LABOR RELATIONS



APA

April 4, 2014

Mr. Mark Dimondstein President American Postal Workers Union, AFL-CIO 1300 L Street, NW Washington, DC 20005-4128 Certified Mail Tracking Number: 7013 1090 0002 4435 8571

Dear Mark:

As information, enclosed is a copy of the First Post Implementation Review (PIR) for the Rockford, Illinois Processing and Distribution Center (P&DC), Area Mail Processing (AMP).

In accordance with the Non-disclosure Agreement February 11, 2013 the Postal Service is providing both redacted and un-redacted copies of the PIR.

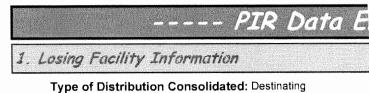
If there are any questions, please contact Rickey Dean at extension 7412.

Sincerely,

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Patrick M. Devine Manager Contract Administration (APWU)

Enclosures



1

 Facility Name & Type: Rockford IL P&DC

 Street Address: 5225 Harrison Ave

 City: Rockford

 State: IL

 5D Facility ZIP Code: 61125

 District: Lakeland

 Area: Great Lakes

 Finance Number: 166776

 Current 3D ZIP Code(s): 610, 611

 Miles to Gaining Facility: 58.6

 EXFC office: Yes

 Plant Manager: Steve Webb

 Senior Plant Manager: Robert G. Prahl (A)

 District Manager: Steven E. Wenzel

2. Gaining Facility Information

Facility Name & Type: Palatine IL P&DC Street Address: 1300 E Northwest Hwy City: Palatine State: IL 5D Facility ZIP Code: 60095 District: Lakeland Area: Great Lakes Finance Number: 166027 Current 3D ZIP Code(s): 600, 602 EXFC office: Yes Plant Manager: Gary M. Kaiser (A) Senior Plant Manager: Robert G. Prahl (A) District Manager: Steven E. Wenzel

3. Background Information

Approval Date: March 26, 2012 Implementation Date: Apr-01-2013 PIR Type: 1st PIR Date Range of Data: Processing Days per Year: 310 Bargaining Unit Hours per Year: 1,746 EAS Hours per Year: 1,820 Date of DAR Factors/Cost of Borrowing/

New Facility Start-up Costs Update November 23, 2011

Date & Time this workbook was last saved:

03-12-2014 11:34

Apr-01-2013 : Sep-30-2013

Redacted

4. Other Information

Area Vice President: Ja Vice President, Network Operations: Da Area AMP Coordinator: Na NAI Contact: Ba

Jacqueline Krage Strako David E. Williams Nancy Schoenbeck Barbara Brewington

Approval Signatures

Cosing Facility Name and Type, Facility ZIP Code, Pmanue Number Current SCF ZIP Code(st: Type of Distribution Consolidated:	Rocktord (L. P&DC) 61125 166776 610 611 Destinating	na semana anala. A se a se a se a se a se a se a se a se a
Gaining Eachty Name and Type: Facility ZIP Code Finance Number Current SCF ZIP Code(a).	Palatine IL P&DC 60095 166027 600 602	
implementation Date:	04/01/15 Announce (1997)	PIR Type: 1st RIR
Date Range of Data:	Apr-01-2013 to	Sep-30-2013

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Plant Manager Steve Webb Senior Plant Manager Robert G. Prahl (A) District Manager Steven E. Wenzel 后在内部的后上在后间往来 Plant Manager Jerry Gary M. Kaiser (A) Senior Plant Manager Robert G. Prahl (A) District Manager Steven E. Wenzel ANEA OFFICE Area Vice President: Jacqueline Krage Strako - - 4 Col 2 (199 m -EARQUARTERS

Vice President, Network Operations:

David E. Williams

Sec.

3-1-20

Comments

Piter Approval and these

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Executive Summary

PIR Type: 1st PIR

Apr-01-2013 - Sep-30-2013

Last Saved: March 4, 2014

Date Range of Data:

Rockford IL P&DC
5225 Harrison Ave
Rockford
IL
610, 611
Destinating
Palatine IL P&DC
1300 E Northwest Hwy
Palatine
IL
600, 602

Summary of Worksheets

Savings/Costs

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	1st PIR vs Pre AMP	1st PIR vs Approved	
Function 1 Workhour Savings	\$2,384,138	(\$107,748)	from Workhour Costs - Combined
- Non-Processing Craft Workhour Savings (less Maint/Trans)	\$1,281,493	\$870,721	from Other Curr vs Prop
PCES/EAS Workhour Savings	\$1,504,156	\$181,571	from Other Curr vs Prop
- Transportation Savings	(\$370,345)	(\$377,493)	from Transportation HCR and Transportation PVS
- Maintenance Savings	\$4,174,487	\$608,732	from Maintenance
- Space Savings	\$0	\$0	from Space Evaluation and Other Costs
Total Annual Savings	\$8,973,928	\$1,175,783	
Total One-Time Costs	(\$605,000)	\$464,443	from Space Evaluation and Other Costs
Total First Year Savings	\$8,368,928	\$1,640,226	
Staffing			
Craft Position Loss	96	(18)	from Staffing-Craft
PCES/EAS Position Loss	21	12	from Staffing-PCES/EAS
Service	Losing Current Qtr	Gaining Current Qtr	
FCM Service Performance (EXFC & PFCM O/N)	96.66%	96.55%	from Service Performance & CSM
FCM Service Performance (EXFC & PFCM 2 Day)	95.17%	97.50%	from Service Performance & CSM
FCM Service Performance (EXFC & PFCM 3 Day)	93.52%	94.84%	from Service Performance & CSM
Customer Experience Measurement Overall Satisfaction Residential at PFC level	90.8	4%	from Service Performance & CSM
Customer Experience Measurement Overall Satisfaction Small Business at PFC level	87.7	5%	from Service Performance & CSM

On well in a first set of Onderland Frankling Date	Pre AMP	Proposed	1st PIR
Combined Losing and Gaining Facility Data:	\$56,483,108	\$53,991,222	\$54,098,971
Non-Processing Craft Workhour Costs	\$3,714,971	\$3,304,200	\$2,433,479
(less Maintenance & Transportation) PCES/EAS Workhour Costs	\$7,645,000	\$6,322,415	\$6,140,844
Transportation Costs	\$31,435,135	\$31,427,987	\$31,805,480
Maintenance Costs	\$21,669,573	\$18,103,819	\$17,495,087
Space Savings	\$21,009,573 \$0	\$10,103,019 \$0	\$17,495,087 \$0
Total Annual Cost	\$120,947,788	\$113,149,643	\$111,973,860
	\$0	\$1,069,443	\$605,000
Total First Year Costs	\$120,947,788	\$114,219,086	\$112,578,860
Staffing			
Craft Position Total On-Rolls	1,106	992	1,010
PCES/EAS Position Total On-Rolls	76	67	55
	1st PIR vs Pre-AMP	1st PIR vs Proposed (Approved) AMP	Approved AMP
Function 1 Workhour Savings	\$2,384,138	(\$107,748)	\$2,491,886
Non-Processing Craft Workhour Savings (less Maint/Trans)	\$1,281,493	\$870,721	\$410,771
PCES/EAS Workhour Savings	\$1,504,156	\$181,571	\$1,322,585
-	(\$370,345)	(\$377,493)	\$7,148
Transportation Savings			
Transportation Savings Maintenance Savings			\$3,565,755
Transportation Savings Maintenance Savings Space Savings	\$4,174,487 \$0	\$608,732 \$0	\$3,565,755 \$0
Maintenance Savings	\$4,174,487	\$608,732	\$0
Maintenance Savings Space Savings	\$4,174,487 \$0	\$608,732 \$0	\$0 \$7,798,145
Maintenance Savings Space Savings Total Annual Savings	\$4,174,487 \$0 \$8,973,928	\$608,732 \$0 \$1,175,783	
Maintenance Savings Space Savings Total Annual Savings Total One-Time Costs	\$4,174,487 \$0 \$8,973,928 (\$605,000)	\$608,732 \$0 \$1,175,783 \$464,443	\$0 \$7,798,145 (\$1,069,443
Maintenance Savings Space Savings Total Annual Savings Total One-Time Costs	\$4,174,487 \$0 \$8,973,928 (\$605,000)	\$608,732 \$0 \$1,175,783 \$464,443	\$0 \$7,798,145 (\$1,069,443

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Summary Narrative

Last Saved: March 4, 2014

Losing Facility Name and Type: Rockford IL P&DC Current SCF ZIP Code(s): 610, 611 Type of Distribution Consolidated: Destinating

Gaining Facility Name and Type: Palatine IL P&DC Current SCF ZIP Code(s): 600, 602

Background:

The Lakeland District, with assistance from the Great Lakes Area, has completed the first (six-month) Post Implementation Review (PIR) of the Rockford, IL Processing and Distribution Center (P&DC) Area Mail Processing (AMP). The first PIR projects a full year savings and determines whether the Postal Service increased efficiency by consolidating destinating mail processing operations from Rockford P&DC to the Palatine P&DC. The data for the first PIR period is April 1, 2013 through September 30, 2013.

Rockford P&DC transferred originating letter and flat volumes to the Carol Stream P&DC, located approximately 59 miles away, in July 2012. In February of 2013, Rockford P&DC transferred destinating letter and flat volumes to the Palatine P&DC approximately 58 miles away. Rockford P&DC's parcel volume continues to be processed at the Chicago Metro Surface Hub.

Rockford P&DC is a postal owned facility that currently houses 118 carrier routes, a retail unit and BMEU in addition to being used as a transfer and distribution hub.

Financial Summary:

Combined Losing and Gaining Facility Data:	Pre AMP	Proposed	1st PIR
Function 1 Workhour Costs	\$56,483,108	\$53,991,222	\$54,098,971
Non-Processing Craft Workhour Costs (less Maintenance & Transportation)	\$3,714,971	\$3,304,200	\$2,433,479
PCES/EAS Workhour Costs	\$7,645,000	\$6,322,415	\$6,140,844
Transportation Costs	\$31,435,135	\$31,427,987	\$31,805,480
Maintenance Costs	\$21,669,573	\$18,103,819	\$17,495,087
Space Savings	\$0	\$0	\$0
Total Annual Cost	\$120,947,788	\$113,149,643	\$111,973,860
Total One-Time Costs	\$0	\$1,069,443	\$605,000
Total First Year Costs	\$120,947,788	\$114,219,086	\$112,578,860

1st PIR vs. Pre-AMP	1st PIR vs. Proposed	
Total Annual Savings:	\$8,973,928	\$1,175,783
Total One-Time Costs:	(\$605,000)	\$464,443
Total First Year Savings:	\$8,368,928	\$1,640,226

The total projected first year savings of \$8,368,928 is more than the expected savings of \$6,728,702 for the AMP. The Lakeland District realigned transportation, improved operational efficiencies and made scheduling and staffing adjustments to drive these savings.

Customer Service Considerations:

Rockford, IL P&DC service performance indicators initially fell in all three categories compared to pre-AMP levels. In an effort to improve performance, the district implemented multiple changes in to transportation schedules, sort programs and mail containerization. Since these initiatives, performance has been steadily rebounding in all categories. We expect scores to be at or above pre-AMP levels by the final PIR.

Service performance at Palatine, IL P&DC is at, or exceeds, pre-AMP levels.

Transportation Considerations:

The Rockford to Palatine package projected a transportation savings of \$7,148. The first PIR shows a cost of \$370,345.

PVS cost at Palatine increased by \$868,159 compared to pre-AMP levels. Two PVS schedules were added, due to the AMP, and the facility started leasing nine vehicles for insourcing. Cost in Rockford dropped by \$40,656 as a result of a reduction in the LDC 31 and 34 workhours. The net PVS cost was \$827,503.

The HCR pre-AMP and proposed annual mileage and annual cost were based on contract/plate data from the Transportation Contract Support System (TCSS). As a result, the actual contract costs – not the cost with fuel – were input for the first PIR annual mileage and annual cost so that a valid comparison is made.

In addition, eight HCR routes were incorrectly duplicated in the original AMP. HCRs 150M1, 600M3, 601BK, 601L5, 601U1, 61020, 61010A and 61010B were included in both the losing and gaining sites HCR calculations. To adjust for the duplicate routes, and not double the savings or cost associated with each of the eight routes, the pre-AMP data was input into the first PIR column.

Despite a reduction in mileage, cost increased by \$385,027 for Rockford P&DC's HCRs. Palatine P&DC, however, showed an \$842,184 reduction in HCR cost due to the elimination of HCR 61010B and a mileage reduction to HCRs 607N0 and 60539.

The net transportation cost for the Rockford to Palatine package is \$370,345.

Staffing Impacts:

The approved AMP packaged identified a net craft decrease of 114 and a reduction of 9 EAS employee positions with the consolidation of Rockford, IL destinating operations into Palatine P&DC. The approved package also proposed 29 employees remain at the Rockford P&DC to perform the transfer and distribution hub duties.

Complement data for the first PIR shows a decrease in craft complement of 96 employees and 21 EAS positions. Forty-four employees currently remain at the Rockford P&DC to perform transfer and distribution hub duties. This number is expected to decrease as employees are placed in new positions.

The staffing impacts and management-to-craft ratios for Rockford to Palatine are summarized below:

	IVIC	anagenn		a att Starin	ng Impacts		
a state search	Rock	ford P8	DC	2	alatine P&I)C	
	Total Pre- AMP On- Rolls	Total 1 st PIR	Diff	Total Pre- AMP On Rolls	Total 1 st PIR On- Roll	Diff	Net Diff
Craft ¹	188	36	-152	918	966	48	-104
Management	14	0	-14	62	55	-7	-21

¹ Craft/Management= all

Mail Processing Management to Craft Ratio					
	Pre-A	MP	I" P	IR	
		MDOs+SDOs		MDOs+SDOs	
Management to	SDOs to Craft 1	to Craft	SDOs to Craft 1	to Craft 1	
Craft Ratios	(1:25 target)	(1:22 target)	(1:25 target)	(1:22 target)	
Rockford P&DC	1:22	1:19	N/A	N/A	
Palatine P&DC	1:23	1:19	1:32	1:27	

¹ Craft = F1

Maintenance Impacts:

The AMP projected a net annual savings of \$3,565,755 in maintenance costs. The first PIR shows a first year savings of \$4,174,487.

The additional savings, beyond what was expected in the AMP, in part is the result of a larger reduction in Maintenance Stockroom and Supplies and Facility Costs than originally expected. There are also vacancies in maintenance building services at Palatine.

Space Impacts and One Time Facility Costs:

The AMP projected a one-time cost of \$1,069,443. The first PIR shows a one-time cost of \$605,000.

Internal and external equipment relocations, which account for \$285,000 of the total one-time cost, added one AFSM, nine DBCS and two LCREMs to the Palatine P&DC machine set. An additional \$320,000 was utilized to completed facility projects that include electrical work, LOG modifications and removals and internal conveyor relocation.

After re-evaluation, plans to process parcel and bundle products at Palatine P&DC were cancelled. As a result, the funds identified for the relocation of an APBS, and associated lift kits, will not be used.

Conclusion:

The first PIR for the consolidation of destinating mail from Rockford P&DC to Palatine P&DC shows reductions of 30 F1/F4 FTE (full time equivalents) and 48 FTE in F3B employees. It is to be noted that the consolidation of Rockford into Carol Stream and Palatine, IL impacts the same pool of Rockford employees. The Rockford clerks and mailhandlers cited in this package are the same employees in the concurrent Carol Stream package.

The first PIR projects a first year savings of \$8,368,928, compared to pre-AMP levels, which is higher than the expected savings of \$6,728,702.

Service Performance and Customer Satisfaction Measurement

Last Saved: March 4, 2014

PIR Type:	
Implementation Date:	

1st PIR 04/01/13

Losing Facility: Rockford IL P&DC

District: Lakeland

		EXF	C & PFCN	O/D
are sold	Fiscal Quarter	Overnight Percentage	2 Day Percentage	3 Day Percentage
-	Q3 2012	97.59%	96.54%	94.26%
	Q4 2012	96.12%	96.34%	95.02%
Before AMP	Q1 2013	94.57%	92.24%	91.86%
	Q2 2013	87.30%	91.04%	90.02%
in (9 belog ping kapatén kanang ng kapang ng manang berjaja kapatén kang kapatén kang kapatén kang kapatén kan Ing kapatén kap	Q3 2013	94.20%	92.41%	94,28%
	Q4 2013	96.66%	95.17%	93.52%
After AMP	Q1 2014			
	Q2 2014			

Gaining Facility: Palatine IL P&DC District: Lakeland

	EXFC & PFCM O/D			10/D
	Fiscal Quarter	Overnight Percentage	2 Day Percentage	3 Day Percentage
	Q3 2012	96.35%	95.70%	95.27%
D. 6 A MD	Q4 2012	95.20%	97.79%	95.20%
Before AMP	Q1 2013	95.65%	96.61%	92.28%
	Q2 2013	91.58%	95.91%	92.16%
	Q3 2013	97.13%	96.40%	94.86%
After AMP	Q4 2013	96.55%	97.50%	94.84%
	Q1 2014			
	Q2 2014			

(15) Notes:

CEM Q4 2013		3	Customer Satisfaction Measurement (CSM) became Customer Experience Measurement 2010. Data reflects most recently completed quarter available in CEM.
Question #	Residential Top Two Box	Sm/Med Bus Top Two Box	
Q1	90.84%	87.75%	Overall Satisfaction (Overall Experience)
Q4a	93.46%	90.35%	Satisfaction with Receiving (Experience with receiving)
Q8a	93.25%	88.99%	Satisfaction with Sending (Experience with sending)
Q12a	88.86%	84.14%	Satisfaction with most frequently visited PO (Experience with most frequently visited PO)
Q16a	70.52%	61.35%	Satisfaction with most recent contact with USPS (Experience with most recent contact wi
Q19	86.23%	81.52%	Likely to recommend the USPS

		r					-, v		- Combined Fa	cilities						
				Combined	Facilities	5		Last Saved: 1	farch 4, 2014				PIR Type*:	1st PIR		
								Function 1	IR Workhour Rate	by LDC Function 4					s is annualized for First	PIR.
							11	L\$38.61 / G\$43.27	41 42	L N/A / G-N/A						
		Type of Distribut	tion Consolidated	: Destina	iting	-	13	L\$38.61 / G\$35.01	43	L\$38.61 / G-N/A L\$42.5 / G-N/A			Date Range of Data:	Apr-01-2013	to	Sep-30-2013
							16	5 L-N/A /G\$51.12	45	L\$40.43 / G-N/A						
							17	L\$38.61 / G\$39.16	47	L-N/A / O-N/A						
,	(4)			ANNUALIZED			ANNUALIZED]	E	ANNUALIZED			ANNUALIZED			ANNUALIZED
	(1)	(2)	(3) Annual FHP Volum	(4) ne	(5)	(6) Annual TPH or NATPH	(7) Volume	(8)	(9) Annual Workhours	(10)	(11)	(12) Annuai Producti	(13) ivity	(14)	(15) Annual Workhour C	(16) osts
	Operation Numbers	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PiR
ł	019/019 044/044													\$23,206 \$1,417,499	\$23,234 \$1,417,296	\$1,541,253
	050 / 050 074 / 074													\$59,858 \$1,070,333	\$66,876 \$1,056,797	
ļ	100 / 100													\$15,762 \$25,720	\$17,610 \$16,146	\$5,524
	112/112			·				Al de la de la de la dela de la dela de la dela de						\$279,739	\$253,802	\$4,978
ł	114 / 114 126 / 126													\$646,457 \$139,812	\$645,750 \$129,405	\$1,117,112
+	127 / 127 128 / 128													\$26,228 \$2,132,019	\$26,275 \$2,132,735	\$0
F	129 / 129 134 / 438													\$1,038,008 \$390	\$1,038,060 \$1,988,119	\$0
ļ	135 / 437 136 / 436													\$8,812 \$406,191	\$759,267 \$6,550,836	\$571
t	137 / 437dup													\$34,743	\$0	\$198
ł	138 / 438dup 140 / 140													\$107,581 \$2,760,949	\$0 \$2,577,777	\$0 \$2,571,261
ł	160 / 160 170 / 170													\$187 \$77	\$208 \$86	\$0
F	180 / 180 210 / 210													\$484,024 \$1,268,622	\$419,674 \$1,269,068	\$416,207
ļ	212/212 213/213													\$2,208,649 \$10,088	\$2,209,389	\$2,310,104
t	229/229			*										\$3,495,897	\$3,497,357	\$3,314,091
t	230/230 231/231													\$458,806 \$1,566,061	\$459,534 \$1,501,640	\$1,365,179
ŀ	266 / 266 284 / 284													\$10,466 \$140,108	\$8,863 \$61,436	
F	286 / 286 340 / 340													\$17,251 \$83,001	\$13,115 \$82,842	
F	436 / 436dup 437 / 437dup										-			\$128,172 \$41,127	\$0 \$0 \$0	\$0
t	438 / 438dup													\$47,734	\$0	\$0
Ł	463 / 463 464 / 464													\$0 \$499	\$92 \$45,325	\$0
$\left \right $	466 / 466 484 / 484													\$261,725 \$144,257	\$3,873,542 \$46,694	\$783 \$316,265
F	485 / 485 549 / 549													\$0 \$337,578	\$207 \$336,156	\$0
F	560 / 560													\$79,699	\$79,697 \$221,317	\$462,195
F	607 / 607													\$222,078 \$207,425	\$207,195	\$181,228
F	612/612 619/619													\$123,964 \$3,029,599	\$123,890 \$2,396,485	\$3,255,779
\mathbf{F}	620 / 620 630 / 630													\$1,479 \$31,195	\$1,475 \$29,938	\$6,271
F	677/677 776/776													\$21 \$25.370	\$20 \$10,353	\$0
F	798 / 798 894 / 894													\$8,126 \$1,816,140	\$7,760 \$232,896	\$0
F	895 / 895													\$67,373	\$0	\$14,094
E	896 / 896 898 / 918													\$14,712 \$9,634,216	\$122 \$926,269	\$10,245,437
F	899 / 919 18 / 918dup													\$1,361,055 \$2,012,778	\$878,233 \$0	\$0
F	919 / 919dup 966 / 966													\$649 \$15,389	\$0 \$4,465	\$0
F	055 / 055													\$69,151	\$67,953	\$159,538
F	122 / 122													\$74,374	\$0 \$74,374	\$67,503
F	130 / 130 168 / 168													\$0 \$157,917	\$0 \$154,186	\$79,458
F	169 / 169 178 / 178													\$73,765 \$122,399	\$72,448 \$122,399	
F	200/200 232/232													\$407,015 \$29,359	\$394,844 \$29,359	\$0 \$27,159
F	233/233 234/234													\$67,541 \$78,235	\$67,541 \$78,235	\$299,155
L	204/204	_		ŝ										#10,200 j	\$10,230	ψr ε, 100

(1)	(2) (3)	(4)	(5) (7)	(8)	(9) Annual Workhours	(10)	(11) (12) Annual Pr	(14)	(15) Annual Workhour Cost	(16) S
Operation	Annual FHP Volume	1st PIR	Annual TPH or NATPH Volume Pre AMP Proposed 1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP Propose	Pre AMP	Proposed	1st PiR
Numbers 930 / 930	Pre AMP Proposed	1ST PIR	PIEANE PIOLOGIA					\$966,907	\$966,907	\$1,080,538
037 / 002								\$450,564 \$419	\$450,564 \$419	\$127,746 \$10,810
076 / 010								\$109	\$109	\$86,870
603 / 014 637 / 018								\$74,540 \$406	\$74,540 \$406	\$404,863 \$0
/ 020								\$211,892	\$205,535	\$0
/ 030 / 040								\$6,211 \$0	\$6,025 \$0	\$0 \$0
/ 043								\$93	\$0	\$433
/ 047 / 053								\$538 \$322	\$0 \$0	\$0 \$0
/ 067								\$542	\$526	\$0
/ 070								\$13,296 \$46,786	\$12,897 \$46,786	\$483 \$423,088
/ 083								\$2,748	\$2,083	\$37,284
/ 087 / 088								\$1.528 \$107,185	\$2 \$107,185	\$0 \$481,039
/ 089								\$1,815	\$1,761	\$0
/ 090								\$75,390 \$86,404	\$87,671 \$102,669	\$432,224 \$420,133
/ 092								\$68,814	\$69,343	\$211,477
/ 093 / 094								\$6,101 \$6,646	\$6,181 \$4,311	\$53,532 \$118,766
/ 095								\$4.317	\$3,759	\$76,052
/ 096								\$103,254 \$58,657	\$125,895 \$52,767	\$313,758 \$214,024
/ 098								\$75,730	\$67,373	\$259,048
/ 099 / 109								\$112,401 \$2,735	\$112,401 \$2,735	\$148,584 \$0
/ 111 / 115								\$101	\$101	\$0
/ 115								\$21.032 \$98.458	\$21,032 \$98,458	\$0 \$0
/ 117 / 120								\$1,177	\$1,177	\$1,104
/ 124								\$335 \$1,533	\$335 \$1,533	\$86 \$0
/ 125 / 136								\$635	\$0	\$0
/ 137								\$252 \$10,510	\$0	\$0 \$0
/ 141 / 142			C CARL CONTRACTOR OF CONTRA					\$30,369	\$0	\$0
/ 143								\$2,174 \$13,910	\$35,928 \$274,899	\$163 \$105,800
/ 144 / 145								\$6,791	\$82,792	\$3,200
/ 146								\$839,286 \$555	\$418,082 \$0	\$1,085,625 \$0
/ 159 / 181								\$881,168	\$881,168	\$0
/ 185								\$1,725 \$335	\$1,725 \$335	\$0 \$0
/ 186								\$1,700	\$1,700	\$0
/ 225								\$184,967 \$5,892	\$184,967 \$5,892	\$51,542 \$0
/ 235 / 256				1				\$170,123	\$0	\$0
/ 263								\$4.802 \$410	\$0 \$0	\$0 \$0
/ 264 / 282								\$60,720	\$0	\$0 \$0
/ 320								\$17,843 \$456	\$17,308 \$0	\$0
/ 384 / 401								\$204 \$142,677	\$0 \$0	\$0 \$226,902
/ 448								\$354	\$0	\$220,902
/ 465 / 487								\$0 \$0	\$342 \$315	\$0 \$0
/ 489								\$0	\$0	\$0
/ 496								\$4,541,157 \$3,339,984	\$4,541,157 \$3,339,984	\$3,856,267 \$3,619,625
/ 538								\$267,775	\$267,775	\$269,429
/ 554 / 562				1				\$40,124 \$136,145	\$40,124 \$136,145	\$0 \$0
/ 563								\$148	\$148	\$0
/ 564 / 585								\$127.078 \$4,815	\$127,078 \$0	\$179,992 \$363,979
/ 618								\$614	\$0	\$0
/ 628 / 629								\$973,504 \$68	\$699,888 \$0	\$9,768 \$0
/ 649								\$299,672	\$299,672	\$76,364
/ 793 / 891								\$540 \$10,558	\$0 \$0	\$0 \$0
/ 892								\$1,092,963	\$0	\$211,657
/ 893 / 897								\$32,390 \$70	\$0 \$0	\$1,891 \$0
/ 962								\$0	\$0	50
/ 964								\$0 \$0		\$553,053 \$228,996
/ 490								\$0		\$0
/ 898 / 899								\$0 \$0		\$0 \$0
								\$0		\$0
L	10		·							

de.

1	(2)	(3) Annual FHP Volume	(4)	(5)	(6) Annual TPH or NATPH	(7) Volume	(8)	(9) Annual Workhour	(10)	(11)	(12) Annual Productivi	(13)	(14)	(15) Annual Workhour Co	(16) sts
peration	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PfR	Pre AMP	T	s 1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR
Vumbers	FIEAME	Proposed	ISCPUR	PTE AMP	Proposed	IST PIR	Pre Amp	Proposed	IST PIR	PreAMP	Proposed	1st Pik		1	IST PIK
													\$0 \$0		
										10.10			\$0		
										2002			\$0		
				ACCESS OF A									\$0 \$0		
													\$0		
													\$0	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	
													\$0		
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													\$0 \$0		
													\$0		
													\$0		
													\$0		
													\$0 \$0		
													\$0		
													\$0		
													\$0 \$0		
							Necessary						\$0		
													\$0	1. A	
													\$0		
													\$0 \$0		
													\$0		
													\$0		
													\$0		
													\$0 \$0		
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				C. MILLION						-			\$0 \$0		
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													\$0 \$0		
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													\$0 \$0		
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													\$0 \$0		
													\$0	1	
Adj													for the second second	\$1,288,586	
als	1,608,002,923	1,608,002,923	1,649,995,254	4,138,683,975	4,138,683,975	3,403,943,962	1,302,443	1,274,521	1,340,213	3,178	3,247	2,540	\$56,483,108	\$53,991,222	\$54,098
	and the second sec			Contraction of the local division of the loc			Contraction of the local division of the loc		\leq	A CONTRACTOR OF THE OWNER			C Callenger		
		ariances Annual FHP Volu			ces Annual TPH or NAT			Variances Annual Work	hours		riances Annual Produ	stivity		iances Annual Workhou	
-	Change	(17)	(18)	Change	(19)	(20)	Change	(21)	(22)	Change	(23)	(24)	Change	(25)	(26)
F	Change					1.1.000									
Ľ	Analysis Units		1st PIR vs Proposed 41,992,331	Analysis Units	1st PIR vs Pre AMP (734,740,013)	1st PIR vs Proposed (734,740,013)	Analysis	1st PIR vs Pre AMP 37,771	1st PIR vs Proposed 65,692	Analysis Units	1st PIR vs Pre AMP (638)	1st PIR vs Proposed (707)	Analysis Units	1st PIR vs Pre AMP (\$2,384,138)	1st PIR vs Propose \$107,7

(27) NOTES:

rev 1/4/2008

Workhour Costs - Losing Facility Last Saved: March 4, 2014

		Last Saved: March 4, 2014				
Losing Facility: Rockford IL P&DC						
		1st PIR Workhour Rate by LDC	PIR Type*:	*Data in PIR columns is an	mualized for First Pil	•
		Function 1 Function 4				
	11 12		6			
Type of Distribution Consolidated: Destination	ting 13	\$38.61 43 \$38.61	1 Date Range of Data:	Apr-01-2013	to Se	p-30-2013
	14					
	15		3			
	17					
ANNUALIZED	ANNUALIZED	\$38.61 49 \$49.81 ANNUALIZED	ANNUALIZED	1	r	ANNUALIZED
(1) (2) (3) (4)	(5) (6) (7)	(8) (9) (10)	(11) (12) (13)	(14)	(15)	(16)
Annual FHP Volume	Annual TPH or NATPH Volume	Annual Workhours	Annual Productivity		al Workhour Costs	
Operation Pre AMP Proposed 1st PIR	Pre AMP Proposed 1st PIR	Pre AMP Proposed 1st PIR	Pre AMP Proposed 1st PIR	Pre AMP P	Proposed	1st PIR
Numbers 019		Construction of Construction Construction		\$8,310	\$0	\$0
044				\$287,457	\$0	\$162,974
050				\$59,858	\$0	\$0
100				\$126,153 \$15,762	\$0 \$0	\$27,928 \$5,524
110				\$19,212	\$0	\$12,762
112				\$52,051	\$0	\$4,978
126				\$1,419 \$139.012	\$0 \$0	\$0 \$0
127				\$14,007	\$0	\$0
128				\$211,447	\$0	\$3,810
129 134				\$15,322 \$390	\$0 \$0	\$0 \$0
135				\$8,812	\$0	\$571
136				\$406,191	\$0	\$0
137				\$34,743 \$107,581	\$0 \$0	\$198 \$0
140				\$367,587	\$0	\$0
160				\$182	\$0	\$0
170			ommaked.	\$129,137	\$0 \$0	\$0 \$0
210				\$528,343	\$396,257	\$366,550
212				\$437,467	\$218,734	\$291,135
213 229				\$10,088 \$603,325	\$0 \$171,948	\$0 \$178,419
230				\$215,209	\$0	\$32,763
231				\$129,279	\$0	\$100,172
266 284				\$10,466 \$60,946	\$0 \$0	\$0 \$0
286				\$17.251	\$0	\$0
340				\$159	\$0	\$0
436 437				\$128,172 \$41,127	\$0 \$0	\$0 \$0
438				\$47,734	\$0	\$0
463				\$0	\$0	\$0
464 466				\$499 \$261,725	\$0 \$0	\$0 \$0
484				\$65,122	\$0	\$0
485 549				\$0	\$0	\$0
549				\$31,573	\$0 \$0	\$15,718 \$36,145
565				\$16,881	\$0	\$39
607 612				\$5,097 \$1,657	\$0	\$14,449
612				\$666,519	\$0 \$0	\$2,168 \$6,358
620				\$92	\$0	\$0
630 677				\$27,910 \$21	\$0 \$0	\$83 \$0
776				\$578	\$0	\$0
798				\$8,126	\$0	\$0
894 895				\$300,377 \$67,373	\$0 \$0	\$0 \$14,094
896				\$187	\$0	\$14,094 \$0
898				\$30,193	\$0	\$0
<u>899</u> 918				\$133 \$2,012,778	\$0	\$0
919				\$649	\$0 \$0	\$0 \$0
966				\$14,863	50	\$0
055				\$29,200	\$29,200	\$153,749
122				\$0 \$72,849	\$0 \$72,849	\$9,073 \$67,388
130				\$0	\$0	\$0
168				\$33,523	\$33,523	\$35,474

PIR Workhour Costs - Losing

	(1)	(2) (3) Annual FHP Volume	(4)	(5) (6) (7) Annual TPH or NATPH Volume	(8)	(9) Annual Workhours	(10)	(11)	(12) Annual Productivity	(13)	(14)	(15) Annual Workhour Cos	(16) its
	Operation Numbers	Pre AMP Proposed	1st PIR	Pre AMP Proposed 1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	
	169										\$29,871		\$31,609
											\$122,399	\$1,22,399	\$0
	232										\$29,359	\$29,359	\$27,088
	233	-											\$16,694 \$72,183
	930										\$79,695	\$79,695	\$73,530
													\$22,548
	603										\$0	상 14 · · · · · · · · · · · · · · · ·	\$86,870
	637	-											\$67,400 \$0
													\$0
											\$0		\$0
		-											\$0 \$0
											\$0	1. A.	\$0
											\$0		\$0 \$0
		-											\$0
											\$0		\$0
													\$0 \$0
											\$0	and the second of	\$0
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											\$0	A second second	\$0
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													\$0 \$0 \$0 \$0
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													\$0 \$0
S0 S0											\$0		\$0
													\$0 \$0
30 30 50 50											\$0		\$0
30 30 30 50 30 30											\$0		\$0
S0 S0 S0 S0 S0 S0											\$0		\$0 \$0
											\$0		\$0
S0 S0 S0 S0 S0 S0													\$0 \$0
S0 S0 S0 S0 S0 S0											\$0	1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	\$0
S0 S0 S0 S0 S0 S0											\$0		\$0 \$0
50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50											\$0		\$0
S0 S0													\$0 \$0
50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50													\$0
\$0 \$1 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2 \$0 \$2											\$0		\$0
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0											\$0		\$0 \$0
50 50 50 50 50 50 50 50 50 50 50 50 50 5											\$0		\$0
50 50 55 													\$0 \$0
50 50 50 50 50 50 50 50 50 50 50 50 50 5											\$0		\$0
50 50											\$0		\$0 \$0
SO SO											\$0	in the second	\$0
S0 S0											\$0		\$0
S0 S0											\$0		\$0
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0											\$0		\$0
30 30 30 30 30 30 30 30 30 30 30 30 30 30											\$0		\$0
50 50 50 50 50 50 50 50 50 50 50 50 50 5											\$0	anna an taona an taon	\$0
											\$0		\$0
<u>So</u>											\$0		\$0
											\$0		\$0
											\$0		\$0
13											\$0		\$0

1)	(2)	(3)	(4)	(5)	1	(7)	(0)	and the second se	(10)	(11)	(12)	(13)	(14)	(15)	(16)
L		Annual FHP Volum	e	A	nnual TPH or NATPH V	olume		Annual Workhours		L	Annual Productivit	y J		Annual Workhour Co	sts
nbers	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR
													\$0		
													\$0		
													\$0	er e tagta do Ref.	
														0	
(c)															
vdj tals	248,604,498	2,009,060	0	627,092,627	2,861,698	0	187,779	31,436	54,054	3,340	91	No Calc	\$8,241,197	\$1,281,473	\$2,080,7
and the second second second	~	2,009,060			2,861,698			31,436			91		0	\sim	\triangleleft
and the second second second	Va Change	ariances Annual FHP V (17)	(18)	Variand	ces Annual TPH or NAT (19)	(20)	Change	\searrow		Va Change	riances Annual Produ (23)	ctivity (24)	Varia	ances Annual Workhou (25)	ur Costs (26)
and the second second second	Va	arlances Annual FHP V	the second s	Variand	ces Annual TPH or NAT	and the second se		Variances Annual Worki (21)	nours (22)	Va	riances Annual Produ	ctivity	Varia	ances Annual Workhou	(26) (26) 1st PIR vs Propose
and the second second second	Va Change Analysis	arlances Annual FHP V (17) 1st PIR vs Pre AMP	(18) 1st PiR vs Proposed	Variano Change Analysis	ces Annual TPH or NAT (19) 1st PIR vs Pre AMP	(20) 1st PIR vs Proposed	Change Analysis	Variances Annual Worki (21) 1st PIR vs Pre AMP	(22) 1st PIR vs Proposed	Va Change Analysis	riances Annual Produ (23) 1st PIR vs Pre AMP	ctivity (24) 1st PIR vs Proposed	Varia Change Analysis	ances Annual Workhou (25) 1st PIR vs Pre AMP	

Workhour Costs - Gaining Facility Last Saved: March 4, 2014

	alabaa Caatilitaa	Deletion II Dabo					Last Saved	March 4, 2014							
G	saining Facility:	Palatine IL P&DC				-						PIR Type*:	1st PIR		'n n
							Function 1	R Workhour Rat	e by LDC				*Data in PIR columns i	is annualized for First	PIR.
						11	\$43.27	41	N/A						
-						12	\$42.83	42			-				
13	pe of Distributi	ion Consolidated:	Destina	ating		13		43 44	\$37.80		Da	te Range of Data:	Apr-01-2013	to	Sep-30-2013
						14 15		44	N/A						
						16	N/A	46	N/A						
						17		47	NIA.						
		[ANNUALIZED			18 ANNUALIZED	\$40.91	48	ANNUALIZED		Г	ANNUALIZED			ANNUALIZED
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
		Annual FHP Volume	1	Annu	al TPH or NATPH V	olume		Annual Workhour			nnual Productivity			nnual Workhour Co	sts
Operation Numbers	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PiR
019		And a second second second							1	Contraction of the part of the			\$14,896	\$23,234	\$0
044													\$1,130,042	\$1,417,296	\$1,378,279
050							97 (mm)						\$0	\$66,876	\$0
074							8 min						\$944,180	\$1,056,797	\$963,792
100													\$0	\$17,610	\$0
110													\$6,508	\$16,146	\$0
112													\$227,688 \$645,038	\$253,802 \$645,750	\$0 \$0
126													\$800	\$129,405	\$1,117,112
127													\$12,220	\$26,275	\$0
128													\$1,920,573	\$2,132,735	\$3,741,981
129													\$1,022,686	\$1,038,060	\$0
438 437													\$0 \$0	\$1,988,119 \$759,267	\$0 \$0
436													\$0	\$6,550,836	\$0
437dup													\$0	\$0	\$0
438dup													\$0	\$0	\$0
140 160													\$2,393,362 \$4	\$2,577,777 \$208	\$2,571,261 \$0
170							200						\$4	\$208	\$0
180													\$354,887	\$419,674	\$416,207
210													\$740,279	\$872,811	\$2,149,633
212													\$1,771,182	\$1,990,655	\$2,018,969
213 229			8										\$0	\$5,061	\$0 \$3,135,672
229													\$2,892,572 \$243,598	\$3,325,409 \$459,534	\$75,793
231													\$1,436,782	\$1,501,640	\$1,265,007
266													\$0	\$8,863	\$0
284													\$79,162	\$61,436	\$0
286 340													\$0 \$82,842	\$13,115 \$82,842	\$0 \$4
436dup							8						\$02,042	\$02,042	\$0
437dup													\$0	\$0	\$0
438dup			1000										\$0	\$0	\$0
463 464													\$0	\$92 \$45,325	\$0 \$0
466									8				\$0 \$0	\$3,873,542	\$783
484													\$79,134	\$46,694	\$316,265
485													\$0	\$207	\$0
549													\$306,006	\$336,156	\$169,584
560 565													\$79,665 \$205,197	\$79,697 \$221,317	\$426,050 \$7,601
607													\$203,197	\$207,195	\$166,779
612													\$122,307	\$123,890	\$111,093
619													\$2,363,079	\$2,396,485	\$3,249,421
620 630													\$1,387 \$3,285	\$1,475 \$29,938	\$0 \$6,189
630							•						\$3,265	\$29,938	\$0,189
776													\$24,792	\$10,353	\$0
798													\$0	\$7,760	\$0
894													\$1,515,763	\$232,896	\$1,985,313
895 896													\$0 \$14,526	\$0 \$122	\$0 \$80,219
918			3										\$9,604,023	\$926,269	\$10,245,437
919												a long to	\$1,360,922	\$878,233	\$97,150
918dup													\$0	\$0	\$0
919dup 966													\$0 \$526	\$0 \$4,465	\$0 \$0
055													\$39,952	\$38,753	\$5,790
079													\$03,552	\$0	\$505,148
122													\$1,524	\$1,524	\$115
130 168													\$0	\$0	\$0 \$43,985
100	15											2	\$124,394	\$120,663	\$40,900

(1)	(2) (3) Annual FHP Volume	(4)	(5)	(6) al TPH or NATPH Volu	(7)	(8)	(9) Annual Workhours	(10)	(11)	(12) Annual Productivity	(13)	(14)	(15) Annual Workhour Cos	(16)
Operation	Pre AMP Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PiR
Numbers 169		ć.								and a cost of the cost		\$43,894	\$42,577	\$0
178 200						poor com						\$0 \$405,705	\$0 \$393,534	\$0 \$0
232												\$0 \$49,447	\$0	\$71
233 234												\$0	\$49,447 \$0	\$282,461 \$0
930 002												\$887,211 \$450,564	\$887,211 \$450,564	\$1,007,007 \$105,198
010						i adan te						\$419	\$419	\$0
014												\$109 \$74,540	\$109 \$74,540	\$0 \$337,463
020												\$406 \$211,892	\$406 \$205,535	\$0 \$0
040						1979, 1979, 19		8				\$6,211	\$6,025	\$0
043 047			8									\$0 \$93	\$0 \$0	\$0 \$433
053			u 1960 N			to enskel h						\$538	\$0	\$0
067												\$322 \$542	\$0 \$526	\$0 \$0
073 083												\$13,296 \$46,786	\$12,897 \$46,786	\$483 \$423,088
087						1 1000 00						\$2,748	\$2,083	\$37,284
088 089												\$1,528 \$107,185	\$2 \$107,185	\$0 \$481,039
090												\$1,815	\$1,761	\$0
091												\$75,390 \$86,404	\$87,671 \$102,669	\$432,224 \$420,133
093												\$68,814 \$6,101	\$69,343 \$6,181	\$211,477
094 095												\$6,646	\$4,311	\$53,532 \$118,766
096												\$4,317 \$103,254	\$3,759 \$125,895	\$76,052 \$313,758
098						the manufacture and						\$58,657	\$52,767	\$214,024
099												\$75,730 \$112,401	\$67,373 \$112,401	\$259,048 \$148,584
111						A standa da						\$2,735	\$2,735	\$0
115 116												\$101 \$21,032	\$101 \$21,032	\$0 \$0
117 120						40CH 196						\$98,458 \$1,177	\$98,458 \$1,177	\$0
124						and active a						\$335	\$335	\$1,104 \$85
125 136												\$1,533 \$635	\$1,533 \$0	\$0 \$0
137						2 12000 ()						\$252	\$0	\$0
141												\$10,510 \$30,369	\$0 \$0	\$0 \$0
143												\$2,174 \$13,910	\$35,928 \$274,899	\$163
144 145												\$6,791	\$82,792	\$105,800 \$3,200
146 159			3									\$839,286 \$555	\$418,082	\$1,085,625 \$0
181												\$881,168	\$881,168	\$0
185 186												\$1,725 \$335	\$1,725 \$335	\$0 \$0
211												\$1,700 \$184,967	\$1,700 \$184,967	\$0 \$51,542
225 235												\$5,892	\$5,892	\$0
256 263			-									\$170,123 \$4,802	\$0 \$0	\$0 \$0
264												\$410	\$0	\$0
282 320												\$60,720 \$17,843	\$0 \$17,308	\$0 \$0
384			-									\$456	\$0	\$0
401 448												\$204 \$142,677	\$0 \$0	\$0 \$226,902
465 487												\$354 \$0	\$0 \$342	\$0 \$0
489												\$0	\$315	\$0
496 530												\$0 \$4,541,157	\$0 \$4,541,157	\$0 \$3,856,267
538												\$3,339,984	\$3,339,984	\$3,619,625
554 562												\$267,775 \$40,124	\$267,775 \$40,124	\$269,429 \$0
563 564												\$136,145 \$148	\$136,145 \$148	\$0 \$0
585												\$127,078	\$127,078	\$179,992
618 628												\$4,815 \$614	\$0 \$0	\$363,979 \$0
629												\$973,504	\$699,888	\$9,768
649 793												\$68 \$299,672	\$0 \$299,672	\$0 \$76,364
	16										1			

PIR Workhour Costs - Gaining

.0

(1)	(2) (3) Annual FHP Volume	(4)	(5) (6) (7) Annual TPH or NATPH Volume	(6) (9) Annual Workhours	(10)	(11) (12) Annual Productivity	(13)	(14)	(15) Annual Workhour Cos	(16) ts
Operation	and a second	1st PIR	Pre AMP Proposed 1st PIR	Pre AMP Proposed	1st PIR	Pre AMP Proposed	1st PiR	Pre AMP	Proposed	1st PIR
Numbers 891	FIG AMP FIGDOSEG	ISLPIK	Fighting Fighting	Pioposed	15CT IK	LIN 700		\$540	1	\$0
892								\$10,558	\$0	\$0
893								\$1,092,963 \$32,390	\$0 \$0	\$211,657 \$1,891
897 962								\$32,390	\$0	\$0
964								\$0	\$0	\$0
084								\$0 \$0		\$553,053 \$228,996
490 898				-				\$0		\$0
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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
		Annual FHP Volume	e	An	nual TPH or NATPH Ve	olume		Annual Workhour			Annual Productivi	ty		Annual Workhour Co	sts
Operation Numbers	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR	Pre AMP	Proposed	1st PIR
													\$0		\$0
													\$0		\$0
Adj														\$1,288,586	
Totals	1,359,398,425	1,605,993,863	1,649,995,254	3,511,591,348	4,135,822,277	3,403,943,962	1,114,663	1,243,085	1,286,159	3,150	3,327	2,647	\$48,241,911	\$52,709,749	\$52,018,199
	Contraction of the local division of the loc			Contraction of the local division of the loc	\sim	\triangleleft			\triangleleft			\triangleleft			\triangleleft
1	Var	ances Annual FHP Ve	olume	Variance	es Annual TPH or NAT	PH Volume	V	ariances Annual Work	hours	V	ariances Annual Produ	uctivity	Varia	ances Annual Workho	ur Costs
	Change	(17)	(18)	Change	(19)	(20)	Change	(21)	(22)	Change	(23)	(24)	Change	(25)	(26)
	Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed	Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed	Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed	Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed	Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed
	Units	290,596,829	44,001,391	Units	(107,647,386)	(731,878,315)	Units	171,496	43.074	Units	(504)	(680)	Units	\$3,776,287	(\$691,551
	Percent	21.4%	2.7%	Percent	-3.1%	-17.7%	Percent	15.4%	3.5%	Percent	-16.0%	-20.5%	Percent	7.5%	-1.3%

(27) NOTES: _____

PIR Workhour Costs - Gaining

1.00	sing Eacility	Rockford IL F	2800	Caining	Facility:	Palatine IL P&	er Workh			ange of Data		1/13	to	09/3	0/13	
LO								ī		*	st PIR O					
	15	I PIR UI			ft Workh	ours			100 E.S. 100 E.S.		SL PIK O					
	Annual W	addause	Losin	g Facilit		orkhour Cost (\$				Appual	Workhours	Gaini	ing Facili		orkhour Cost (\$)	
Current MODS				Hourty					Current MODS				Hourly			
eration	Pre AMP	Proposed	1st PIR	Dollar Cost	Pre AMP	Proposed	1st PIR		Operation Number	Pre AMP	Proposed	1st PIR	Dollar Cost	Pre AMP	Proposed	1st PIR
515			And Contraction		\$198	\$0	\$0		515					\$0	\$0	
566 581					\$75,972 \$151,837	\$0 \$0	\$43,917 \$4,302	65 03						\$0 \$751,106	\$0 \$751,106	\$659
582					\$101,007	\$0	\$4,302		582					\$72,857	\$72,857	\$74
614					\$10,045	\$0	\$1,657	34	614					\$0	\$0	610
616 624					\$15,500 \$9,356	\$0 \$0	\$0 \$0	39 39	616 624					\$122,834 \$51,990	\$122,834 \$51,990	\$13 \$1
653					\$1,735	\$0	\$0		653					\$20,296	\$20,296	V 10
665					\$66,413	\$0	\$77,451	82	665				l l	\$53,071	\$53,071	\$80
666					\$72,131	\$0	\$0		666					\$0 \$856,910	\$0 \$856,910	\$63
745					\$308,398 \$1,115,757	\$0 \$457,460	\$0 \$456,439		745 747					\$4,021,149	\$4,021,149	\$3,46
748					\$1,096	\$0	\$0	38	748					\$0	\$0	
750					\$1,036,790	\$0	\$24,395		750					\$7,833,754	\$7,348,992	\$8,01
751 753					\$681,535 \$573,221	\$0 \$166,234	\$0 \$124,410		751 753					\$0 \$1,479,278	\$103,602 \$1,479,278	\$1,76
761					\$075,221	\$100,234	\$2,831		761					\$0	\$0	• 1,1 0
737					\$53	\$53	\$0	23	737					\$0	\$0	
765 766				-	\$143,653	\$143,653	\$113,628		765 766					\$593,913 \$1,678,349	\$593,913 \$1,678,349	\$1,63 \$1,06
001				-	\$96,370	\$96,370	\$85,738 \$187,112		085					\$785	\$785	φ1,00
							•107,112	89	470					\$6,706	\$6,706	
								79	550					\$1,612,980	\$1,612,980	\$1,02 \$1
								82 57	570 591					\$83,251 \$60,936	\$83,251 \$60,936	\$21
								57	592					\$50	\$50	
								39	634					\$616	\$616	
								31 36	679 752					\$44,174 \$65,100	\$44,174 \$65,100	\$7
								49	797					\$442,349	\$442,349	
				-				31	617							
								61	902							
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Totals	95,137	19,713	26,876	\$4,360,162	\$863,771	\$1,121,880	Totals	419,026	411,241	407,684	\$19,852,451	\$19,471,292	

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		All S	Supervis	sory Wo	rkhours						All	Supervi	sory Wo	rkhours		
				g Facilit	ty -	st. altr		Gaining Facility Annual Workhours Annual Workhour Cost (\$)								
Current MODS Operation Number	Annual W Pre AMP	Orkhours Proposed	1st PIR	Hourly Dollar Cost	Annual Wo	Proposed) 1st PIR		Current MODS Operation Number	Annual Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR
630					\$74	\$0	\$0	10	630		Contraction of the			\$0	\$0	
671					\$126,046	\$0	\$0	80	671					\$219,183	\$219,183	\$297,
759					\$82,853	\$0	\$0	30	759					\$70,449 \$732,532	\$70,449 \$745,958	\$171, \$542,
927 928					\$99,180 \$719,661	\$0 \$0	\$0 \$0	10 10	927 928					\$909,441	\$1,006,862	\$2,464,
933					\$98,057	\$0	\$0	35	933					\$211,899	\$211,899	\$299,
951					\$307,560	\$0	\$0	35	951					\$1,529,946	\$1,529,946	\$1,613,0
706							\$174,385	88	477					\$21,329	\$21,329	
								30	679					\$202,758	\$202,758	\$149,
								10 10	698 699					\$102,510 \$58,148	\$102,510 \$58,148	
								10	700					\$711,062	\$711,062	
								10	701					\$915,474	\$915,474	
								10	702					\$180,271	\$180,271	
								40	706					(\$24,057)	(\$24,057)	
								01	922					\$122,090	\$122,090	\$127
								35 35	952 953					\$138,887 \$109,646	\$138,887 \$109,646	\$102 \$115
								30	758					\$100,040	\$100,040	\$82
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			Losin	g Facilit								Gaini	ng Facil	CONTRACTOR OF THE REAL PROPERTY OF THE REAL PROPERT		
	Annual W	Vorkhours			Annual W	orkhour Cost (\$)				Annual V	Vorkhours			Annual W	orkhour Cost (\$)	
Current MODS Operation Number	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PiR		Current MODS Operation Number	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR
780					\$30	\$0	\$0	90	780					\$2,078	\$2,078	
781					\$32,309	\$0		91	781					\$196,561 \$428,070	\$196,561 \$428,070	\$3 \$13
783	-				\$66,636	\$0	\$0	93 94	783 784					\$428,070	\$428,070	
								95	785					\$917	\$917	
				-				93	789							
Totals	2,746	D	0		\$98,976	\$0	\$0		otals	15,946	15,946	5,012		\$627,831	\$627,831	\$1
IOLAIS	2,746	U U	0		\$98,975	50	\$0	10	otais	15,946	15,940	5,012		\$027,031	3027,031	31
						Distributi	on to Othe	er P	IR Wor	ksheet	Tabs					
															····	
	[Distribution		-		Tabs					Durchultur	to Other (Sammy POR	Workshoel	Table	
	11 Alfa			g Facilit	-						1.116	Gaini	ng Faoli	ity		
		Transpo	rtation -	PVS [Sub						0.000	Transpo	ortation	- PVS au	and in these first	THE .	
	Annual W	orkhours			Annual W	orkhour Cost (\$)		E		Scienced 10	ter Ballenerer			Arrived B.	and the second states	_
LDC	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR		-	-	-	-	Andre Cont	Pm.58P	Propesti	14.70
31 32					\$0 \$0	\$0 \$0	\$0 \$2,831	E	21				_	BAR 1741	244,174	1
32					\$0		\$2,631	E	10					91		_
34					\$250,068	\$240,023	\$201,023	÷						Bel 277.201	82.272.842	82.7
93	5 000	5 600 1	5 2 40	Professional Andrews and	\$0	\$0	\$0 \$203,854	÷						21	81	-
Totals	5,900	5,620	5,349		\$250,068	\$240,023	\$203,854		Timeta	2.5.6	211941	10.000		E 101.5.81	0.16.20	
Ops 617, 679, 764 (31)				I ſ	0	o	\$0	Op	ps 617, 679, 64 (31)					\$44,174	\$44,174	
Ops 765, 766				-					ps 765, 766					2,272,262	2,272,262	\$2,1
34)				L	240,023	240,023	\$199,366	(34	4)					2,272,202	2,212,202	\$2,1
		۸ <i>۸</i> -	intona	nce - Lo	eina	a SoulAnd				-		- College State				
	Annual W		annena			orkhour Cost (\$)	100 B			Accessed 11		aintenia	nce - Ga			
						l l		÷		Alteria a	area and	-	-	Allow a	Contractor of Contractor	
LDC	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR	E	une	PRAMP	Property	1474	Manager Street	74.187	Neuponet.	10.79
36					\$1,718,325	\$0	\$24,395	H	-			-		U 10.00	C.L.T.R.P.	-
37					\$573,221	\$166,234	\$124,410		-9					81.476.276	10000	87.719
38 39					\$1,116,853 \$333,255	\$457,460 \$0	\$456,439 \$0	E						Ber 2011 / 465	84-3211 Vell	21.40
				-		\$0								\$1, AND 1888-1	Strates and	1.1
93	82,989	14,092	14,714		\$66,636 \$3,808,290	\$623,694	\$0 \$605,244	-						Ben 28 - 2772 - 1	Ballion 1771	

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	na da Alta atta	Super	visor S	ummary	- Losing	j i sid				1	upenin	sory - Ga	aining		1. 100
	Annual W	lorkhours	E		Annual Wo	orkhour Cost (\$)			Remust Partitions Remust Weithings Tran (1)						
LDC	Pre AMP	Proposed	1st PIR	Hourly Dollar Cost	Pre AMP	Proposed	1st PIR		-		-	Manife Tool	No.487	-	-
01				1	\$0	\$0	\$0	- 10-				-	112.04	1-10-100	10.1
10					\$818,915	\$0	\$0	710					\$1.078.078	\$5,759,200 B	10.007 D
20					\$0	\$0	\$0							40	
30					\$82,853	\$0	\$0	- 10					80713.097	BUTT DITT	BALL B
35					\$405,617	\$0	\$0	100.					\$71 (PRO) 1778	Bri 2000, 2748	Ball (1998) 2
40					\$0	\$0	\$174,385	- 41					10.00	COLUMN STREET	
50					\$0	\$0	\$0	10.					87	- E	
60					\$0	\$0	\$0	18.0					84		
70					\$0	\$0	\$0	778					10.1	80	
80					\$126,046	\$0	\$0	101						Barris real	BUTTET I
81					\$0	\$0	\$0	90					81	40	_
88					\$0	\$0	\$0	100					ALC: 1076	1011120	
Totals	25,837	0	3,640		\$1,433,432	\$0	\$174,385	Treater	1111.201	112.62		-	and the second	100 Ton 10712	-

				Summary by Group												
	Pre AMP C	Combined	Proposed -	Combined	1st PIR - Cor	nbined	Special A	djustments		1st PIR to P	roposed - Chan	ge	1st PIR to Pre-AMP - Change			e
	Workhours Dollars			Dollars	Workhours	Dollars	Workhours	Dotlars	WKhrs Change	Percent Change	Dollars Change	Percent Change	WKhrs Change	Percent Change	Dollars Change	Percent Change
"Other Craft" Ops(less Ops going to 'Trans-PVS' 8																
'Maintenance' Tabs	66,217	\$3,482,871	57,955	\$3,104,439	51,348	\$2,390,430	0	\$0	-6,607	-11.40%	-\$714,009	-23.00%	-14,869	-22.46%	-\$1,092,441	-31.37%
Transportation Ops (going to Trans-PVS tab)	56,264	\$2,556,459	56,264	\$2,556,459	76,500	\$2,973,550	0	\$0	20,235	35.96%	\$417,092	16.32%	20,235	35.96%	\$417,092	16.32%
Maintenance Ops (going to Maintenance tab)	403,974	\$18,667,989	327,292	\$15,102,235	310,227	\$14,783,755	0	\$0	-17,066	-5.21%	-\$318,480	-2.11%	-93,747	-23.21%	-\$3,884,235	-20.81%
Supervisory Ops	142,113	\$7,645,000	118,426	\$6,322,415	115,413	\$6,140,844	0	\$0	-3,013	-2.54%	-\$181,571	-2.87%	-26,700	-18.79%	-\$1,504,156	-19.68%
Supervisor/Craft Joing Ops	6,399	\$232,100	5,389	\$199,761	1,498	\$43,049	0	\$0	-3,891	-72.21%	-\$156,712	-78.45%	-4,901	-76.59%	-\$189,052	-81.45%
Total	674,967	\$32,584,420	565,327	\$27,285,308	554,986	\$26,331,628	0	\$0	-10,341	-1.83%	~\$953,681	-3.50%	-119,982	-17.78%	-\$6,252,792	-19.19%
									-10,341	-1.83%	-953,681	-3.50%	-119,982	-17.78%	-6,252,792	-19.19%

Adjustments at the Losing Facility Proposed MODS Proposed Annual Proposed Annual Operation Number Workhour Cost (\$) Workhours 0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 0 0 0 0 0 0 0 0 0

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0 Total Adj

Adjustments at the Gaining Facility

Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0
0	0	\$0

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Total Adj

Losing Facility Summary Proposed Annual Proposed Annual Workhour Workhours Cost (\$) 123,719 19,713 \$5,892,569 \$863,771 Before After Adj 0 \$0 Aller \$1,296,266 \$863,771 30,516 19,713 Change (104,006) (\$5,028,798) % Diff -84,1% -85.3%

Summary by Facility	ning Facility Su	immary
	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
Before	551,248	\$26,691,851
After	545,614	\$26,421,538
Adj	0	\$0
PIR	524,470	\$25,035,362
After	545,614	\$26,421,538
Change	(5,634)	(\$270,313)
0%, C164	.1.094	1 (3%)

Com	bined Sumi	nary
Before	674,967	\$32,584,420
After	565,327	\$27,285,308
Adj	0	\$0
PIR	554,986	\$26,331,628
After	565,327	\$27,285,308
Change	(109,640)	(\$5,299,111)
% Diff	-16.2%	-16.3%

Staffing - Craft

Last Saved: March 4, 2014

PIR Type: 1st PIR

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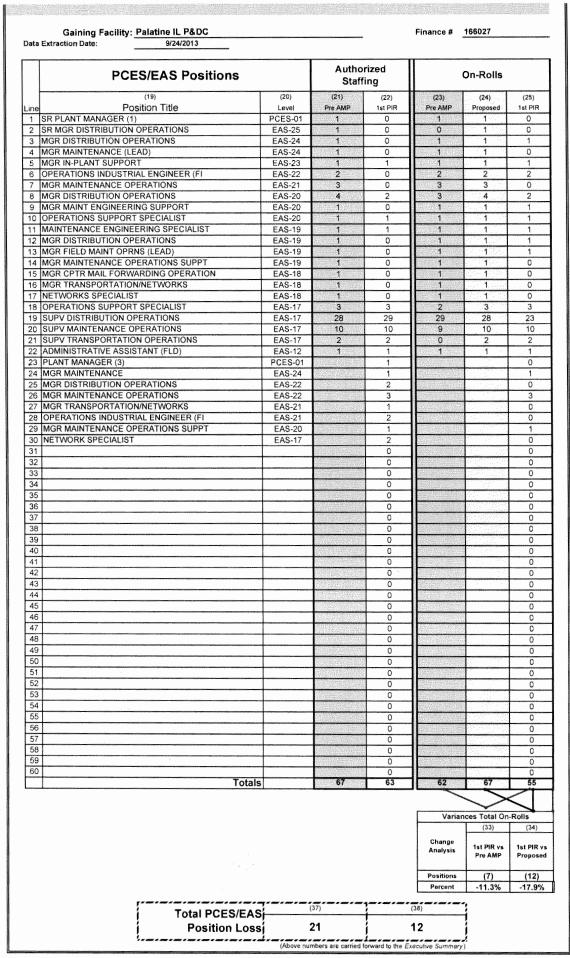
Data Extraction Date: 09/24/13

Losing Facility:	ROCKIOIOI						nance #:	100/10	
	(1)	(2)	(3)	(4)	(5)	(6	(7)	(8)	(9)
	Non-Caree	r On-Rolls	Part Time	On-Rolls	Full Time	On-Rolls	Т	otal On-Rolls	6
Craft Positions	Pre AMP	1st PIR	Pre AMP	1st PIR	Pre AMP	1st PIR	Pre AMP	Proposed	1st PIR
unction 1 - Clerk	10	0	0	0	88	0	98	6	(
unction 4 - Clerk	0	0	0	0	0	12		0	1:
Function 1 - Mail Handler	0	0	0	0	35	0	35	12	(
Function 4 - Mail Handler	0	0	0	0	0	21		0	2'
Function 3A - Vehicle Service	1	0	0	2	3	1	4	3	
unction 3B - Maintenance	3	0	0	0	45	8	48	8	
unctions 67-69 - Lmtd/Rehab/WC			0	0	0	0		0	
Other Functions	0	0	0	0	3	0	3	0	
lotal	14	0	0	2	174	42	188	29	4
							Analysis Positions Percent	Pre AMP (144) -77%	Proposed 15 51.7%
Gaining Facility:							Positions Percent	(144) -77% 166027	15 51.7%
Gaining Facility:	Palatine II (12)	_ P&DC (13)	(14)	(15)	(16)	F (17)	Positions Percent	(144) -77%	15
		(13)	(14) Part Time		(16) Full Time	(17)	Positions Percent inance #: (18)	(144) -77% 166027	15 51.7% (20)
Gaining Facility: Craft Positions	(12)	(13)	and the second sec			(17)	Positions Percent inance #: (18)	(144) -77% 166027 (19)	15 51.7% (20) S
Craft Positions	(12) Non-Caree	(13) er Ön-Rolls	Part Time	On-Rolls	Full Time	(17) On-Rolls	Positions Percent inance #: (18)	(144) -77% 166027 (19) Fotal On-Roll	15 51.7% (20) S 1st PIR
Craft Positions	(12) Non-Caree Pre AMP	(13) er On-Rolls 1st PIR	Part Time Pre AMP	On-Rolls 1st PIR	Full Time Pre AMP	(17) On-Rolls 1st PIR	Positions Percent inance #: (18) Pre AMP	(144) -77% 166027 (19) Total On-Roll Proposed	15 51.7% (20) S 1st PIR 41
Craft Positions Function 1 - Clerk Function 1 - Mail Handler Function 3A - Vehicle Service	(12) Non-Caree Pre AMP 0 9 0	(13) er On-Rolls 1st PIR 56 61 10	Part Time Pre AMP 0 8 0	On-Rolls 1st PIR 0 0 0	Full Time Pre AMP 360 282 25	(17) On-Rolls 1st PIR 356 256 29	Positions Percent inance #: (18) Pre AMP 360 299 25	(144) -77% 166027 (19) Total On-Roll Proposed 393 319 25	15 51.7% (20) S 1st PIR 41 31 3
Craft Positions Function 1 - Clerk Function 1 - Mail Handler Function 3A - Vehicle Service Function 3B - Maintenance	(12) Non-Caree Pre AMP 0 9	(13) er On-Rolls 1st PIR 56 61	Part Time Pre AMP 0 8 0 0	On-Rolls 1st PIR 0 0 0 0	Full Time Pre AMP 360 282 25 170	(17) On-Rolls 1st PIR 356 256 29 160	Positions Percent inance #: (18) Pre AMP 360 299 25 170	(144) -77% 166027 (19) Total On-Roll Proposed 393 319 25 162	15 51.7% (20) s 1st PIR 41 31 31 16
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Craft Positions Function 1 - Clerk Function 1 - Mail Handler Function 3A - Vehicle Service Function 3B - Maintenance Functions 67-69 - Lmtd/Rehab/WC Other Functions	(12) Non-Caree Pre AMP 0 9 0	(13) er On-Rolls 1st PIR 56 61 10	Part Time Pre AMP 0 8 0 0	On-Rolls 1st PIR 0 0 0 0	Full Time Pre AMP 360 282 25 170	(17) On-Rolls 1st PIR 356 256 29 160	Positions Percent inance #: (18) Pre AMP 360 299 25 170	(144) -77% 166027 (19) Total On-Roll Proposed 393 319 25 162	15 51.7% (20) S 1st PIR 41 31 31 6 2
Craft Positions Function 1 - Clerk Function 1 - Mail Handler Function 3A - Vehicle Service Function 3B - Maintenance Functions 67-69 - Lmtd/Rehab/WC Other Functions	(12) Non-Caree Pre AMP 0 9 0 0	(13) er On-Rolls 1st PIR 56 61 10 2	Part Time Pre AMP 0 8 0 0 0 0	On-Rolls 1st PIR 0 0 0 0 0 0 0 0 0 0 0 0	Full Time Pre AMP 360 282 25 170 37	(17) On-Rolls 1st PIR 356 256 29 160 20	Positions Percent inance #: (18) Pre AMP 360 299 25 170 37	(144) -77% 166027 (19) Total On-Roll Proposed 393 319 25 162 37	15 51.7% (20) s 1st PIR 41 31 31 6 2 1
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Staffing - PCES/EAS

Last Saved: March 4, 2014 PIR Type: 1st PIR *

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Transportation - PVS

Last Saved: March 4, 2014

PIR Type:

1st PIR

Sep-30-2013

Date Range of Data:

Apr-01-2013 -- to ---

Losing Facility: Rockford IL P&DC Finance Number: 166776

Gaining Facility:	Palatine IL P&DC
Finance Number:	166027

	(1) Pre AMP	(2) Proposed	(3) 1st PIR	(4) Variance 1st PIR vs Pre AMP	(5) Variance 1st PIR vs Proposed		(6) Pre AMP	(7) Proposed	(8) PIR	(9) Variance 1st PIR vs Pre AMP	(10) Variance 1st PIR vs Proposed
PVS Owned Equipment						PVS Owned Equipment					
Seven Ton Trucks	0	0	0			Seven Ton Trucks	0	0			
Eleven Ton Trucks	2	2	2	0	0	Eleven Ton Trucks	0	0			
Single Axle Tractors	0	0	0			Single Axle Tractors	2	2	2	0	0
Tandem Axle Tractors	1	1	1	0	0	Tandem Axle Tractors	6	6	7	1	1
Spotters	0	0	0			Spotters	2	2	3	1	1
PVS Transportation						PVS Transportation					
Number of Schedules	4	4		(4)	(4)	Number of Schedules	35	35	37	2	2
Total Annual Mileage	14,288	14,288	14,288	\$0	\$0	Total Annual Mileage	507,538	507,538	779,447	271,909	271,909
Total Mileage Costs	\$15,003	\$15,003	\$15,003	\$0	\$0	Total Mileage Costs	553,216	\$553,216	\$841,803	\$288,587	\$288,587
PVS Leases						PVS Leases					
Total Vehicles Leased	0	0	0			Total Vehicles Leased	0	0	9	9	9
Total Lease Costs	\$0	\$0	\$0	\$0	\$0	Total Lease Costs	\$0	\$0	\$121,824	\$121,824	\$121,824
PVS Workhour Costs						PVS Workhour Costs					
LDC 31 (617, 679, 764)	\$0	\$0	\$0			LDC 31 (617, 679, 764)	\$44,174	\$44,174	\$71,541	\$27,367	\$27,367
LDC 34 (765, 766)	\$240,023	\$240,023	\$199,366	(\$40,656)	(\$40,656)	LDC 34 (765, 766)	\$2,272,262	\$2,272,262	\$2,702,643	\$430,381	\$430,381
Total Workhour Costs	\$240,023	\$240,023	\$199,366	(\$40,656)	(\$40,656)	Total Workhour Costs	\$2,316,436	\$2,316,436	\$2,774,184	\$457,748	\$457,748

(12) Total 1st PIR vs Proposed Transportation-PVS Savings:

\$827,503

(This number added to the Executive Summary)

(11) Total 1st PIR vs Pre AMP Transportation-PVS Savings:

\$827,503

(This number added to the Executive Summary

(13) Notes:

rev 1/8/2008

Transportation - HCR

Last Saved: March 4, 2014

Losing Facility: Rockford IL P&DC

Type of Distribution Consolidated: Destinating

Data of HCR Data File: 10/01/13

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Route #	Pre AMP Annual Mileage	Proposed Annual Mileage	1st PIR Annual Mileage	Pre AMP Annual Cost	Proposed Annual Cost	1st PIR Annual Cost	Pre AMP Annual Cost/Mile	Proposed Annual Cost/Mile	1st PIR Annual Cost/Mile
150M1A	2,603,993	-		\$ 3,608,666			\$1.39		
600M3A	166,833			\$ 256,048			\$1.53		
601BKA	349,615			\$ 808,539			\$2.31		
601L5A	102,942			\$ 179,901			\$1.75		
601U1A	611,788			\$ 763,563			\$1.25		
61010A	124,278			\$ 166,316			\$1.34		
61010B	2,170			\$ 2,886			\$1.33		
61013A	91,639			\$ 127,959			\$1.40		
61014A	45,437			\$ 82,061			\$1.81		
610L3A	43,338			\$ 118,895			\$2.74		
610L4A	76,221			\$ 78,124			\$1.02		
610M1A	66,481			\$ 133,552			\$2.01		
610M2A	52,806			\$ 130,051			\$2.46		
610M3A	63,134			\$ 83,592			\$1.32		
610M5A	249,629			\$ 324,327			\$1.30		
611BAA	24,246			\$ 84,380			\$3.48		
611L1A	14,246			\$ 100,444			\$7.05		
0	0			\$-					
606M1A	53,765			\$ 40,149			\$0.75		
61020A	102,199			\$ 155,829			\$1.52		
61031A	43,235			\$ 76,699			\$1.77		
61033A	39,489			\$ 64,449			\$1.63		
61034A	39,612			\$ 99,880			\$2.52		
61036A	67,554			\$54,380			\$0.80		
61039A	44,771			\$76,126			\$1.70		
61060A	22,723			\$34,333			\$1.51		
610A1A	31,935			\$60,215			\$1.89		

29

PIR Type: 1st PIR

CT for Outbound Dock:

Totals	5,354,203	5,264,704	5,151,152	\$8,185,878	\$8,014,872	\$8,570,905		
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
610M4A	33,307			\$29,577			\$0.89	
610M0A	42,683			\$82,935			\$1.94	
610L8A	86,710			\$246,267			\$2.84	
610L7A	30,093			\$64,229			\$2.13	
610A2A	27,329			\$51,509			\$1.88	

Vari	Variances Total Annual Costs										
	(11)	(12)									
Change Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed									
Dollars	\$385,027	\$556,033									
Percent	0.0%	0.0%									

Notes:

Transportation - HCR

Last Saved: March 4, 2014

Gaining Facility: Palatine IL P&DC

PIR Type: Destinating

Type of Distribution Consolidated: Destinating

Date of HCR Data File: 10/01/13

CET for Inbound Dock: CET for Cancellations:

CT for Outbound Dock:

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Route #	Pre AMP Annual Mileage	Proposed Annual Mileage	1st PIR Annual Mileage	Pre AMP Annual Cost	Proposed Annual Cost	1st PIR Annual Cost	Pre AMP Annual Cost/Mile	Proposed Annual Cost/Mile	1st PIR Annual Cost/Mile
600M3A	166,833			\$256,048			\$1.53		
601L5A	102,942			\$179,901			\$1.75		
61010A	124,278			\$169,202			\$1.36		
0	0			\$0					
150M1A	2,603,993			\$3,608,666			\$1.39		
493M1A	155,006			\$221,904			\$1.43		
530BKA	599,799			\$1,471,099			\$2.45		
530N9A	159,815			\$397,794			\$2.49		
60046A	502,454			\$1,279,156			\$2.55		
600L1A	1,129,547			\$3,642,947			\$3.23		
600L7A	486,659			\$1,124,500			\$2.31		
600M1A	430,478			\$1,472,614			\$3.42		
601BKA	349,615			\$808,539			\$2.31		
601U1A	611,788			\$763,563			\$1.25		
60539A	617,277			\$1,685,162			\$2.73		
607N0A	1,454,880			\$2,179,845			\$1.50		
608U0A	227,124			\$538,608			\$2.37		
61010B	126,448			\$169,202			\$1.34		
61020A	102,199			\$155,829			\$1.52		
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					
0	0			\$0					

PIR Transportation HCR - Gaining

0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
0	0			\$0				
Totals	9,951,135	10,065,714	10,954,363	\$20,124,579	\$20,288,437	\$19,282,395		

Vari	ances Total Annual	Costs	Summary HCR Losing & Gaining					
	(11)	(12)		(13)	(14)			
Change Analysis	1st PIR vs Pre AMP	1st PIR vs Proposed		1st PIR vs Pre AMP	1st PIR vs Proposed			
Dollars	(\$842,184)	(\$1,006,042)	Losing	\$385,027	\$556,033			
Percent	-4.2%	-5.0%	Gaining	(\$842,184)	(\$1,006,042)			

(13) Total 1st PIR vs Pre AMP Transportation-HCR Savings: (from losing and gaining facilities) (\$457,157)

(14) Total 1st PIR vs Proposed Transportation-HCR Savings: (from losing and gaining facilities)

(\$450,009)

	Total Transportal	tion
ennen hillen Standarster - Arente	(15)	(16)
	1st PIR vs Pre AMP	1st PIR vs Proposed
HCR	(\$457,157)	(\$450,009)
PVS	\$827,503	\$827,503

\$370,345

(15) Total 1st PIR vs Pre AMP Transportation (PVS & HCR):

(This number carried forward to the Executive Summary)

(16) Total 1st PIR vs Proposed Transportation (PVS & HCR):

(This number carried forward to the Executive Summary)

\$377,493

Notes:

MPE Inventory

Last Saved: March 4, 2014

Data Extraction Date: 09/19/13

PIR Type:

1st PIR Da

Date Range of Data: Apr-01-2013 -- to --

Sep-30-2013

Losing Facility: Rockford IL P&DC

3DC

Gaining Facility: Palatine IL P&DC

	(1)	(2)	(3)
	Pre AMP	Proposed	1st PIR
Equipment			
AFCS	2	0	0
AFCS 200	0	0	0
AFSM-ALL	1	0	0
APPS	0	0	0
CIOSS	0	0	0
CSBCS	0	0	0
DBCS	10	0	0
DBCS-OSS	0	0	0
DIOSS	1	0	0
FSS	0	0	0
SBPS/APBS	1	0	0
UFSM	0	0	0
FC / MICRO MARK	0	0	0
ROBOT GANTRY	0	0	0
HSTS / HSUS	0	0	0
LCTS / LCUS	1	0	0
LIPS	0	0	0
MLOCR-ISS	0	0	0
MPBCS-OSS	0	0	0
TABBER	0	0	0
POWERED INDUSTRIAL VEHICLE	0	0	0
LCREM	0	0	0
	16	0	0

Equipment	(4) Pre AMP	(5) Proposed	(6) 1st PIR	(7) Proposed Relocation Costs	(8) 1st PIR Relocation Costs	(9) Variance in Costs
AFCS	0	0	0	\$0	\$0	\$0
AFCS 200	0	0	0	\$0	\$0	\$0
AFSM-ALL	4	4	5	\$0	\$150,000	\$150,000
APPS	0	0	0	\$0	\$0	\$0
CIOSS	4	4	4	\$0	\$0	\$0
CSBCS	0	0	0	\$0	\$0	\$0
DBCS	38	27	47	\$48,360	\$135,000	\$86,640
DBCS-OSS	0	0	0	\$0	\$0	\$0
DIOSS	2	3	2	\$8,060	\$0	(\$8,060)
FSS	4	4	4	\$0	\$0	\$0
SBPS/APBS	0	1	0	\$55,003	\$0	(\$55,003)
UFSM	0	0	0	\$0	\$0	\$0
FC / MICRO MARK	0	0	0	\$0	\$0	\$0
ROBOT GANTRY	3	3	0	\$0	\$0	\$0
HSTS / HSUS	0	0	0	\$0	\$0	\$0
LCTS / LCUS	2	2	2	\$0	\$0	\$0
LIPS	0	0	0	\$0	\$0	\$0
MLOCR-ISS	0	0	0	\$0	\$0	\$0
MPBCS-OSS	0	0	0	\$0	\$0	\$0
TABBER	0	0	0	\$0	\$0	\$0
POWERED INDUSTRIAL VEHICLE	1	1	1	\$0	\$0	\$0
LCREM	0	0	2			
		-				
Totals	58	49	67	\$111,423	\$285,000	\$173,577

(10) Notes:

Other Costs PIR MPE Inventory

Carried to Space Evaluation and

Maintenance

Last Saved: March 4, 2014

PIR Type*: 1st PIR Apr-01-2013

Losing Facility: Rockford IL P&DC

Date Range of Data: Gaining Facility: Palatine IL P&DC

	Workhour Activity	(1) Pre AMP Costs	(2) Proposed Costs	(3) 1st PIR Costs	(4) Variance 1st PIR to Pre AMP	(5) Variance 1st PIR to Proposed		Workhour Activity	(6) Pre AMP Costs	(7) Proposed Costs	(8) 1st PIR Costs	(9) Variance 1st PIR to Pre AMP	(10) Variance 1st PIR to Pre Proposed
LDC 36	Mail Processing _{\$} Equipment	1,718,325 \$	\$\$	24,395	(1,693,930) \$	24,395	LDC 36	Mail Processing Equipment	7,898,853 \$	7,517,694 \$	8,015,777	\$ <u>116,923</u> \$	498,083
LDC 37	Building Equipment \$	573,221 \$	166,234 \$	124,410 \$	(448,811) \$	(41,824)	LDC 37	Building Equipment \$	1,479,278 \$	1,479,278 \$	1,769,467	\$	290,189
LDC 38	Building Services (Custodial Cleaning)	1,116,853 \$	<u> </u>	456,439 \$	(660,413) \$	(1,021)	LDC 38	Building Services (Custodial Cleaning)		4,021,149 \$	3,465,304	\$ (555,844) \$	(555,844)
LDC 39	Maintenance Operations \$	333,255 \$		0\$	(333,255) \$	0	LDC 39	Maintenance Operations Support	1,032,349 \$	1,032,349 \$	788,032	\$(244,318) \$	(244,318)
LDC 93	Maintenance Training	66,636 \$	5 0 \$	0	(66,636) \$	0	LDC 93	Maintenance s Training	428,070 \$	428,070 \$	139,931	\$(288,139) \$	(288,139)
	Workhour Cost Subtotal \$	3,808,290 \$	623,694 \$	605,244 \$	(3,203,046) \$	(18,450)		Workhour Cost Subtotal \$	14,859,699 \$	14,478,540 \$	14,178,510	(681,189) \$	(300,030)
	Parts and Supplies							Parts and Supplies					
	Maintenance Stockroom and Supplies	521,623 \$	443,380 \$	192,200 \$	(329,423) \$	(251,180)		Maintenance Stockroom s and Supplies	2,479,961 \$	2,558,204 \$	2,519,132	39,171 \$	(39,072)
10000000000000000000000000000000000000	Adjustments \$	0 \$	0 \$	0 \$	0 \$	0		Adjustments \$	0\$	0\$	0 5	\$0\$	0
Í	Grand Total s	4,329,913 \$	1,067,074 \$	797,444 \$	(3,532,469) \$	(269,630)		Grand Total s	17,339,660 \$	17,036,745 \$	16,697,642	(642,018) \$	(339,102)
		-	(IP - Maintena ed - Maintena	•		(\$4,174,487) (\$608,732)	(These numbers (These numbers				

(13) Notes:

*Data in PIR columns is annualized for First PIR

rev 1/8/2008

Sep-30-2013

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Distribution Changes

Last Saved: March 4, 2014

	Losing I	Facility : Rockford IL P	&DC PIR Type: 1st PIR
Туре	of Distribution Cons	olidated: Destination	Date Range of Data: Apr-01-2013 to Sep-30-2013
	"X" next to the DMI It of the approved A	M labeling list(s) revised MP.	Identify the date of the Postal Bulletin that contained DMM labeling list revisions.
	DMM L001	DMM L011	⁽²⁾ Postal Bulletin 22359, March 21, 2013 (L002, L003, L005)
x	DMM L002	X DMM L201	Postal Bulletin 22365, June 13, 2013 (L007)
x	DMM L003	DMM L601	Postal Bulletin 22339 , June 14, 2012 (L201)
	DMM L004	DMM L602	Note: Labeling List changes shown for both orig (complete July 2012) and dest (complete Jan 2013).
X	DMM L005	DMM L603	
	DMM L006	DMM L604	
X	DMM L007	DMM L605	Was the Service Standard Directory updated for the approved AMP?
	DMM L008	DMM L606	(3) Yes
	DMM L009	DMM L607	
	DMM L010	DMM L801	

(4) Drop Shipments for Destination Entry Discounts

FAST Appointment Summary Report

		NASS	Facility Name	Total	Total No-Show		Late Arrival		Open		Closed		Unschd
Month	Losing / Gaining Facility	Code	Facility Name	Schd	Count	%	Count	%	Count	%	Count	%	Count
Aug '13	Losing Facility	610	Rockford P&DC	N/A									
Sept '13	Losing Facility	610	Rockford P&DC	N/A									
Aug '13	Gaining Facility	600	Palatine P&DC	515	83	16.12%	151	29.32%	0	0.00%	432	83.88%	22
Sept '13	Gaining Facility	600	Palatine P&DC	530	100	18.87%	179	33.77%	0	0.00%	429	80.94%	34

(5) Notes: _____ Rockford dropped at Palatine.

(1)

Customer Service Issues

0

0

Last Saved: March 4, 2014

Losing Facility: Rockford IL P&DC

5-Digit ZIP Code: 61125

Data Extraction Date: 10/08/13

	3-Digit ZIP Code: 610		3-Digit ZI	P Code: 611		3-Digit ZIP Code:				3-Digit ZIP Code:					
	Pre /	AMP	PIR	1	Pre AMP	PI	R	Pre A	MP	PIF	2	Pre A	MP	PIR	
1. Collection Points	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri. Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.
Number picked up before 1 p.m.	40	183	41	178	78 97			0	0			0	· 0		
Number picked up between 1-5 p.m.	312	164	303	161	230 64			0	0			0	0		
Number picked up after 5 p.m.	18	13	17	12	38 12			0	0			0	0		
Total Number of Collection Points	370	360	361	351	346 173	0	0	0	0	0	0	0	0	0	0

2. How many collection boxes are currently designated for "local delivery"?

3. How many "local delivery" boxes were removed as a result of AMP?

4. Delivery Performance Report

	Pre	AMP	1st PIR		
	Quarter/FY	Percent	Quarter/FY	Percent	
% Carriers returning before 5 p.m.	Q3 2012 10.6% Q3 2		Q3 2013	21.2%	
	Q4 2012	18.4%	Q4 2013	21.4%	
	Q1 2013	22.3%	Q1 2014		
	Q2 2013	29.2%	Q2 2014		

5. Retail Unit Inside Losing Facility (Window Service Times)

	Pre	AMP	Prop	osed	1st PIR		
	Start	End	Start	End	Start	End	1
Monday	8:00	19:00	8:00	19:00	8:00	19:00	7
Tuesday	8:00	19:00	8:00	19:00	8:00	19:00	1
Wednesday	8:00	19:00	8:00	19:00	8:00	19:00	י [
Thursday	8:00	19:00	8:00	19:00	8:00	19:00	1
Friday	8:00	19:00	8:00	19:00	8:00	19:00	1
Saturday	8:00	15:30	8:00	15:30	8:00	15:30	1

6. Business (Bulk) Mail Acceptance Hours

	Pre	AMP	Prop	osed	1st PIR		
	Start	End	Start	Start End		End	
Monday	12:00	17:30	12:00	17:30	12:00	17:30	
Tuesday	12:00	17:30	12:00	17:30	12:00	17:30	
Wednesday	12:00	17:30	12:00	17:30	12:00	17:30	
Thursday	12:00	17:30	12:00	17:30	12:00	17:30	
Friday	12:00	17:30	30 12:00 17:30		12:00	17:30	
Saturday	Closed	Closed	Closed	Closed	Closed	Closed	

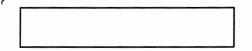
7. Can customers obtain a local postmark in accordance with applicable policies in the Postal Operations Manual?

Yes

8. Notes:

Gaining Facility: Palatine IL P&DC

9. What postmark is printed on collection mail?



Space Evaluation and Other Costs

Last Saved: March 4, 2014

	Losing Facility: Rockford IL P&D	C			Date:	12/03	/13	
			Space Eva	aluation			- 1930	
1	Affected Facility							
	Facility Name: Roc	kford IL P&DC						
	Street Address: 522	5 Harrison Ave						
	City, State ZIP: Roc	kford IL	61125					
2.	One-Time Costs	[Proposed	1st PIR	Difference 1st PIR vs Approved			
		Enter any one-time costs:	\$958,020	\$320.000	(\$638,020)			
					own below under One	e-Time Costs sea	ction.)	
3.	Savings Information							
		Space Savings (\$):	\$0	\$0 (These numbers of	\$0 arried forward to the	Executive Summ	arv)	
				(171000 112112010 0				
4.	Did you utilize the acquired space as pla	anned? Explain.	Yes, carriers were m	oved in from New Tow	ne effecttive 8-16-13	3		
		for electrical work related to					ternal	
	move of the IPP conveyor, \$135,000 for	The relocation of thre addit	ional DBCS, and \$15	0,00 for the relocation	of one AFSM into th	e lacinty.		
1			One Time	e Costs				
			One-Tim	e custs				
			Proposed	1st PIR	Difference (1st PIR vs Approved)			
	Employee Relocation Co	sts	\$0	\$0	\$0			
	Mail Processing Equipment Reloc (from MPE Inventory)	cation Costs	\$111,423	\$285,000	\$173,577			
	Facility Costs (from above)		\$958,020	\$320,000	(\$638,020)			
	Total One-Time Cos	ts	\$1,069,443	\$605,000 PIR costs carried	(\$464,443) forward to Executive S	ummary)		
		Domo	to Encoding C	optor Cost por 4	000			
		Remo						
	Losing Facility: Ro				aining Facility:			
	Pre-AMP: F	Y 2012	Range	of Report	PIR: FY	2013		
	(1) (2)	(3) (4)	(5)	(6)	(7)	(8)	(9)	(10)
	Product Pre AMP Associated REC C	Pre AMP ost per 1,000 Images Associated REC	1st PIR Cost per 1,000 Images	Product	Pre AMP Associated REC	Pre AMP Cost per 1,000 Images	1st PIR Associated REC	1st PIR Cost per 1,000 images
	Letters Wichita	\$34.78 N/A	N/A	Letters	Salt Lake City	\$28 85	Salt Lake City	\$31.01
	Flats Wichita	\$32.32 N/A	N/A	Flats	Salt Lake City	\$30,04	Salt Lake City	\$32.82
	PARS COA Wichita	N/A N/A	N/A	PARS COA	Salt Lake City	N/A	Salt Lake City	\$192.05
	PARS Redirects Wichita APPS Wichita	\$40.33 N/A N/A	N/A N/A	PARS Redirects APPS	Salt Lake City Salt Lake City	\$40.33 N/A	Salt Lake City	\$27.03 \$33.66
	AFFO	N/A	19/74	APP5	I Gan Lake Ony	NA	Salt Lake City	\$33.00

rey 1/9/2008

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