, 766)	\$0	\$0	\$0			LDC 34 (765, 766)	\$0	\$0	\$0		
Total Workhour Costs	\$0	\$0	\$0	\$0	\$0	Total Workhour Costs	\$0	\$0	\$0	\$0	\$0
	1149622										
(11) Total Final PIR vs P	re AMP Trar	-	_	sed to the Execu	0 utive Summary	(12) Total Final PIR vs P	roposed Trai			d to the Execut	

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## Transportation - HCR

Last Saved: November 26, 2013

Losing Facility: Devils Lake CSMPC PIR Type: Final PIR

Type of Distribution Consolidated: Orig & Dest

Data of HCR Data File: 10/01/13 CT for Outbound Dock: 18:30

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Route #	Pre AMP Annual Mileage	Proposed Annual Mileage	Final PIR Annual Mileage	Pre AMP Annual Cost	Proposed Annual Cost	Final PIR Annual Cost	Pre AMP Annual Cost/Mile	Proposed Annual Cost/Mile	Final PIR Annual Cost/Mile
58711	46,042			\$54,089			\$1.17		
58334	123,783			\$131,676			\$1.06		
58030	180,084			\$219,474			\$1.22		
0	0			\$0			Control of the Contro		
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0	0			\$0			AND THE RESERVE TO TH		
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0	0			\$0			10000		
0	0			\$0			Salaran I		
0	0.00			\$0			44.27 (44.57)		
0	7 O			\$0			25002		
0	0			\$0			16.20 E. C. C.		
0	0			\$0			Control to the Control of the Contro		
0	0			\$0			70.20 mg		

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0	0			\$0			Section of the Control of the Contro		
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0 0	0 			\$0 			The second secon		
0	Company of the Compan			\$0			100 100 000 000 000 000 000 000 000 000		
0	34 (19)			\$0			Service Control		
0 Total	9 349,909	234,312	226,365	\$0 \$405,239	\$285,479	\$352,958		WESTERN SON	

Variances Total Annual Costs									
Change Analysis	(11) Final PIR vs Pre AMP	(12) Final PIR vs Proposed							
Dollars	(\$52,281)	\$67,479							
Percent	-12.9%	23.6%							

## **Transportation - HCR**

Last Saved: November 26, 2013

Gaining Facility: Grand Forks CSMPC

PIR Type: Orig & Dest

Type of Distribution Consolidated: Orig & Dest CET for Inbound Dock: CET for OGP: 22:50

Date of HCR Data File: 10/01/13 CET for Cancellations: 21:00 CT for Outbound Dock: 23:25

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Route #	Pre AMP Annual Mileage	Proposed Annual Mileage	Final PIR Annual Mileage	Pre AMP Annual Cost	Proposed Annual Cost	Final PIR Annual Cost	Pre AMP Annual Cost/Mile	Proposed Annual Cost/Mile	Final PIR Annual Cost/Mile
0	0			\$0			Control of the Contro		
0	0,			\$0			ACTION CONTROL OF THE		
0	Ö			\$0			0.524		
0	0			\$0					
0	0			\$0					
0	0			\$0			3450		
0	0			\$0					
0	0			\$0			1700		
0	0			\$0					
0	0			\$0			2.000		
0	0			\$0			2583		
0	0			\$0			100		
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0	0			\$0					
0	0			\$0					
0	0			\$0			1000		
0	0			\$0			100		
0	0			\$0					
0	0			- \$0			100		
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0	0	\$0	
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0	0	\$0	
0	0.	\$0	

Variances Total Annual Costs									
Change Analysis	(11) Final PIR vs Pre AMP	(12) Final PIR vs Proposed							
Dollars	\$0	\$0							
Percent	#DIV/0!	#DIV/0!							

Sum	Gaining	
	(13)	(14)
	Final PIR vs Pre AMP	Final PIR vs Proposed
Losing	(\$52,281)	\$67,479
Gaining	\$0	\$0

(13) Total Final PIR vs Pre AMP Transportation-HCR Savings:

(\$52,281)

(from losing and gaining facilities)

(14) Total Final PIR vs Proposed Transportation-HCR Savings:

\$67,479

(from losing and gaining facilities)

	Total Transportation	in sol
	(15)	(16)
	Final PIR vs Pre AMP	Final PIR vs Proposed
HCR	(\$52,281)	\$67,479
PVS	\$0	\$0

(15) Total Final PIR vs Pre AMP Transportation (PVS & HCR):

(\$52,281)

(This number carried forward to the Executive Summary)

(16) Total Final PIR vs Proposed Transportation (PVS & HCR):

\$67,479

(This number carried forward to the Executive Summary)

## **MPE Inventory**

Last Saved: November 26, 2013

Data Extraction Date: 04/14/13	PIR Type: Final PIR	Date Range of Data:	Oct-01-2012 to	o Sep-30-2013
--------------------------------	---------------------	---------------------	----------------	---------------

Losing Facility: Devils Lake CSMPC Gaining Facility: Grand Forks CSMPC

	(1) Pre AMP	(2) Proposed	(3) Final PIR
Equipment			
AFCS	0	0	0
AFCS200	0	0	0
AFSM-ALL	0	0	0
APPS	0	0	0
CIOSS	0	0	0
CSBCS	2	0	0
DBCS	0	0	0
DBCS-OSS	0	0	0
DIOSS	<sup>17</sup> 0	0	0
FSS	0	0	0
SBPS	0	0	0
UFSM	0	0	0
FC / MICRO MARK	0	0	0
ROBOT GANTRY	0	0	0
HSTS / HSUS	0	0	0
LCTS / LCUS	0	0	0
LIPS	0	0	0
MPBCS-OSS	0	0	0
TABBER	0	0	0
POWERED INDUSTRIAL VEHICLE	0	0	0
LCREM	O thirty of	0	0
	The second secon	0	Francisco

Equipment	(4) Pre AMP	(5) Proposed	(6) Final PIR	(7) Proposed Relocation Costs	(8) Final PIR Relocation Costs	(9) Variance in Costs
AFCS	0.	1	1	\$39,090	\$51,766	\$12,676
AFCS200	0	0	0	\$0	\$0	\$0
AFSM-ALL	0		0	\$0	\$0	\$0
APPS	0	0	0	\$0	\$0	\$0
CIOSS	0	0	0	\$0	\$0	\$0
CSBCS	. 0	0	0	\$0	\$0	\$0
DBCS	2	2	2	\$0	\$0	\$0
DBCS-OSS	0	0	0	\$0	\$0	\$0
DIOSS	2	1	2	\$0	\$0	\$0
FSS	0	0	0	\$0	\$0	50
SBPS	0	0	0	\$0	\$0	<b>\$</b> 0
UFSM	0	0	0	\$0	<b>\$</b> 0	\$0
FC / MICRO MARK	2	0	0	\$0	\$0	\$0
ROBOT GANTRY	0	0	0	\$0	\$0	\$0
HSTS / HSUS	0	0	0	\$0	\$0	\$0
LCTS / LCUS	Ö	0	0	\$0	\$0	\$0
LIPS	0 0	0	0	\$0	\$0	\$0
MPBCS-OSS	0	0	0	\$0	\$0	\$0
TABBER	0	0	Ø	\$0	\$0	\$0
POWERED INDUSTRIAL VEHICLE	O Constant	0	0	\$0	\$0	\$0
LCREM .	0	0	0	\$0	\$0	\$0
Totals	6	5	5	\$39,090	\$51,766	\$12,676

(10) Notes:	
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AFCS relocation \$35,978 (MHE Lamm) and \$15,788 (Northrop-Gruman BDS)

Proposed equipment set based upon implementation of Network rationalization and Service Standard Changes

Site kept 2nd DIOSS in order to meet current service standards

No AFSM available, Plan to move one when a machine becomes available.

Carried to
Space Evaluation and
Other Costs

PIR MPE Inventory

### Maintenance

Last Saved: November 26, 2013

Losing Facility: Devils Lake CSMPC

PIR Type\*: Final PIR

 Date Range of Data:
 Oct-01-2012
 :
 Sep-30-2013

Gaining Facility: Grand Forks CSMPC

	Workhour Activity	(1) Pre AMP Costs	(2) Proposed Costs	(3) Final PIR Costs	(4) Variance Final PIR to Pre AMP	(5) Variance Final PIR to Proposed		Workhour Activity	(6) Pre AMP Costs	(7) Proposed Costs	(8) Final PIR Costs	(9) Variance Final PIR to Pre AMP	(10) Variance Final PIR to Pre Proposed
LDC 36	Mail Processing Equipment	0 \$	0 \$	0 \$	0 \$	0	LDC 36	Mail Processing Equipment	426,031 \$	426,031 \$	395,046	(30,985) \$	(30,986)
LDC 37	Building Equipment \$	0 \$	0.\$	0 \$	0 \$	0	LDC 37	Building Equipment \$	57,406 \$	57,406 \$	87,943	30,537 \$	30,537
LDC 38	Building Services \$ (Custodial Cleaning)		0 \$	o <b>\$</b>	(1,074) \$	0	LDC 38	Building Services (Custodial Cleaning)		330,523 \$	245,303	\$ (85,220) \$	(85,220)
LDC 39	Maintenance Operations Support	0.8	0 \$	0 \$	0 \$	0	LDC 39	Maintenance Operations Support	0 \$	0 \$	0 \$	sos	0
LDC 93	Maintenance <sub>\$</sub>	0.3	0 \$	0 \$	o \$	0	LDC 93	Maintenance Training	18,095 \$	18,095 \$	40,267	\$ 22,172 \$	22,172
	Workhour Cost Subtotal \$	1,074	5 <u>0</u> \$	0 \$	(1,074) \$	0		Workhour Gost Subtotal \$	832,055 \$	832,055 \$	768,559	(63,496) \$	(63,495)
	Parts and Supplies		-					Parts and Supplies					
Total	Maintenance Stockroom sand Supplies	48,460 \$	3 46,550 <b>\$</b>	42,444 \$	(6,016) \$	(4,106)		Maintenance Stockroom and Supplies	201,151 \$	201,151 \$	256,214	\$ 55,063 \$	55,063
Non-Add	- Adjustments \$	0.5	o \$	0 \$	0.5	0		- Adjustments \$	0 \$	122,282 \$	0 (	s o \$	(122,282)
	Grand Total s	49,534	46,550 \$	42,444 \$	{7,090} \$	(4,106)		Grand Total s	1,033,206 \$	1,155,487 \$	1,024,773	\$ (8,433) \$	(130,715)
		(11) Final PIR vs Pre AMP - Maintenance Savings: (12) Final PIR vs Proposed - Maintenance Savings:						(\$15,523) (\$134,821)	(These numbers			• •	
	(13) Notes:												

*Data in PIR columns is annualized for First P	11
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rev 1/8/2008

## **Distribution Changes**

Last Saved: November 26, 2013

I I FACILITY NAME I I I I I I I I I I I I I I I I I I I	Х	DMM L002 X		<sup>(2)</sup> PB 22339	1 440		Juneum u.	at contai	inca Diini	labeling	list revis	ions.		
DMM L003  DMM L004  DMM L005  DMM L005  DMM L006  DMM L006  DMM L007  DMM L008  DMM L008  DMM L009  DMM L009  DMM L009  DMM L009  DMM L009  DMM L000  DMM L0		***************************************	_DMM L201	1	, Jun 14-2	012								
DMM L004		DMM L003												
X DMM L005 DMM L603 DMM L006 DMM L604 DMM L007 DMM L605 DMM L008 DMM L606 DMM L009 DMM L607 DMM L010 DMM L801  Drop Shipments for Destination Entry Discounts  FAST Appointment Summary Report  Month Losing / Gaining Facility Code Facility Name Schd Count % Count			_DMM L601	Was the Se	rvice Stand	lard Dire	ctory upda	ated for t	the appro	ved AMP	?			
DMM L006 DMM L604 DMM L007 DMM L605 DMM L008 DMM L606 DMM L009 DMM L607 DMM L010 DMM L801  Drop Shipments for Destination Entry Discounts  FAST Appointment Summary Report  Month Losing / Gaining Facility Code Facility Name Schd Count % Co		DMM L004	DMM L602	(3)					······································	·				
DMM L007 DMM L605  DMM L008 DMM L606  DMM L009 DMM L607  DMM L010 DMM L801   Drop Shipments for Destination Entry Discounts  FAST Appointment Summary Report  Month Losing / Gaining Facility Code Facility Name Schd Count %	Х	DMM L005	DMM L603											
DMM L008 DMM L606 DMM L009 DMM L607 DMM L010 DMM L801  Drop Shipments for Destination Entry Discounts  FAST Appointment Summary Report  Month Losing / Gaining Facility Code Facility Name Schd Count % Count		DMM L006	DMM L604											
DMM L009 DMM L801  Drop Shipments for Destination Entry Discounts  FAST Appointment Summary Report  Month Losing / Gaining Facility Code Facility Name Schd Count % Co		DMM L007	DMM L605											
Drop Shipments for Destination Entry Discounts  FAST Appointment Summary Report  Month Losing / Gaining Facility Code Facility Name Schd Count % Count		DMM L008	DMM L606											
Drop Shipments for Destination Entry Discounts  FAST Appointment Summary Report  Month Losing / Gaining Facility Code Facility Name Schd Count % Count		DMM L009	DMM L607											
FAST Appointment Summary Report    Month   Losing / Gaining Facility   Code   Facility Name   Schd   Count   %   C		DMM L010	DMM L801											
Aug '13 Losing Facility 583 Devils Lake N/A	Drop SI													
C. 1440	-	ppointment Summary Repo	rt		Total	No-3	Show	Late /	Arrival	Op	pen	C	losed	Unscho
Sept 13 Losing Facility 583 Devils Lake N/A	FAST Ap	ppointment Summary Repo	NASS Code	Facility Name	Schd									4
500 0 15 1 105 100 207 100 100 100 100 100 100 100 100 100 1	Month Aug '13	Losing Facility  Losing Facility	NASS Code 583	Facility Name Devils Lake	Schd N/A									Unsche Count
5 Gaining Facinity	Month Aug '13 Sept '13	Losing / Gaining Facility  Losing Facility  Losing Facility  Losing Facility	NASS Code 583 583	Facility Name Devils Lake Devils Lake	Schd N/A N/A	Count	%	Count	%	Count	%	Count	%	Count
Sept '13         Gaining Facility         582         Grand Forks         125         31         24.80%         34         27.20%         0         0.00%         94         75.20%	Month Aug '13 Sept '13 Aug '13	Losing / Gaining Facility  Losing Facility  Losing Facility  Losing Facility  Gaining Facility	NASS Code 583 583 582	Facility Name Devils Lake Devils Lake Grand Forks	Schd           N/A           N/A           125	Count 26	20.80%	Count 33	26.40%	Count 0	0.00%	Count 99	% 79.20%	4

### **Customer Service Issues**

Last Saved: November 26, 2013

Losing Facility: Devils Lake CSMPC

5-Digit ZIP Code: 58301

Data Extraction Date: 04/03/13

1	Collection	Pointe

Number picked up before 1 p.m. Number picked up between 1-5 p.m. Number picked up after 5 p.m. Total Number of Collection Points

3-Digit Zi	IP Code: 583		3-Digit ZIP Co	ode:	3-Digit ZI	P Code:	3-Digit ZIP Code:			
Pre AMP	PIR	}	Pre AMP	PIR	Pre AMP	PIR	Pre AMP	PIR		
Mon Fri. Sat.	Mon Fri.	Sat,	Mon Fri. Sat. Mon.	- Fri. Sat.	Mon Fri. Sat,	Mon Fri. Sat.	Mon Fri. Sat.	Mon Fri. Sat.		
4 23	6	21	0 200 000		0 0		- 0 0			
64 37	41	17	0 0		0 0		0 0			
25 14	3	2	0 0		0 0		0 0			
93 74	50	40	0 0	0 0	0 0	0 0	0 1 0	0 0		

- 2. How many collection boxes are currently designated for "local delivery"?
- 0
- 3. How many "local delivery" boxes were removed as a result of AMP?
- 0

4. Delivery Performance Report

% Carriers returning before 5 p.m.

Pre /	AMP	Final PIR					
Quarter/FY	Percent	Quarter/FY	Percent				
Q1 2012	66.5%	Q1 2013	63.6%				
Q2 2012	77.3%	Q2 2013	73.0%				
Q3 2012	77.0%	Q3 2013	79.9%				
Q4 2012	73 1%	Q4 2013	75,6%				

5. Retail Unit Inside Losing Facility (Window Service Times)

	Pre A	MP	Prop	osed	Final PIR		
	Start	End	Start	End	Start	End	
Monday	8:00	N/A	N/A	N/A	N/A	N/A	
Tuesday	N/A	- N/A	N/A	N/A	N/A	N/A	
Vednesday	N/A.	N/A	N/A	N/A	N/A	N/A	
Thursday	N/A	N/A	N/A	N/A	N/A	N/A	
Friday	N/A	N/A	N/A	N/A	NIA	N/A	
Saturday	N/A	N/A	N/A	N/A	N/A	N/A	

6. Business (Bulk) Mail Acceptance Hours

F	Pre	AMP	Prop	osed	Final PIR		
	Start	End	Start	End	Start	End	
Monday	9:00	16.00	9:00	16:00	9:00	16;00	
Tuesday	9:00	16:00	9:00	16:00	9:00	16:00	
Wednesday	9:00	16:00	9:00	16:00	9:00	16:00	
Thursday	9:00	16:00	9:00	16:00	9:00	16:00	
Friday	9:00	16:00	9:00	16:00	9:00	16:00	
Saturday	-		· ·	-			

7. Can customers obtain a local postmark in accordance with applicable policies in the Postal Operations Manual?	Yes	
8. Notes:		
Gaining Facility: Grand Forks CSMPC		
9. What nostmark is printed on collection mail?		

Grand Forks CSMPC 58201

## **Space Evaluation and Other Costs**

-d 81 a 3

Last Saved; November 26, 2013

Losing	Facility:	Devils Lake	CSMPC				•	Date	•		
				22.5	Space	aval	uation	1000			
1. Affected			Devils Lake CS 502 3rd St NE Devils Lake	MPC ND	58301						
2. One-Tim		, , , , , , ,		one-time costs	Proposed		Final PIR \$67,809	Difference Final Pirk vs Approved (\$164,904)			
3. Savings	Information					•	(These numbers	shown below under (	One-Time Costs s	section.)	
			Spac	e Savings (\$):	\$0		\$0 (These numbe	\$0 rs carried forward to the	ne Executive Sum	nmany)	
4. Did you	utilize the a	cquired space a	as planned? Expl	ain.	Remaining opera	tions	were reconfigured	to eliminate conges	tion.		···
***************************************										***************************************	<del>-</del>
5, Notes:	One-	Time facility cos	sts of \$67,808.66	site prep per f	SO (Downes)						
											-
					One-Ti		Costs				
					Proposed		Einal PIR	Difference (Final PIR vs Approved)			
	Employe	e Relocation	Costs		\$0		\$0	\$0	 -		
Mail Pr		Equipment Re n <i>MPE Inventor</i> y	elocation Cost	S	\$39,090	•	\$51,766	<b>\$12</b> ,676	•••		
		acility Costs (from above)			<b>\$2</b> 32,713		\$67,809	(\$164,904	Σ		
	Total C	One-Time C	osts		\$271,803		\$119,575 PIR costs carr	(\$152,228 lied forward to Executive			
		Trickle of the second section of the section of the second section of the s	<del>~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~</del>		ote Encoding	Cer		1000			
	Los		Devils Lake C	SMPC				Gaining Facility		CSMPC	
	,	Pre-AMP	FY 2012		Rang	je of	Report	PIR: FY 2	013 YTD		
	{1}	[2]	(3)	(4)	(5)		(6)	(7)	(8)	(9)	(10)
	oduct	Pre AMP Associated REC	Pre AMP Cost per 1,000 Images	Final PIR Associated REC	Final PIR Cost per 1,000 Images		Product	Pre AMP Associated REC	images	Final PIR Associated REG	Final PIR Cost per 1,000 images
Section Contractor Contractor	atters lats	\$0.00 \$0.00	\$0.00				Letters Flats	\$0.00 \$0.00	\$0.00 \$0.00		
PAF	RS COA	\$0.00	\$0.00				PARS COA	\$0.00	\$0.00		
	Redirects IPPS	\$0.90 \$0.00	\$0.00 \$0.00				PARS Redirects APPS	\$0.00 \$0.00	\$0.00 \$0.00		

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